CROYDON COUNCIL

DRAFT REVENUE BUDGET AND CAPITAL PROGRAMME

2018/19

Appendix B
Cabinet, 26th February 2018

REVENUE BUDGET SUMMARY

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REVENUE BUDGET SUMMARY

ACTUAL 2016/17 £000's	DESCRIPTION SERVICE BUDGETS	ORIGINAL BUDGET 2017/18 (A) £000's	Variations Expenditu Inflation (B) £000's	in Level of ure on (A) Other (C) £000's	ORIGINAL BUDGET 2018/19 (D) £000's	% CHANGE (E)
49,640 30,769	People Department Place Department Resources Department Chief Executive Department	191,858 46,871 34,143 - 180 8,097 1,434	2,342 1,093 934 60	13,651 169 (9,547) 498 - - (1,434)	207,851 48,133 25,530 558 180 8,097	8 3 (25) - - (100)
	Carbon Credits Apprentice Levy Community Initiative Fund Contracts Review	255 600 (2,000)		- - 650 -	255 600 650 (2,000)	-
277,696	NET COST OF SERVICES	281,438	4,429	3,987	289,854	3
	Core Grants Contingency People Department Contingency Levies from Other Bodies	(16,317) 1,000		(11,269) - 1,000	(27,586) 1,000 1,000	69 ' ' '
268 337 375 432 (4.915)	Environment Agency Lee Valley Regional Park Authority London Boroughs Grants Committee London Pensions Fund Authority Interest and Investment Income	272 407 329 438 (5,971)		(45)	272 407 284 438 (5,971)	(14)
18,664	Interest Payable	20,054		1,000	21,054	5
271,543	NET OPERATING EXPENDITURE	281,650	4,429	(5,326)	280,752	(0)
7,487 (<mark>85,313</mark>) 54,913	APPROPRIATIONS Contributions to / (from) Earmarked Reserves Provision for Repayment of External Loans REFCUS Deferred / Intangible Charges Written Off Contribution to / (from) General Balances	(16,460) (2,100) (4,540)		2,688 - 1,858 4,700	(13,772) (2,100) (2,682) 4,700	(16) - (41)
260,288	BUDGET REQUIREMENT	258,550	4,429	3,920	266,898	(57)
4,032 33,232 32,732	FINANCED BY Revenue Support Grant Collection Fund surplus / (deficit) Business Rates Top Up Grant Business Rates Income Council Tax - Band D Equivalent	32,577 3,652 31,956 35,306 155,059		(32,577) 5,116 (19,210) 42,719 12,300	8,768 12,746 78,025 167,359	140 (60) 121 8
260,288	TOTAL FINANCING	258,550	-	8,348	266,898	3
	COUNCIL TAX SUMMARY London Borough of Croydon Adult Social Care Levy Greater London Authority		2017/18 Band D Equivalent £.pp 1,218.94 59.97 280.02	2018/19 Band D Equivalent £.pp 1,257.18 85.55 294.23	156,696 10,663 36,673	Change Band D Equivalent % 2.99% 2.00% 5.07%
0			1,558.93	1,636.96	204,032	5.01%

		ORIGINAL	Variations	in Level of	ORIGINAL	
ACTUAL		BUDGET	Expenditu	ire on (A)	BUDGET	%
2016/17	DESCRIPTION	2017/18	Inflation	Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	
	EXPENDITURE					
225,157	Employees	142,093	2,606	11,320	156,019	10
74,086	Premises related expenditure	30,735	96	2,902	33,733	10
	Supplies and Services	33,499	93	18,122	51,714	54
163,229	Third Party Payments	197,884	1,595	(5,095)		(2)
263,950	Transfer Payments	360,375	105	(3,252)		(1)
9,378	Transport related expenditure	6,771	61	2,531	9,363	38
24,389	Capital Charges	23,239	-	(2,687)	20,552	(12)
3,717	Deferred/Intangible Charges	4,540	-	(1,858)		(41)
85,311	REFCUS	2,100	-	-	2,100	-
	Corporate support services bought in	(6,703)	-	(2)	(6,705)	0
65,483	Recharges from other services	33,046	-	(1,570)	31,476	(5)
1,106,391	TOTAL EXPENDITURE	827,579	4,556	20,411	852,546	3
	INCOME					
(469 166)	Government Grants	(413,141)	_	(3,658)	(416,799)	1
· · · · · · · · · · · · · · · · · · ·	Other Grants, reimbursements and contributions	(24,243)	_	(3,386)		14
	Customer and Client Receipts	(71,556)	(127)	(1,613)	(73,296)	2
	Interest Receivable	(28)	(' /	(1,010)	(28)	_
	Recharges to other services	(37,173)	-	(7,767)	(44,940)	21
	TOTAL INCOME	(546,141)	(127)	(16,424)	(562,692)	3
303,398	NET EXPENDITURE	281,438	4,429	3,987	289,854	3

STAFF ESTABLISHMENT NUMBERS

	ORI	GINAL	ORIGINAL	CHANGE
DESCRIPTION	BUI	DGET	BUDGET	IN
	20	17/18	2018/19	2018/19
	FTE	STAFF	FTE STAFF	FTE STAFF
People	,	1,562.4	1,542.4	(20.0)
Place		578.9	603.5	24.5
Resources		886.2	877.2	(9.0)
Chief Executive		43.9	53.4	9.5
TOTAL FTE STAFF		3,071.4	3,076.4	5.0

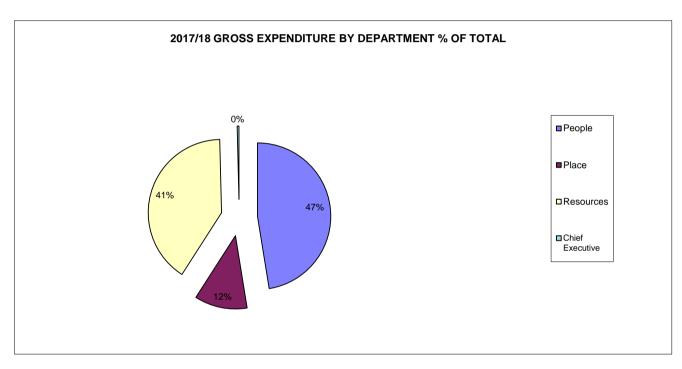
REVENUE BUDGET SUMMARY

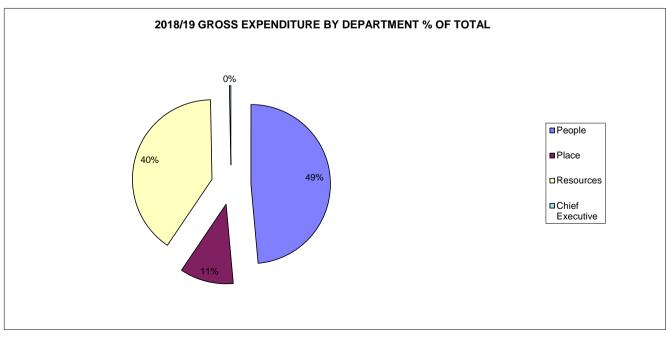
CORPORATE SUPPORT SERVICES BOUGHT IN

DESCRIPTION	People	Place	Central Departments - Chief Executives & Resources	HRA	TOTAL
	£'000	£'000	£'000	£'000	£'000
Financial Services	929	271	84	200	1,484
Treasury and Pensions	190	38	12	28	268
Governance	629	183	57	135	1,004
Insurance, Risk & CPO	764	224	70	63	1,121
Asset Management & Estates	628	183	56	135	1,002
HR & Finance Service Centre	1,435	718	351	396	2,900
Facilities Management	5,566	2,155	1,477	1,239	10,437
Strategy and Performance	64	18	6	13	101
Procurement and Commissioning	503	161	50	118	832
Commissioning, Commercialism and Improvement	629	109	(61)	253	930
Exchequer	(25)	(33)	(3)	(17)	(78)
Contact Centre	699	1,457	229	318	2,703
Communications and Engagement	138	40	12	30	220
Information Communication Technology	6,827	2,644	1,812	1,666	12,949
Transformation	190	55	17	41	303
Business Support	3,355	338	135	168	3,996
HR Consultancy	1,086	422	287	242	2,037
Total	23,607	8,983	4,591	5,028	42,209

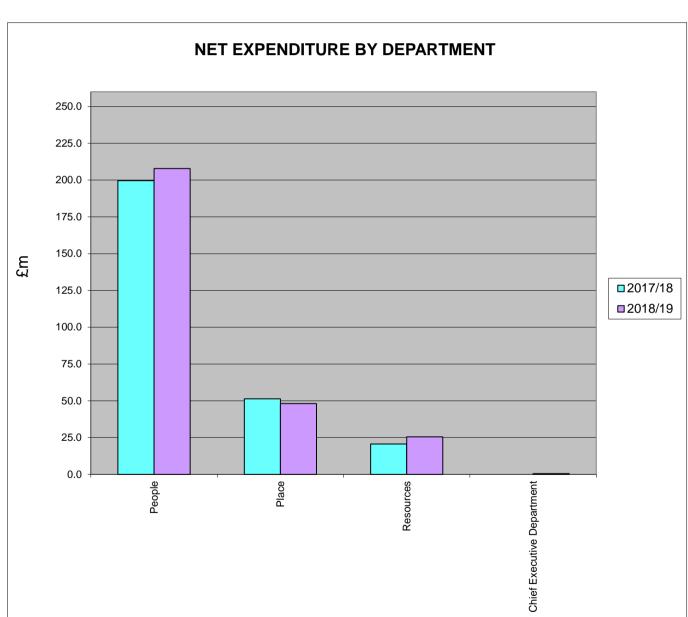
DEPARTMENTAL GROSS EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
ACTUAL		BUDGET	Expenditu	ire on (A)	BUDGET	%
2016/17	DESCRIPTION	2017/18	Inflation	Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	
	SERVICE BUDGETS					
584,902	People	392,661	2,392	18,552	413,605	5
116,736	Place	96,298	1,139	(4,411)	93,026	(3)
397,980	Resources	326,769	965	7,835	335,569	3
4,297	Chief Executive Department	3,285	60	(781)	2,564	(22)
2,144	Contribution to Provision for Doubtful Debts	180	-	-	180	-
-	National Insurance Changes	1,434	-	(1,434)	-	(100)
-	Pensions Contribution	8,097	-	-	8,097	-
332	Carbon Credits	255	-	-	255	-
-	Apprentice Levy	600	-	-	600	-
_	Contracts Review	(2,000)	-	-	(2,000)	
-	Community Initiative Fund			650	650	
1,106,391	GROSS DEPARTMENTAL COST OF SERVICE	827,579	4,556	20,411	852,546	3

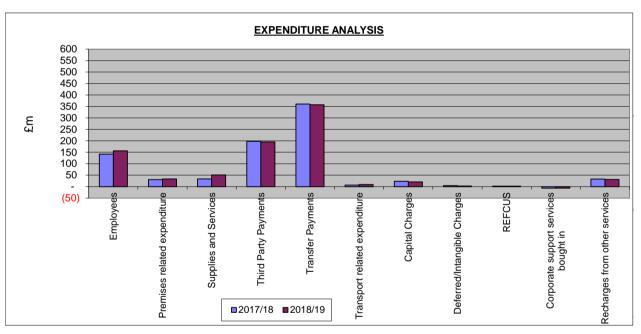


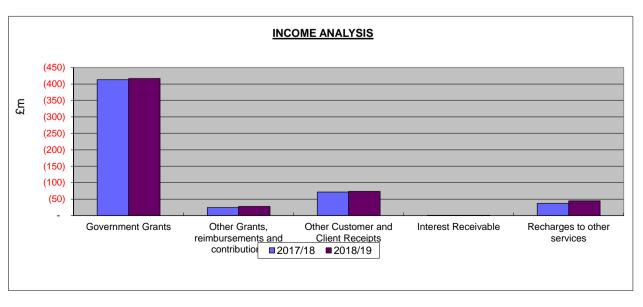


		ORIGINAL	Variations	in Level of	ORIGINAL	
ACTUAL		BUDGET	Expenditu	ıre on (A)	BUDGET	%
2016/17	DESCRIPTION	2017/18	Inflation	Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	
	SERVICE BUDGETS					
204,090	People	199,630	2,342	5,878	207,850	4
54,057	Place	51,376	1,093	(4,336)	48,133	(6)
41,030	Resources	20,685	934	3,912	25,531	23
1,745	Chief Executive Department	1,181	60	(683)	558	(53)
2,144	Contribution to Provision for Doubtful Debts	180	-	-	180	-
-	National Insurance Changes	1,434	-	(1,434)	-	(100)
-	Pensions Contribution	8,097	-	-	8,097	-
332	Carbon Credits	255	-	-	255	-
-	Apprentice Levy	600	-	-	600	-
-	Contracts Review	(2,000)	-	-	(2,000)	-
	Community Initiative Fund	-		650	650	100
303,398	NET COST OF SERVICES	281,438	4,429	3,987	289,854	3



		ORIGINAL	Variations	in Level of	ORIGINAL	
ACTUAL		BUDGET	Expenditu	ıre on (A)	BUDGET	%
2016/17	DESCRIPTION	2017/18	Inflation	Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	
	EXPENDITURE					
225,157	Employees	142,093	2,606	11,319	156,018	10
	Premises related expenditure	30,735	96	2,902	33,733	10
155,776	Supplies and Services	33,499	93	17,473	51,065	52
163,229	Third Party Payments	197,884	1,595	(5,095)	195,034	(1)
263,950	Transfer Payments	360,375	105	(3,252)	357,228	(1)
9,378	Transport related expenditure	6,771	61	2,531	9,363	38
24,389	Capital Charges	23,239	-	(2,687)		(12)
3,717	Deferred/Intangible Charges	4,540	-	(1,858)	2,682	(41)
85,311	REFCUS	2,100	-	-	2,100	-
35,915	Corporate support services bought in	(6,703)	-	(2)	(6,705)	0
65,483	Recharges from other services	33,046	-	(1,570)	31,476	(5)
1,106,391	TOTAL EXPENDITURE	827,579	4,556	19,761	852,546	3
	INCOME				-	
(469,166)	Government Grants	(413,141)	-	(3,658)	(416,799)	1
(103,332)	Other Grants, reimbursements and contributions	(24,243)		(3,386)		14
	Other Customer and Client Receipts	(71,556)	(127)	(1,613)		2
	Interest Receivable	(28)	` - '	-	(28)	-
(37,959)	Recharges to other services	(37,173)	-	(7,767)	(44,940)	21
(802,993)	TOTAL INCOME	(546,141)	(127)	(16,424)	(562,692)	3
		1				
303,398	NET EXPENDITURE	281,438	4,429	3,337	289,854	3





PEOPLE

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KEY SERVICE TARGETS / PRIORITIES FOR 2018/19

- 1. Strengthen transformation and demand management across all services, creating more preventative and joined up approaches which also strengthen efficiencies. In particular:
- a) Deliver adult social care transformation, based on the principles of personalisation and demand management
- b) Further strengthen the integration of health and care
- c) Further develop joined up, preventative working across services through the further development of the Gateway approach
- d) Develop and implement an Early Help strategy for children's services to provide support to children sooner and reduce demand on higher tariff services
- 2. Deliver the Independence Strategy and the promises therein, for example:
- a) Support communities to achieve their own aspirations by building on their own assets
- b) Work with partners to tackle attitudes to domestic violence and child sexual exploitation
- c) Use information, advice and guidance to more effectively help people to live independent and healthy lives d) Continue to improve the proportion of schools judged good or better by OFSTED
- e) Give children and better start in life through the implementation of the Early Provision
- 3. Safeguard and protect children and vulnerable adults, continuing to improve the quality of services and supporting the delivery of the business plan of the children's and adults' safeguarding boards. To improve outcomes for children through our targeted interventions.
- 4. To embed a public health approach across the Council in order to reduce health inequalities and supporting people to maximise their potential and remain fitter and healthier for longer.

COST CENTRE: C1200N

DESCRIPTION	ACTUAL	ORIGINAL	FORECAST	BUDGET	%
	2016/17	2017/18	2017/18	2018/19	CHANGE
	£000	£000	£000	£000	%
Employees	156,792	68,980	57,156	74,651	31
Premises related expenditure	36,711	18,640	21,100	18,015	(15)
Supplies and Services	74,261	9,378	12,519	12,151	(3)
Third Party Payments	155,462	151,853	161,818	170,517	5
Transfer Payments	33,119	82,506	172,947	79,359	(54)
Transport related expenditure	70	489	160	250	56
Capital Charges	7,196	7,714	7,751	6,885	(11)
Intangible Charges	46	-	-	-	n/a
REFCUS	56,125	2,100	2,100	2,100	-
Corporate support services bought in	22,705	23,785	23,318	22,599	(3)
Recharges from other services	42,415	27,216	42,553	27,078	(36)
TOTAL EXPENDITURE	584,902	392,661	501,422	413,605	(18)
Government Grants	(231,063)	(129,446)	(220,150)	(132,351)	(40)
Other Grants, reimbursements and contributions	(75,953)	(17,318)	(18,975)	(17,515)	(8)
Customer and Client Receipts	(53,212)	(35,664)	(40,852)	(38,556)	(6)
Interest Receivable	-	-	-	-	n/a
Recharges from other services	(20,584)	(10,603)	(10,490)	(17,332)	65
TOTAL INCOME	(380,812)	(193,031)	(290,467)	(205,754)	(29)
NET EXPENDITURE	204.000	100 620	210.055	207 054	(4)
NET EXPENDITORE	204,090	199,630	210,955	207,851	(1)
Contributions to / (from) Reserves	(10,758)	-	(1,450)	-	(100)
CURRENT BUDGET	183,344		204,811		
TOTAL VARIANCE FROM BUDGET- Over/(Under)	9,988		4,694		

TOP FINANCIAL RISKS 2018/19

The changing social housing policy context continues to increase the pressure on the Housing Revenue Account (HRA) budget and could significantly alter the way the Council delivers housing services including the way it maintains and invests in existing Council stock, delivers a range of services on estates and our ability to invest in building new affordable homes.

The government's Welfare reforms, particularly the roll out of Universal Credit, impacts on the level of demand for housing need services including for Emergency and Temporary Accommodation. Financial pressure arises from the increased rate of rent arrears

CABINET MEMBER

Cllr Alisa Flemming	Cabinet Member for Children, Young People & Learning
Cllr Louisa Woodley	Cabinet Member for Families, Health and Social Care

DEPARTMENT MANAGEMENT TEAM

NAME	TITLE	TEL. EX.
Barbara Peacock	Executive Director People Department	60531
Philip Segurola	Director (interim) - Early Help and Children's Social Care	88481
David Butler	Director - Education and Youth Engagement	65671
Julia Pitt	Interim Director - Gateway and Welfare	65636
Guy Van Dichele	Interim Director - Adult Social Care and 0-65 Disability	50193
Pratima Solanki	Director - Adult Social Care and All-Age Disability	65416
Mark Meehan	Director - Housing Need	65474
Rachel Flowers	Director - Public Health	65596

COST	
CENTRE	DIVISION
C1210P	Early Help and Children's Social Care
C1220P	Education and Youth Engagement
C1245P	People Directorate
C1250P	Gateway and Welfare
C1410P	Adult Social Care and All-Age Disability
C1420P	Housing Need
C1215P	Dedicated Schools Grant (DSG)
C1662P	Public Health

MOVEMENT IN SERVICE NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	Expenditure on (A)		%
2017/18	DIVISION	2017/18	Inflation	Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
55,693	Early Help and Children's Social Care	50,194	731	9,434	60,359	20
11,936	Education and Youth Engagement	7,387	109	(3,774)	3,722	(50)
1,034	People Directorate	5,921	13	(249)	5,685	(4)
30,183	Gateway and Welfare	29,966	142	(2,434)	27,674	(8)
107,110	Adult Social Care and All-Age Disability	102,513	1,305	3,155	106,973	4
3,635	Housing Need	3,649	21	(232)	3,438	(6)
(86)	Dedicated Schools Grant (DSG)	-	-	-	-	n/a
-	Public Health	-	21	(21)	-	n/a
209,505	TOTAL NET SPEND	199,630	2,342	5,879	207,851	4

STAFF ESTABLISHMENT NUMBERS

OTATI ESTABLISHMENT NOMBERO			
	ORIGINAL	ORIGINAL	CHANGE
DIVISION	BUDGET	BUDGET	IN
	2017/18	2018/19	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Early Help and Children's Social Care	481.1	496.3	15.2
Education and Youth Engagement	246.0	189.3	(56.7)
People Directorate	1.0	1.0	-
Gateway and Welfare	166.6	187.8	21.2
Adult Social Care and All-Age Disability (AAD)	618.1	616.8	(1.3)
Housing Need	28.4	28.3	(0.1)
Dedicated Schools Grant (DSG)	-	-	-
Public Health	21.2	22.9	1.8
TOTAL FTE STAFF	1,562.4	1,542.4	(20.0)

STAFF ESTABLISHMENT NUMBERS - REASONS FOR VARIATIONS

Gateway and Welfare additional - 20.6 staff to fulfil requirements of the Homelessness Reduction Act; other staff changes with a net impact of 0.6 FTEs

Early Help and Children's Social Care - staff changes are due to a decrease of 19.2 FTE which transferred to Education and Youth Engagement, an increase of three new teams which consist of 21 FTE within the Care Planning team, an increase of 12 FTE within the Assessment Team, an increase of 3 FTE across Safeguarding and Targeted Services teams and a net decrease of 1.59 FTE within Early Help and Children's Social Care.

Education and Youth Engagement - transfer of 84.8 FTE to CALAT, growth of 10.4 FTE in 0-25 in SEND and other staff changes with a net impact of 5.8 FTE Adult Social Care and AAD - 3.7 due to movement of Services from Gateway, less 5 posts transferred to Resources.

	T	ORIGINAL	Variations	in Loyal of	ORIGINAL		
FORECAST		BUDGET			BUDGET	%	
2017/18	DESCRIPTION	2017/18	Expenditu Inflation	* Other	2018/19	% CHANGE	
2017/16	DESCRIPTION						
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E)	
	Employees					%	
	Employees	68,980	1,330	4,341	74,651	8	
	Premises related expenditure	18,640	4	(629)		(3)	
	Supplies and Services	9,378	9	2,764	12,151	30	
	Third Party Payments	151,853	944	17,720	170,517	12	
	Transfer Payments	82,506	105	(3,252)	79,359	(4)	
	Transport related expenditure	489	-	(239)		(49)	
	Recharges from other services	27,216	-	(138)	27,078	(1)	
468,253	TOTAL EXPENDITURE	359,062	2,392	20,567	382,021	6	
(220,150)	Government Grants	(129,446)	-	(2,905)	(132,351)	2	
(18,975)	Other Grants, reimbursements and contributions	(17,318)	-	(197)	(17,515)	1	
(40,852)	Customer and Client Receipts	(35,664)	(50)	(2,842)	(38,556)	8	
-	Interest Receivable	-	-	-	-	n/a	
(10,490)	Recharges to other services	(10,603)	-	(6,729)	(17,332)	63	
(290,467)	TOTAL INCOME	(193,031)	(50)	(12,673)	(205,754)	7	
177,786	NET CONTROLLABLE COST	166,031	2,342	7,894	176,267	6	
	Ta						
7,751	Capital Charges	7,714	-	(829)	6,885	(11)	
-	Intangible Charges	-	-	-	-	n/a	
-	REFCUS	2,100	-	-	2,100	-	
23,318	Corporate support services bought in	23,785	-	(1,186)	22,599	(5)	
33,169	TOTAL UNCONTROLLABLE COST	33,599	=	(2,015)	31,584	(6)	
240.055	NET COST OF SERVICE	100.000	2.242	F 070	207.054		
210,955	NET COST OF SERVICE	199,630	2,342	5,879	207,851	4	
(1.450)	Contributions to / (from) Earmarked Reserves	-	_		- 1	n/a	
(1,100)	Contributions to / (from) Capital Reserves:	_	_	_	_	n/a	
_	Financing of Capital Expenditure	_	_	_	_	n/a	
_	Provision for Repayment of External Loans	_	_	_	_	n/a	
_	Contribution to / (from) General Balances	_	_	_	_	n/a	
(1 450)	TOTAL APPROPRIATIONS	_	_		_	n/a	
(.,.00)	1.0.1.2.1.1.1.0.1.1.1.1.1.1.1.1.1.1.1.1.					.,,	
209,505	TOTAL NET EXPENDITURE	199,630	2,342	5,879	207,851	4	
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE							
Strategic budget - agreed pressures / service demands							
Strategic budget - agreed additional income / savings						(7,209)	
Other resource changes						(8,954)	
Strict resource changes							
TOTAL OTH	TOTAL OTHER VARIATIONS IN RESOURCE						

SERVICE DESCRIPTION

The Safeguarding and Looked after Children Quality Assurance Service has a range of functions. The service is responsible for the independent chairing of Child Protection Conferences and the statutory Independent Reviewing Service for Looked after Children. The Service co-ordinates the business management of the Local Safeguarding Children's Board ensuring that the Board's accountability in relation to multi-agency understanding of their responsibilities are fulfilled and that the appropriate action is taken where safeguarding concerns are raised. The Service is also responsible for the Learning and Development Service for Children's Social Care, and provides logistical support to the Safeguarding Board's training programmes. The Service further manages the implementation and maintenance of the electronic Children's Recording System throughout Children Social Care (CSC). The service contains the LADO function (Local Authority Designated Officer) whose purpose is to coordinate investigations where there are allegations of abuse by professionals working with children. The service has the lead function for the roll-out and implementation of new ways of working including for example the "Strengthening Families" systemic model and the Graded Care Profile targeting neglect. The Quality Assurance service has a key role to play in benchmarking quality and compliance with a range of local and national indicators that together underpin the quality of services to children, young people and their families.

The Assessment and Care Planning Service is responsible for the assessment and on-going care planning and support for all children in need, including children in need of protection, some looked after children and those subject to Court Proceedings. The Assessment Teams are employed to undertake assessments on new cases referred to Children's Social Care, including child protection investigations. The Care Planning Teams work with cases where children are on child protection plans and those who have longer term needs. These teams are responsible, in the main, for applications to court when children are assessed as requiring a Court Order for their protection. Moreover, they provide reports to the Court for private proceedings in relation to children. Other services within Assessment and Care Planning include Private Fostering and the Family Group Conferences.

The **Looked after Children and Resources** is responsible for the planning and delivery of statutory social care services for approximately 800 looked after children and 750 care leavers. These are children and young people aged 0-18 years, placed for adoption, cared for in fostering placements, residential homes, or placed with family and friends carers, and care leavers aged 18-25 years. Approximately 330 looked after children in the Borough are Unaccompanied Asylum Seeking Children (UASC) whose costs are funded from United Kingdom Border Agency (UKBA) grant arrangements. The Business Relationships Unit identifies the appropriate placement for the child on becoming looked after within the in-house fostering service or by commissioning fostering or residential care from the independent sector. The Service also includes the Fostering Service, supporting over 200 foster placements, and the Adoption Service, which prepares and trains adopters, places children for adoption and offers a full range of adoption support services to children and adults.

Early Help and MASH - there are a range of Early Help services for children, young people and families in Croydon; some of these are run by the Local Authority and some are commissioned by the Local Authority and delivered by local and national organisations. To support practitioners and agencies across the Borough, Croydon's Early Help Hub delivers access, advice and support for families and for professionals. Croydon's MASH (Multi-Agency Safeguarding Hub) brings together a range of partner agencies, and their data, and is the 'Front Door' for residents and children's practitioners who have concerns about a child or young person's welfare and where they believe a child has suffered or is at risk of suffering significant harm. Croydon's MASH includes: Children's Social Care, The Police, Health agencies, Probation, Early Help and the YOS. Through multi-agency information sharing the MASH make decisions and assessments on the most appropriate intervention, decisions and timescales depend on statutory need, child protection or Early Help.

Targeted Services - the services work with risky and vulnerable adolescents, as well as providing domestic abuse services. This includes two social work teams for young people (aged 13 years plus) who are experiencing difficulties at home and often display challenging behaviour. Sitting alongside these are a team that manages children who go missing and provide return home interviews. This team will also support and give advice on children who are being exploited, either sexually or criminally, they are also specialists in trafficking and processes around this. The Youth Offending Service is within Targeted Services, they offer a range of services including diversion from the system (for eligible first time offences), as well as supervising statutory court orders both within the community and in custody. This is a multi-agency service and includes the local authority, police, education, health, probation, substance misuse and housing. The gangs team also sits within this service. Domestic abuse services sit within the family justice centre providing help, support and advice to professionals as well as working directly with survivors of abuse.

Children's integrated commissioning, working on behalf of Croydon Council, oversees the commissioning and contract management of children's health services including health visiting, family nurse partnership, speech and language therapy, school nursing, weight management and open access counselling. Additionally, the service oversees Best Start commissioning and the Troubled Families programme. The service also leads the commissioning of all children's health services funded by the CCG (including CAMHS, hospital based acute paediatrics and children's community health services) and maternity services. It is held to account by the Joint Commissioning Executive (Council and CCG).

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	re on (A)	BUDGET	%
CENTRE	SERVICE	2017/18	Inflation	Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1210Q	Safeguarding and Looked after Children Quality Assurance	3,014	44	(770)	2,288	(24)
C1212Q	Early Help and Children's Social Care Directorate	3,211	4	9,162	12,377	285
C1214Q	Assessment and Care Planning Service	8,843	140	971	9,954	13
C1216Q	Looked after Children And Resources	22,765	376	2,473	25,614	13
C1218Q	Early Help and Mash	6,044	88	(2,238)	3,894	(36)
C1236Q	Children's Integrated Commissioning	3,910	20	(153)	3,777	(3)
C1260Q	Targeted Services	2,407	59	(11)	2,455	2
	TOTAL NET SPEND	50,194	731	9,434	60,359	20

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2017/18	2018/19	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Safeguarding and Looked after Children Quality Assurance	41.1	38.1	(3.0)
Early Help and Children's Social Care Directorate	1.0	6.0	5.0
Assessment and Care Planning Service	138.6	147.0	8.4
Looked after Children And Resources	124.8	115.8	(9.0)
Early Help and Mash	172.7	104.2	(68.5)
Children's Integrated Commissioning	2.9	23.4	20.5
Targeted Services	-	61.8	61.8
TOTAL FTE STAFF	481.1	496.3	15.2

PEOPLE EARLY HELP AND CHILDREN'S SOCIAL CARE

COST CENTRE: C1210P

	Γ	ODIOINAL			ODIONIAI.	
FORFOAGT		ORIGINAL	Variations		ORIGINAL	0/
FORECAST	DECODIDEION	BUDGET	Expenditu		BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
00001		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	24,441	476	3,269	28,186	15
	Premises related expenditure	(98)	-	(12)	(110)	12
	Supplies and Services	2,997	-	(22)	2,975	(1)
	Third Party Payments	33,413	256	12,960	46,629	40
	Transfer Payments	25,416	-	(343)	25,073	(1)
	Transport related expenditure	63	-	-	63	-
12,898	Recharges from other services	5,860	-	(521)	5,339	(9)
96,113	TOTAL EXPENDITURE	92,092	732	15,331	108,155	17
(44,811)	Government Grants	(47,746)	-	746	(47,000)	(2)
(1,356)	Other Grants, reimbursements and contributions	(278)	-	10	(268)	(4)
261	Customer and Client Receipts	(52)	(1)	-	(53)	2
-	Interest Receivable	- 1	-	-	-	n/a
(3,635)	Recharges to other services	(3,715)	-	(6,404)	(10,119)	172
(49,541)	TOTAL INCOME	(51,791)	(1)	(5,648)	(57,440)	11
46,572	NET CONTROLLABLE COST	40,301	731	9,683	50,715	26
	Capital Charges	232	-	(42)	190	(18)
	Intangible Charges	-	-	-	-	n/a
	REFCUS	-	-	-	-	n/a
9,372	Corporate support services bought in	9,661	-	(207)	9,454	(2)
9,604	TOTAL UNCONTROLLABLE COST	9,893	-	(249)	9,644	(3)
56,176	NET COST OF SERVICE	50,194	731	9,434	60,359	20
	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-		-	n/a
(483)	TOTAL APPROPRIATIONS	-	-	-	-	n/a
55,693	TOTAL NET EXPENDITURE	50,194	731	9,434	60,359	20

PEOPLE SEI EARLY HELP AND CHILDREN'S SOCIAL CARE SAFEGUARDING AND LOOKED AFTER CHILDREN QUALITY ASSURANCE

COST CENTRE: C1210Q

	T	ORIGINAL	\/orio+:	in Level of	ORIGINAL		
FORECAST		BUDGET		in Level of ure on (A)	BUDGET	%	
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE	
00001		(A)	(B)	(C)	(D)	(E)	
£000's 2,126	Employees	£000's 2,518	£000's	£000's (192)	£000's 2,370	<u>%</u> (6	
	Premises related expenditure	2,318	-	(192)	2,370	(0)	
613	Supplies and Services	358	=	(90)	268	(25)	
6	Third Party Payments	188	-	(73)	115	(39)	
4	Transfer Payments Transport related expenditure	- 1	-	-	1	n/a	
-	Recharges from other services	60	-	-	60	-	
	TOTAL EXPENDITURE	3,136	44	(355)	2,825	(10)	
	Government Grants	(71)	-	27	(44)	(38)	
(89)	Other Grants, reimbursements and contributions	(90)	-	-	(90)	` -	
-	Customer and Client Receipts	-	-	-	-	n/a	
(741)	Interest Receivable Recharges to other services	(741)	-	338	(403)	n/a (46)	
	TOTAL INCOME	(902)	_	365	(537)	(40)	
(014)	TOTAL INCOME	(002)		000	(001)	(40)	
2,612	NET CONTROLLABLE COST	2,234	44	10	2,288	2	
	loanital Observa						
-	Capital Charges Intangible Charges	-	-	-	-	n/a n/a	
-	REFCUS	-	-	-	-	n/a	
756	Corporate support services bought in	780	=	(780)	-	(100)	
756	TOTAL UNCONTROLLABLE COST	780	-	(780)	-	(100)	
		1					
3,368	NET COST OF SERVICE	3,014	44	(770)	2,288	(24)	
_	Contributions to / (from) Earmarked Reserves	- 1		-	-	n/a	
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a	
-	Financing of Capital Expenditure Provision for Repayment of External Loans	-	-	-	-	n/a	
-	Contribution to / (from) General Balances		-	-	-	n/a n/a	
_	TOTAL APPROPRIATIONS	-	-	-	-	n/a	
		! !					
3,368	TOTAL NET EXPENDITURE	3,014	44	(770)	2,288	(24)	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				Ī	£000's	
Strategic bud	lget - agreed pressures / service demands						
	taffing to deal with demand					133	
Growth for A	dvocacy contracts					60	
						193	
Strategic bud	dget - agreed additional income / savings						
						-	
Other resource changes Transfer of Llead of Service hydret to Feely Lleip and Children's Serial Care Directorate (PED 1.4)							
Transfer of Head of Service budget to Early Help and Children's Social Care Directorate (PED 1.4) Funding for national insurance costs (PED 4.2)							
Allocation of corporate charges in year (PED 4.2)							
Movement in	corporate charges and internal recharges					(24 <u>)</u> (418)	
	CT budget to Care Planning Service (PED 1.5)	and Children's	Social Cara			(150) (282)	
Movement of budgets due to in year restructure within Early Help and Children's Social Care							
						(963)	
1	TOTAL OTHER VARIATIONS IN RESOURCE						
TOTAL OT:	ED VADIATIONS IN DESCURA					(770)	

PEOPLE EARLY HELP AND CHILDREN'S SOCIAL CARE EARLY HELP AND CHILDREN'S SOCIAL CARE DIRECTORATE

COST CENTRE: C1212Q

FORECAST 2017/18 DESCRIPTION 2017/18 March 2017/18 Company DESCRIPTION 2017/18 March 2017/18			ORIGINAL	Variations	in Level of	ORIGINAL		
2017/18 DESCRIPTION	FORECAST						%	
E000 s	2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19		
September Sept	00001-							
3 Premises related expenditure 180 - - (80) - - (80) - - (80) - - (80) - - (80) - - (80) - - (80) - - (80) - - (80) - - (80) - - (80) - - - (80) - - - - - - - - -		Employees						
1,019 Supplies and Services 162 - - 162 - -				-			-	
Transfer Payments			162	-	-		-	
1 Transport related expenditure	24		620	-	(600)	20		
2.517 Recharges from other services	1		- 1	-	-	- 1	n/a -	
Government Grants	2,517		=	-	650	-	30	
(282) Other Grants, reimbursements and contributions	4,155	TOTAL EXPENDITURE	3,202	4	617	3,823	19	
Customer and Client Receipts	-	Government Grants	-	-	-	-	n/a	
Interest Receivable	(282)		-	-	-	-	n/a	
(100) Recharges to other services (100) - (800) (900) 800 (382) TOTAL INCOME (180) (900) 800 (382) TOTAL INCOME (180) (900) 800 (900)	-		-	-	-	-	n/a	
Sample	(100)		(100)	-	(800)	(000)	n/a	
3,773 NET CONTROLLABLE COST 3,102 4 (183) 2,923 (6 Capital Charges Intrangible Charges REFCUS REFCUS 105 Corporate support services bought in 109 - 9,345 9,454 8,573 105 TOTAL UNCONTROLLABLE COST 109 - 9,345 9,454 8,573 3,878 NET COST OF SERVICE 3,211 4 9,162 12,377 285 (122) Contributions to / (from) Earmarked Reserves			1	-	` '	` '		
- Capital Charges	(382)	TOTAL INCOME	(100)	-	(800)	(900)	800	
Intangible Charges	3,773	NET CONTROLLABLE COST	3,102	4	(183)	2,923	(6)	
Intangible Charges			· · · · · · · · · · · · · · · · · · ·		· · · · · · · · · · · · · · · · · · ·			
REFCUS	-		-	-	-	-	n/a	
105 Corporate support services bought in 109 - 9,345 9,454 8,573 105 TOTAL UNCONTROLLABLE COST 109 - 9,345 9,454 8,573 3,878 NET COST OF SERVICE 3,211 4 9,162 12,377 285 (122) Contributions to / (from) Earmarked Reserves - - - - 1,0	-			-	_	_ [
105 TOTAL UNCONTROLLABLE COST 109 - 9,345 9,454 8,573 3,878 NET COST OF SERVICE 3,211 4 9,162 12,377 285 (122) Contributions to / (from) Earmarked Reserves	105		109	-	9,345	9,454		
3,878 NET COST OF SERVICE 3,211 4 9,162 12,377 285 (122) Contributions to / (from) Earmarked Reserves			109	-			8,573	
(122) Contributions to / (from) Earmarked Reserves:					<u> </u>	, ,		
Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Financing of Capital Expenditure Financing of Capital Expenditure Frovision for Repayment of External Loans Contribution to / (from) General Balances Formula Provision for Repayment of External Loans Contribution to / (from) General Balances Formula Provision for Repayment of External Loans Contribution to / (from) General Balances Formula Provision for Repayment of External Loans Formula Provision for Individual Pr	3,878	NET COST OF SERVICE	3,211	4	9,162	12,377	285	
Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Financing of Capital Expenditure Financing of Capital Expenditure Frovision for Repayment of External Loans Contribution to / (from) General Balances Formula Provision for Repayment of External Loans Contribution to / (from) General Balances Formula Provision for Repayment of External Loans Contribution to / (from) General Balances Formula Provision for Repayment of External Loans Formula Provision for Individual Pr	(122)	Contributions to / (from) Formarked Boson on						
- Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances	(122)		-	-	-	_		
- Provision for Repayment of External Loans	-		-	-	-	-	n/a	
TOTAL APPROPRIATIONS	-	Provision for Repayment of External Loans	-	-	-	-	n/a	
*OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Increased demand in legal fees Increase in staffing to deal with demand Strategic budget - agreed additional income / savings Strategic budget - agreed additional income / savings Other resource changes Transfer of Heads of Service budgets to Early Help and Social Care Directorate (PED 1.3, 1.5, 1.6, 1.7 and 1.9) Movement in corporate charges and internal recharges Centralisation of corporate charges for Early Help and Children's Social Care Transfer of commissioning budgets to Children's Integrated Commissioning (PED 1.8) Children's Improvement funded by Reserves Other minor changes (3 8,626	-	Contribution to / (from) General Balances	-	-	-	-	n/a	
*OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Increased demand in legal fees Increase in staffing to deal with demand Strategic budget - agreed additional income / savings Strategic budget - agreed additional income / savings Other resource changes Transfer of Heads of Service budgets to Early Help and Social Care Directorate (PED 1.3, 1.5, 1.6, 1.7 and 1.9) Movement in corporate charges and internal recharges Centralisation of corporate charges and internal recharges Centralisation of corporate charges for Early Help and Children's Social Care Transfer of commissioning budgets to Children's Integrated Commissioning (PED 1.8) Children's Improvement funded by Reserves Other minor changes (3 8,626	(122)	TOTAL APPROPRIATIONS	-	-	-	-	n/a	
*OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Increased demand in legal fees Increase in staffing to deal with demand Strategic budget - agreed additional income / savings Strategic budget - agreed additional income / savings Other resource changes Transfer of Heads of Service budgets to Early Help and Social Care Directorate (PED 1.3, 1.5, 1.6, 1.7 and 1.9) Movement in corporate charges and internal recharges Centralisation of corporate charges and internal recharges Centralisation of corporate charges for Early Help and Children's Social Care Transfer of commissioning budgets to Children's Integrated Commissioning (PED 1.8) Children's Improvement funded by Reserves Other minor changes (3 8,626	2 756	TOTAL NET EVPENDITURE	2 211		0.162	12 277	295	
Strategic budget - agreed pressures / service demands Increased demand in legal fees Increase in staffing to deal with demand Strategic budget - agreed additional income / savings Strategic budget - agreed additional income / savings Other resource changes Transfer of Heads of Service budgets to Early Help and Social Care Directorate (PED 1.3, 1.5, 1.6, 1.7 and 1.9) Movement in corporate charges and internal recharges Centralisation of corporate charges for Early Help and Children's Social Care Transfer of commissioning budgets to Children's Integrated Commissioning (PED 1.8) Children's Improvement funded by Reserves Other minor changes (3 8,626	3,730	TOTAL NET EXI ENDITORE	3,211	-	3,102	12,377	203	
Increased demand in legal fees Increase in staffing to deal with demand Strategic budget - agreed additional income / savings Other resource changes Transfer of Heads of Service budgets to Early Help and Social Care Directorate (PED 1.3, 1.5, 1.6, 1.7 and 1.9) Movement in corporate charges and internal recharges Centralisation of corporate charges for Early Help and Children's Social Care Transfer of commissioning budgets to Children's Integrated Commissioning (PED 1.8) Children's Improvement funded by Reserves Other minor changes 500							£000's	
Increase in staffing to deal with demand Strategic budget - agreed additional income / savings Other resource changes Transfer of Heads of Service budgets to Early Help and Social Care Directorate (PED 1.3, 1.5, 1.6, 1.7 and 1.9) Movement in corporate charges and internal recharges Centralisation of corporate charges for Early Help and Children's Social Care Transfer of commissioning budgets to Children's Integrated Commissioning (PED 1.8) Children's Improvement funded by Reserves Other minor changes (3) 8,626							500	
Strategic budget - agreed additional income / savings Other resource changes Transfer of Heads of Service budgets to Early Help and Social Care Directorate (PED 1.3, 1.5, 1.6, 1.7 and 1.9) Movement in corporate charges and internal recharges Centralisation of corporate charges for Early Help and Children's Social Care Transfer of commissioning budgets to Children's Integrated Commissioning (PED 1.8) Children's Improvement funded by Reserves Other minor changes Table 1.7 and 1.9 Social Care 9,454 (600 (784 (386) (386) (386)							36	
Strategic budget - agreed additional income / savings Other resource changes Transfer of Heads of Service budgets to Early Help and Social Care Directorate (PED 1.3, 1.5, 1.6, 1.7 and 1.9) Movement in corporate charges and internal recharges Centralisation of corporate charges for Early Help and Children's Social Care Transfer of commissioning budgets to Children's Integrated Commissioning (PED 1.8) Children's Improvement funded by Reserves Other minor changes Other minor changes Care Service Directorate (PED 1.3, 1.5, 1.6, 1.7 and 1.9) Size of the provided Help and Children's Social Care Service Directorate (PED 1.3, 1.5, 1.6, 1.7 and 1.9) Size of the provided Help and Children's Social Care Service Directorate (PED 1.3, 1.5, 1.6, 1.7 and 1.9) Size of the provided Help and Children's Social Care Service Directorate (PED 1.3, 1.5, 1.6, 1.7 and 1.9) Size of the provided Help and Children's Social Care Service Directorate (PED 1.3, 1.5, 1.6, 1.7 and 1.9) Size of the provided Help and Children's Social Care Service Directorate (PED 1.3, 1.5, 1.6, 1.7 and 1.9) Size of the provided Help and Children's Social Care Service Directorate (PED 1.3, 1.5, 1.6, 1.7 and 1.9) Size of the provided Help and Children's Social Care Service Directorate (PED 1.3, 1.5, 1.6, 1.7 and 1.9) Size of the provided Help and Children's Integrated Care Service Directorate (PED 1.3, 1.5, 1.6, 1.7 and 1.9) Size of the provided Help and Children's Integrated Care Size of the provided Help and Children's Integrated Care Size of the provided Help and Children's Integrated Care Size of the provided Help and Children's Integrated Care Size of the provided Help and Children's Integrated Care Size of the provided Help and Children's Integrated Care Size of the provided Help and Children's Integrated Care Size of the provided Help and Children's Integrated Care Size of the provided Help and Children's Integrated Care Size of the provided Help and Children's Integrated Care Size of the provided Help and Children's Integrated Care Size of the provided		tanning to dod with domaind						
Strategic budget - agreed additional income / savings Other resource changes Transfer of Heads of Service budgets to Early Help and Social Care Directorate (PED 1.3, 1.5, 1.6, 1.7 and 1.9) Movement in corporate charges and internal recharges Centralisation of corporate charges for Early Help and Children's Social Care Transfer of commissioning budgets to Children's Integrated Commissioning (PED 1.8) Children's Improvement funded by Reserves Other minor changes Other minor changes Care Service Directorate (PED 1.3, 1.5, 1.6, 1.7 and 1.9) Size of the provided Help and Children's Social Care Service Directorate (PED 1.3, 1.5, 1.6, 1.7 and 1.9) Size of the provided Help and Children's Social Care Service Directorate (PED 1.3, 1.5, 1.6, 1.7 and 1.9) Size of the provided Help and Children's Social Care Service Directorate (PED 1.3, 1.5, 1.6, 1.7 and 1.9) Size of the provided Help and Children's Social Care Service Directorate (PED 1.3, 1.5, 1.6, 1.7 and 1.9) Size of the provided Help and Children's Social Care Service Directorate (PED 1.3, 1.5, 1.6, 1.7 and 1.9) Size of the provided Help and Children's Social Care Service Directorate (PED 1.3, 1.5, 1.6, 1.7 and 1.9) Size of the provided Help and Children's Social Care Service Directorate (PED 1.3, 1.5, 1.6, 1.7 and 1.9) Size of the provided Help and Children's Integrated Care Service Directorate (PED 1.3, 1.5, 1.6, 1.7 and 1.9) Size of the provided Help and Children's Integrated Care Size of the provided Help and Children's Integrated Care Size of the provided Help and Children's Integrated Care Size of the provided Help and Children's Integrated Care Size of the provided Help and Children's Integrated Care Size of the provided Help and Children's Integrated Care Size of the provided Help and Children's Integrated Care Size of the provided Help and Children's Integrated Care Size of the provided Help and Children's Integrated Care Size of the provided Help and Children's Integrated Care Size of the provided Help and Children's Integrated Care Size of the provided								
Other resource changes Transfer of Heads of Service budgets to Early Help and Social Care Directorate (PED 1.3, 1.5, 1.6, 1.7 and 1.9) Movement in corporate charges and internal recharges Centralisation of corporate charges for Early Help and Children's Social Care Transfer of commissioning budgets to Children's Integrated Commissioning (PED 1.8) Children's Improvement funded by Reserves Other minor changes Children's Improvement funded by Reserves (38,626	Stratogic buc	dant - parond additional income / savings					536	
Transfer of Heads of Service budgets to Early Help and Social Care Directorate (PED 1.3, 1.5, 1.6, 1.7 and 1.9) Movement in corporate charges and internal recharges Centralisation of corporate charges for Early Help and Children's Social Care Transfer of commissioning budgets to Children's Integrated Commissioning (PED 1.8) Children's Improvement funded by Reserves Other minor changes (3) 8,626	Strategic buc	iget - agreed additional income / savings						
Transfer of Heads of Service budgets to Early Help and Social Care Directorate (PED 1.3, 1.5, 1.6, 1.7 and 1.9) Movement in corporate charges and internal recharges Centralisation of corporate charges for Early Help and Children's Social Care Transfer of commissioning budgets to Children's Integrated Commissioning (PED 1.8) Children's Improvement funded by Reserves Other minor changes (3) 8,626								
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Transfer of Heads of Service budgets to Early Help and Social Care Directorate (PED 1.3, 1.5, 1.6, 1.7 and 1.9) Movement in corporate charges and internal recharges Centralisation of corporate charges for Early Help and Children's Social Care Transfer of commissioning budgets to Children's Integrated Commissioning (PED 1.8) Children's Improvement funded by Reserves Other minor changes (3) 8,626								
Transfer of Heads of Service budgets to Early Help and Social Care Directorate (PED 1.3, 1.5, 1.6, 1.7 and 1.9) Movement in corporate charges and internal recharges Centralisation of corporate charges for Early Help and Children's Social Care Transfer of commissioning budgets to Children's Integrated Commissioning (PED 1.8) Children's Improvement funded by Reserves Other minor changes (3) 8,626							-	
Movement in corporate charges and internal recharges Centralisation of corporate charges for Early Help and Children's Social Care Transfer of commissioning budgets to Children's Integrated Commissioning (PED 1.8) Children's Improvement funded by Reserves Other minor changes (3 8,626								
Centralisation of corporate charges for Early Help and Children's Social Care Transfer of commissioning budgets to Children's Integrated Commissioning (PED 1.8) Children's Improvement funded by Reserves Other minor changes (3 8,626								
Transfer of commissioning budgets to Children's Integrated Commissioning (PED 1.8) Children's Improvement funded by Reserves Other minor changes (3 8,626								
Children's Improvement funded by Reserves Other minor changes (784 (3 8,626								
8,626	Children's Improvement funded by Reserves							
	Other minor changes							
	-							
TOTAL OTHER VARIATIONS IN RESOURCE 9,162							0,020	
	TOTAL OTHER VARIATIONS IN RESOURCE							

COST CENTRE: C1214Q

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		re on (A)	BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
	Employees	6,596	140	2,877	9,613	46
-	Premises related expenditure	-	-	-,	-	n/a
	Supplies and Services	(124)	-	151	27	(122
932	Third Party Payments Transfer Payments	228 75	-	120	348 75	53
2	Transport related expenditure	22	-	-	22	-
	Recharges from other services	4	-	-	4	-
8,142	TOTAL EXPENDITURE	6,801	140	3,148	10,089	48
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts Interest Receivable	-	-	-	-	n/a n/a
(419)	Recharges to other services	(419)	-	284	(135)	(68)
	TOTAL INCOME	(419)	-	284	(135)	(68)
		` '			` '	
7,723	NET CONTROLLABLE COST	6,382	140	3,432	9,954	56
_	Capital Charges					n/a
-	Intangible Charges	_	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
	Corporate support services bought in	2,461	-	(2,461)	-	(100)
2,389	TOTAL UNCONTROLLABLE COST	2,461	-	(2,461)	-	(100)
40.440	NET COST OF SERVICE	0.040	4.40	074	0.054	40
10,112	NET COST OF SERVICE	8,843	140	971	9,954	13
_	Contributions to / (from) Earmarked Reserves	- 1	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	=	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-	-	-	n/a n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
		<u> </u>				
10,112	TOTAL NET EXPENDITURE	8,843	140	971	9,954	13
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	Iget - agreed pressures / service demands					20003
	taffing to deal with demand					2,631
Growth for Pa	an London Drug and Alcohol Court Service (FDAC)	contracts				115
						2,746
Strategic bud	lget - agreed additional income / savings					
						-
Other resource		Social Cara Di	rootoroto (DEI	D 1 4\		(440)
	lead of Service budget to Early Help and Children's national insurance costs (PED 4.2)	Social Care Dil	ectorate (PEI	ע ו.4)		(113 50
Funding for n						(72
	corporate charges (PED 4.2)					
Allocation of Movement in	corporate charges and internal recharges		·==	5 4 6)		
Allocation of Movement in Transfer of IC	corporate charges and internal recharges CT budget from Safeguarding and Looked After Chil			D 1.3)		150
Allocation of Movement in Transfer of IC Transfer of 4	corporate charges and internal recharges CT budget from Safeguarding and Looked After Chil consultant practitioners from Looked after Children	and Resources	s (PED 1.6)	D 1.3)		150 219
Allocation of Movement in Transfer of IC Transfer of 4	corporate charges and internal recharges CT budget from Safeguarding and Looked After Chil	and Resources	s (PED 1.6)	D 1.3)		150 219 96
Allocation of Movement in Transfer of IC Transfer of 4 Movement of	corporate charges and internal recharges CT budget from Safeguarding and Looked After Chil consultant practitioners from Looked after Children	and Resources	s (PED 1.6)	D 1.3)		(2,105) 150 219 96 (1,775)

COST CENTRE: C1216Q

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	6,565	120	(248)	6,437	(2
	Premises related expenditure	4	-	(2)	2	(50
85	Supplies and Services	261	-	(81)	180	(31
29,907	Third Party Payments	28,400	256	6,740	35,396	25
-	Transfer Payments	463	-	(149)	314	(32
4	Transport related expenditure	-	-		-	n/
	Recharges from other services	3,556	-	(1,173)	2,383	(33
	TOTAL EXPENDITURE	39,249	376	5,087	44,712	14
•					·	<u> </u>
	Government Grants	(17,949)	-	-	(17,949)	-
	Other Grants, reimbursements and contributions	- 1	-	-	-	n/
8	Customer and Client Receipts	-	-	-	-	n/
(4.050)	Interest Receivable	(4.050)	-	-	(4.4.40)	n/
	Recharges to other services	(1,653)	-	504	(1,149)	(30
(17,837)	TOTAL INCOME	(19,602)	-	504	(19,098)	(;
22.548	NET CONTROLLABLE COST	19,647	376	5,591	25,614	30
,		,		-,		
-	Capital Charges	-	-	-	-	n/
-	Intangible Charges	-	-	-	-	n/
-	REFCUS	-	-	-	-	n/
3,025	Corporate support services bought in	3,118	-	(3,118)	-	(100
3,025	TOTAL UNCONTROLLABLE COST	3,118	-	(3,118)	-	(100
25,573	NET COST OF SERVICE	22,765	376	2,473	25,614	13
20,010	NET COOT OF CERVICE	22,100	370	2,470	20,014	10
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/
-	Financing of Capital Expenditure	-	-	-	-	n/
-	Provision for Repayment of External Loans	-	-	-	-	n/
-	Contribution to / (from) General Balances	-	-	-	-	n/
-	TOTAL APPROPRIATIONS	-	-	-	-	n/
25,573	TOTAL NET EXPENDITURE	22,765	376	2,473	25,614	13
20,010	TOTAL NEW ZAY ENDITORE	22,100	0.0	2, 0	20,011	
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	dget - agreed pressures / service demands					
	delays in Central Government implementation of the	e Immigration A	Act			1,000
	emand in Looked After Children placements					3,900
,	um recharges					1,143
ncreased de	emand in Contact and Assessments contracts					640
						6,683
Strategic buc	dget - agreed additional income / savings					
Other resour						
	lead of Service budget to Early Help and Children's	Social Care Dir	ectorate (PE	O 1.4)		(10
	national insurance costs (PED 4.2)					4
	corporate charges in year (PED 4.2)					(9
	corporate charges and internal recharges					(3,66
ransfer of 4	consultant practitioners to Care Planning Service (I	PED 1.5)				(21
	CAYSH budget to Gateway and Welfare (PED 5.7)					(4
	f budgets due to in year restructure within Early Help	and Children's	Social Care			· · · · · · · · · · · · · · · · · · ·
	f budgets due to in year restructure within Early Help	and Children's	Social Care			· · · · · · · · · · · · · · · · · · ·
Novement of		and Children's	Social Care			(126 (4,210
Novement of	f budgets due to in year restructure within Early Help	and Children's	Social Care			•

COST CENTRE: C1218Q

Premises related expenditure							
2017/18 DESCRIPTION			ORIGINAL	Variations	in Level of	ORIGINAL	
COO	FORECAST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
E000's F000's F	2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
E000's F000's F			(A)	(B)	(C)	(D)	(E)
3,388 Employees	£000's						
Premises related expenditure	3.388	Employees	4.459			4.745	6
156 Supplies and Services	-		-, 100	-	-	- 1,1 10	_
246 Third Party Payments	156		149	_	27	176	
- Transfer Payments			-	_		_	
35 Transport related expenditure 31 - - 31 - - 37 - - 1 - - 1 - -			-			132	
T83 Recharges from other services				-	(130)	24	(100)
4,608 TOTAL EXPENDITURE				=	-		-
(1,202) Government Grants (1,352) 150 (1,202) 111 (2) (1) ther Grants, reimburssments and contributions 1,352 150 (1,202) (1,101)		-		-	-	-	
(2) Other Grants, reimbursements and contributions - Customer and Client Receipts - Capital Charges - Intangible Charges - Corporate support services bought in 2,589 - (2,589) - (100 - 2,510 TOTAL UNCONTROLLABLE COST 2,589 - (2,589) - (100 - 2,510 TOTAL UNCONTROLLABLE COST 2,589 - (2,589) - (100 - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Earmarked Reserves:	4,608	TOTAL EXPENDITURE	4,965	88	92	5,145	4
(2) Other Grants, reimbursements and contributions - Customer and Client Receipts - Capital Charges - Intangible Charges - Corporate support services bought in 2,589 - (2,589) - (100 - 2,510 TOTAL UNCONTROLLABLE COST 2,589 - (2,589) - (100 - 2,510 TOTAL UNCONTROLLABLE COST 2,589 - (2,589) - (100 - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Earmarked Reserves:	(1.202)	Government Grants	(1.352)	-	150	(1,202)	(11)
- Customer and Client Receipts	\ ' ' /		(:,002)	_	-	(:,===)	
Interest Receivable	` '		_	_	_	_	
(208) Recharges to other services (168) - 109 (49) (69 (1.412) TOTAL INCOME (1.510) - 259 (1.251) (17 (1.412) TOTAL INCOME (1.510) - 259 (1.251) (17 (1.510) - 259 (1.251) (17 (1.510) - 259 (1.251) (17 (1.510) - 259 (1.251) (1.510) - 259 (1.251) (1.510) (1.510) - 259 (1.251) (1.510) - 259 (1.2510) (1.510) - 259 (1.2510)			-	_	_	_	
1,412 TOTAL INCOME			(450)	=	100	(40)	
3,196 NET CONTROLLABLE COST 3,455 88 351 3,894 13 - Capital Charges			` `	-	109	` '	
- Capital Charges - Intangible Charges - REFCUS - REFCUS - Corporate support services bought in 2,589 - (2,599) - (100 2,510 TOTAL UNCONTROLLABLE COST 2,589 - (2,599) - (100 2,510 TOTAL UNCONTROLLABLE COST 2,589 - (2,589) - (100 5,706 NET COST OF SERVICE 6,044 88 (2,238) 3,894 (366 - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves:	(1,412)	TOTAL INCOME	(1,510)	-	259	(1,251)	(17)
- Capital Charges - Intangible Charges - REFCUS - REFCUS - Corporate support services bought in 2,589 - (2,599) - (100 2,510 TOTAL UNCONTROLLABLE COST 2,589 - (2,599) - (100 2,510 TOTAL UNCONTROLLABLE COST 2,589 - (2,589) - (100 5,706 NET COST OF SERVICE 6,044 88 (2,238) 3,894 (366 - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves:			II I			1	
- Capital Charges - Intangible Charges - REFCUS - REFCUS - Corporate support services bought in 2,589 - (2,599) - (100 2,510 TOTAL UNCONTROLLABLE COST 2,589 - (2,599) - (100 2,510 TOTAL UNCONTROLLABLE COST 2,589 - (2,589) - (100 5,706 NET COST OF SERVICE 6,044 88 (2,238) 3,894 (366 - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves:	2 106	NET CONTROLLARI E COST	2 /55	00	254	2 004	10
Intangible Charges	3,190	NET CONTROLLABLE COST	3,455	00	331	3,094	13
Intangible Charges							
REFCUS			-	-	-	-	n/a
2,510 Corporate support services bought in 2,589 - (2,589) - (100 2,510 TOTAL UNCONTROLLABLE COST 2,589 - (2,589) - (100 5,706 NET COST OF SERVICE 6,044 88 (2,238) 3,894 (366 - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL NET EXPENDITURE 6,044 88 (2,238) 3,894 (366) * OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed additional income / savings * OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed additional income / savings - Contribution of corporate charges and internal recharges Transfer of Head of Service budget to Early Help and Children's Social Care Directorate (PED 1.4) (103 5,706 NET COST OF SERVICE (104 6,044 88 (2,238) 3,894 (366) - OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed additional income / savings - OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed additional income / savings - OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed additional income / savings - OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed additional income / savings - OTHER VARIATIONS IN LEVEL OF EXPENDITURE Transfer of Public Health budget for Education Commissioning (PED 3.5) (30 Movement in corporate charges and internal recharges Transfer of Public Health budget from Education Commissioning (PED 3.5) (30 Movement of budgets due to in year restructure within Early Help and Children's Social Care			-	-	-	-	n/a
2,510 TOTAL UNCONTROLLABLE COST 2,589 - (2,589) - (100 5,706 NET COST OF SERVICE 6,044 88 (2,238) 3,894 (36 - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Frovision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution to / (from) General Balances			-	-	-	-	n/a
5,706 NET COST OF SERVICE 6,044 88 (2,238) 3,894 (36 - Contributions to / (from) Earmarked Reserves	2,510	Corporate support services bought in	2,589	-	(2,589)	-	(100)
5,706 NET COST OF SERVICE 6,044 88 (2,238) 3,894 (36 - Contributions to / (from) Earmarked Reserves	2 510	TOTAL LINCONTROLL ABLE COST	2 589	_	(2 589)	_	(100)
- Contributions to / (from) Earmarked Reserves	2,010	TOTAL SHOOM NOLLABLE GOOT	2,000		(2,000)		(100)
- Contributions to / (from) Earmarked Reserves		T				1	
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL NET EXPENDITURE - TOTAL NET EXPENDITURE - TOTAL NET EXPENDITURE - TOTAL NET EXPENDITURE - TOTAL STREET OF EXPENDITURE - TOTAL STREET OF EXPENDITURE - Transfer of Head of Service budget to Early Help and Children's Social Care Directorate (PED 1.4) - Funding for national insurance costs (PED 4.2) - Allocation of corporate charges in year (PED 4.2) - Movement in corporate charges and internal recharges - Transfer of Head of Service Dudget to Education Commissioning (PED 3.5) - Movement of budgets due to in year restructure within Early Help and Children's Social Care - N/2 - N	5,706	NET COST OF SERVICE	6,044	88	(2,238)	3,894	(36)
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL NET EXPENDITURE - TOTAL NET EXPENDITURE - TOTAL NET EXPENDITURE - TOTAL NET EXPENDITURE - TOTAL STREET OF EXPENDITURE - TOTAL STREET OF EXPENDITURE - Transfer of Head of Service budget to Early Help and Children's Social Care Directorate (PED 1.4) - Funding for national insurance costs (PED 4.2) - Allocation of corporate charges in year (PED 4.2) - Movement in corporate charges and internal recharges - Transfer of Head of Service Dudget to Education Commissioning (PED 3.5) - Movement of budgets due to in year restructure within Early Help and Children's Social Care - N/2 - N			Į.				
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL NET EXPENDITURE - TOTAL NET EXPENDITURE - TOTAL NET EXPENDITURE - TOTAL NET EXPENDITURE - TOTAL STREET OF EXPENDITURE - TOTAL STREET OF EXPENDITURE - Transfer of Head of Service budget to Early Help and Children's Social Care Directorate (PED 1.4) - Funding for national insurance costs (PED 4.2) - Allocation of corporate charges in year (PED 4.2) - Movement in corporate charges and internal recharges - Transfer of Head of Service Dudget to Education Commissioning (PED 3.5) - Movement of budgets due to in year restructure within Early Help and Children's Social Care - N/2 - N	_	Contributions to / (from) Farmarked Reserves	_	_	_	-	n/a
- Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS	_		_	_	_	_	
- Provision for Repayment of External Loans	·		-	-	_	-	
- Contribution to / (from) General Balances	_		-	-	_	_	
- TOTAL APPROPRIATIONS			-	-	-	-	
5,706 TOTAL NET EXPENDITURE \$ (300)'s *OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands		`	-		-	-	n/a
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands	-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands	L	•	<u>. </u>				
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands	5 706	TOTAL NET EXPENDITURE	6.044	88	(2.238)	3 804	(36)
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Other resource changes Transfer of Head of Service budget to Early Help and Children's Social Care Directorate (PED 1.4) Funding for national insurance costs (PED 4.2) Allocation of corporate charges in year (PED 4.2) Movement in corporate charges and internal recharges Transfer of Public Health budget from Education Commissioning (PED 3.5) Movement of budgets due to in year restructure within Early Help and Children's Social Care (2,238)	3,700	TOTAL NET EXI ENDITORE	0,044	00	(2,230)	3,034	(30)
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Other resource changes Transfer of Head of Service budget to Early Help and Children's Social Care Directorate (PED 1.4) Funding for national insurance costs (PED 4.2) Allocation of corporate charges in year (PED 4.2) Movement in corporate charges and internal recharges Transfer of Public Health budget from Education Commissioning (PED 3.5) Movement of budgets due to in year restructure within Early Help and Children's Social Care (2,238)	* OTUED \/A	DIATIONS IN LEVEL OF EVENINITURE				i	00001
Strategic budget - agreed additional income / savings Other resource changes Transfer of Head of Service budget to Early Help and Children's Social Care Directorate (PED 1.4) Funding for national insurance costs (PED 4.2) Allocation of corporate charges in year (PED 4.2) Movement in corporate charges and internal recharges Transfer of Public Health budget from Education Commissioning (PED 3.5) Movement of budgets due to in year restructure within Early Help and Children's Social Care (2,238)							£000's
Other resource changes Transfer of Head of Service budget to Early Help and Children's Social Care Directorate (PED 1.4) Funding for national insurance costs (PED 4.2) Allocation of corporate charges in year (PED 4.2) Movement in corporate charges and internal recharges Transfer of Public Health budget from Education Commissioning (PED 3.5) Movement of budgets due to in year restructure within Early Help and Children's Social Care (2,238)	Strategic bud	iget - agreed pressures / service demands					
Other resource changes Transfer of Head of Service budget to Early Help and Children's Social Care Directorate (PED 1.4) Funding for national insurance costs (PED 4.2) Allocation of corporate charges in year (PED 4.2) Movement in corporate charges and internal recharges Transfer of Public Health budget from Education Commissioning (PED 3.5) Movement of budgets due to in year restructure within Early Help and Children's Social Care (2,238)							
Other resource changes Transfer of Head of Service budget to Early Help and Children's Social Care Directorate (PED 1.4) Funding for national insurance costs (PED 4.2) Allocation of corporate charges in year (PED 4.2) Movement in corporate charges and internal recharges Transfer of Public Health budget from Education Commissioning (PED 3.5) Movement of budgets due to in year restructure within Early Help and Children's Social Care (2,238)							
Other resource changes Transfer of Head of Service budget to Early Help and Children's Social Care Directorate (PED 1.4) Funding for national insurance costs (PED 4.2) Allocation of corporate charges in year (PED 4.2) Movement in corporate charges and internal recharges Transfer of Public Health budget from Education Commissioning (PED 3.5) Movement of budgets due to in year restructure within Early Help and Children's Social Care (2,238)							
Other resource changes Transfer of Head of Service budget to Early Help and Children's Social Care Directorate (PED 1.4) Funding for national insurance costs (PED 4.2) Allocation of corporate charges in year (PED 4.2) Movement in corporate charges and internal recharges Transfer of Public Health budget from Education Commissioning (PED 3.5) Movement of budgets due to in year restructure within Early Help and Children's Social Care (2,238)							
Other resource changes Transfer of Head of Service budget to Early Help and Children's Social Care Directorate (PED 1.4) Funding for national insurance costs (PED 4.2) Allocation of corporate charges in year (PED 4.2) Movement in corporate charges and internal recharges Transfer of Public Health budget from Education Commissioning (PED 3.5) Movement of budgets due to in year restructure within Early Help and Children's Social Care (2,238)							
Other resource changes Transfer of Head of Service budget to Early Help and Children's Social Care Directorate (PED 1.4) Funding for national insurance costs (PED 4.2) Allocation of corporate charges in year (PED 4.2) Movement in corporate charges and internal recharges Transfer of Public Health budget from Education Commissioning (PED 3.5) Movement of budgets due to in year restructure within Early Help and Children's Social Care (2,238)	Strategic bud	lget - agreed additional income / savings					
Transfer of Head of Service budget to Early Help and Children's Social Care Directorate (PED 1.4) Funding for national insurance costs (PED 4.2) Allocation of corporate charges in year (PED 4.2) Movement in corporate charges and internal recharges Transfer of Public Health budget from Education Commissioning (PED 3.5) Movement of budgets due to in year restructure within Early Help and Children's Social Care (2,238)		 					
Transfer of Head of Service budget to Early Help and Children's Social Care Directorate (PED 1.4) Funding for national insurance costs (PED 4.2) Allocation of corporate charges in year (PED 4.2) Movement in corporate charges and internal recharges Transfer of Public Health budget from Education Commissioning (PED 3.5) Movement of budgets due to in year restructure within Early Help and Children's Social Care (2,238)							
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Transfer of Head of Service budget to Early Help and Children's Social Care Directorate (PED 1.4) Funding for national insurance costs (PED 4.2) Allocation of corporate charges in year (PED 4.2) Movement in corporate charges and internal recharges Transfer of Public Health budget from Education Commissioning (PED 3.5) Movement of budgets due to in year restructure within Early Help and Children's Social Care (2,238)							
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Transfer of Head of Service budget to Early Help and Children's Social Care Directorate (PED 1.4) Funding for national insurance costs (PED 4.2) Allocation of corporate charges in year (PED 4.2) Movement in corporate charges and internal recharges Transfer of Public Health budget from Education Commissioning (PED 3.5) Movement of budgets due to in year restructure within Early Help and Children's Social Care (2,238)							
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Movement in corporate charges and internal recharges Transfer of Public Health budget from Education Commissioning (PED 3.5) Movement of budgets due to in year restructure within Early Help and Children's Social Care (2,371 (30 312 (2,238							33
Movement in corporate charges and internal recharges Transfer of Public Health budget from Education Commissioning (PED 3.5) Movement of budgets due to in year restructure within Early Help and Children's Social Care (2,371 (30 312 (2,238							(79)
Transfer of Public Health budget from Education Commissioning (PED 3.5) Movement of budgets due to in year restructure within Early Help and Children's Social Care (2,238)							(2,371)
Movement of budgets due to in year restructure within Early Help and Children's Social Care (2,238			(PED 3.5)				(30)
(2,238				's Social Care)		312
			Ommoron				012
							(2.238)
TOTAL OTHER VARIATIONS IN RESOURCE (2,238							(2,200)
TOTAL OTHER VARIATIONS IN RESOURCE (2,238							
	TOTAL OTH	ER VARIATIONS IN RESOURCE					(2,238)

PEOPLE EARLY HELP AND CHILDREN'S SOCIAL CARE CHILDREN'S INTEGRATED COMMISSIONING

COST CENTRE: C1236Q

		ORIGINAL	Variations		ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
00001-		(A)	(B)	(C)	(D)	(E)
£000's	Employees	£000's	£000's	£000's (357)	£000's	%
	Employees Premises related expenditure	1,353	21	(357)	1,017	(25)
	Supplies and Services	1,906	-	(54)	1,852	n/a
	Third Party Payments	3,649	-	6,576	10,225	(3)
	Transfer Payments	24,728	-		24,684	180
	Transport related expenditure	24,728	-	(44)	24,004	(0)
	Recharges from other services	4	-	_	-	- n/o
		04.040	0.4	0.404	07.700	n/a
· ·	TOTAL EXPENDITURE	31,640	21	6,121	37,782	19
	Government Grants	(27,937)	-	569	(27,368)	(2)
	Other Grants, reimbursements and contributions	-	-	-	-	n/a
253	Customer and Client Receipts	(52)	(1)	-	(53)	2
-	Interest Receivable	-	-	-	-	n/a
(12)	Recharges to other services	-	-	(6,733)	(6,733)	n/a
(27,494)	TOTAL INCOME	(27,989)	(1)	(6,164)	(34,154)	22
4,489	NET CONTROLLABLE COST	3,651	20	(43)	3,628	(1)
		· · · · · · · · · · · · · · · · · · ·		, ,	-,-	
192	Capital Charges	192	-	(43)	149	(22)
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
66	Corporate support services bought in	67	-	(67)	-	(100)
258	TOTAL UNCONTROLLABLE COST	259	-	(110)	149	(42)
4,747	NET COST OF SERVICE	3,910	20	(153)	3,777	(3)
(204)	Contributions to //from Formanded Booming					!
, ,	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
=	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-	-	-	n/a
	TOTAL APPROPRIATIONS	-		-	-	n/a n/a
(00.)						.,, ~
4,386	TOTAL NET EXPENDITURE	3,910	20	(153)	3,777	(3)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic buc	dget - agreed pressures / service demands					
Strategic bud	dget - agreed additional income / savings					-
Other	an alternation					-
Other resour		ala Carriel C	Disaster	DED 4.4		202
	ommissioning budgets from Early Help and Children		וויectorate (reu 1.4)		(100)
	corporate recharges, capital charges and internal retaffing budget to Standards Safeguarding and Yout		(DED 2.6)			(109)
	tailing budget to Standards Saleguarding and Yout f budgets due to in year restructure within Early Hel _l			1		(62) (584)
Other minor		and Cillulett	5 Journal Cale	•		(564)
Caron million						_
						(153)
TOTAL OTIL	ED VADIATIONS IN DESCRIBE					(450)
I O I AL O I H	ER VARIATIONS IN RESOURCE					(153)

PEOPLE EARLY HELP AND CHILDREN'S SOCIAL CARE TARGETED SERVICES

COST CENTRE: C1260Q

FORECAST	1					
FORECAST		ORIGINAL		in Level of	ORIGINAL	
		BUDGET		re on (A)	BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	2,622	59	424	3,105	18
	Premises related expenditure	(33)	-	(10)	(43)	30
	Supplies and Services	285	-	25	310	9
274	Third Party Payments	153	-	180	333	118
-	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure	4	-	-	4	-
331	Recharges from other services	68	-	2	70	3
3,354	TOTAL EXPENDITURE	3,099	59	621	3,779	22
(437)	Government Grants	(437)	_	_	(437)	_
(- /	Other Grants, reimbursements and contributions	(188)	_	10	(178)	(5
(101)	Customer and Client Receipts	(100)	_	-	(110)	n/a
_	Interest Receivable	_	_	_	_	n/a
(502)	Recharges to other services	(644)	_	(106)	(750)	16
	TOTAL INCOME	(1,269)		(96)	(1,365)	8
(1,123)	TOTAL INCOME	(1,269)	<u>-</u>	(96)	(1,305)	0
2,231	NET CONTROLLABLE COST	1,830	59	525	2,414	32
2,201	NET CONTROLLABLE COOT	1,000		323	2,717	02
40	Capital Charges	40		1	41	3
-	Intangible Charges	-	_			n/a
_	REFCUS	_	_	_	_	n/a
521	Corporate support services bought in	537	_	(537)	_	(100)
561	TOTAL UNCONTROLLABLE COST	577		(536)	41	(93)
361	TOTAL UNCONTROLLABLE COST	377		(530)	41	(93)
0.700		0.40=		(4.4)		
2,792	NET COST OF SERVICE	2,407	59	(11)	2,455	2
Г	Ocatile tions to //finance Formanded December	1 1			ı	
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	- +	-	-	-	n/a
	TOTAL APPROPRIATIONS	-	-	-	-	n/a
-						11,0
	TOTAL NET EXPENDITURE	2,407	59	(11)	2,455	
	TOTAL NET EXPENDITURE	2,407	59	(11)	2,455	
2,792		2,407	59	(11)	2,455	2
2,792 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE liget - agreed pressures / service demands	2,407	59	(11)	2,455	
2,792 * OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE	2,407	59	(11)	2,455	£000's
2,792 * OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE lget - agreed pressures / service demands	2,407	59	(11)	2,455	£000's
2,792 * OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE lget - agreed pressures / service demands	2,407	59	(11)	2,455	£000's
2,792 * OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE lget - agreed pressures / service demands	2,407	59	(11)	2,455	2
2,792 * OTHER VA Strategic buc Increase in s	RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands taffing to deal with demand	2,407	59	(11)	2,455	£000's
2,792 * OTHER VA Strategic buc Increase in s	RIATIONS IN LEVEL OF EXPENDITURE lget - agreed pressures / service demands	2,407	59	(11)	2,455	2 £000's 126
2,792 * OTHER VA Strategic buc Increase in s	RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands taffing to deal with demand	2,407	59	(11)	2,455	2 £000's 126
2,792 * OTHER VA Strategic buc Increase in s	RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands taffing to deal with demand	2,407	59	(11)	2,455	2 £000's 126
2,792 * OTHER VA Strategic buc Increase in s	RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands taffing to deal with demand	2,407	59	(11)	2,455	£000's
2,792 * OTHER VA Strategic buc Increase in s	RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands taffing to deal with demand	2,407	59	(11)	2,455	£000's
2,792 * OTHER VA Strategic buc Increase in s	RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands taffing to deal with demand	2,407	59	(11)	2,455	£000's
2,792 * OTHER VA Strategic buc Increase in s	RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands taffing to deal with demand	2,407	59	(11)	2,455	£000's
2,792 * OTHER VA Strategic buc Increase in s	RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands taffing to deal with demand	2,407	59	(11)	2,455	2 £000's 126
2,792 * OTHER VA Strategic buc Increase in s	RIATIONS IN LEVEL OF EXPENDITURE liget - agreed pressures / service demands taffing to deal with demand liget - agreed additional income / savings	2,407	59	(11)	2,455	£000's
2,792 * OTHER VA Strategic buc Increase in s Strategic buc	RIATIONS IN LEVEL OF EXPENDITURE liget - agreed pressures / service demands taffing to deal with demand liget - agreed additional income / savings				2,455	2 £000's 126
2,792 * OTHER VA Strategic buc Increase in s Strategic buc Other resour Transfer of H	RIATIONS IN LEVEL OF EXPENDITURE liget - agreed pressures / service demands taffing to deal with demand liget - agreed additional income / savings ce changes lead of Service budget to Early Help and Children's				2,455	2 £000's 126 126
2,792 * OTHER VA Strategic buc Increase in s Strategic buc Other resour Transfer of H Funding for r	RIATIONS IN LEVEL OF EXPENDITURE liget - agreed pressures / service demands taffing to deal with demand liget - agreed additional income / savings ce changes lead of Service budget to Early Help and Children's national insurance costs (PED 4.2)				2,455	2 £000's 126 126
* OTHER VA Strategic buc Increase in s Strategic buc Other resour Transfer of F Funding for r Allocation of	RIATIONS IN LEVEL OF EXPENDITURE liget - agreed pressures / service demands taffing to deal with demand liget - agreed additional income / savings lead of Service budget to Early Help and Children's national insurance costs (PED 4.2) corporate charges in year (PED 4.2)				2,455	2 £000's 126 126
2,792 * OTHER VA Strategic buc Increase in s Strategic buc Other resour Transfer of H Funding for r Allocation of Movement in	RIATIONS IN LEVEL OF EXPENDITURE liget - agreed pressures / service demands taffing to deal with demand liget - agreed additional income / savings lead of Service budget to Early Help and Children's lational insurance costs (PED 4.2) corporate charges in year (PED 4.2) corporate charges and internal recharges	Social Care Dir	ectorate (PE		2,455	2 £000's 126 126 - (101 22 (16 (626
2,792 * OTHER VA Strategic buc Increase in s Strategic buc Other resour Transfer of H Funding for r Allocation of Movement in	RIATIONS IN LEVEL OF EXPENDITURE liget - agreed pressures / service demands taffing to deal with demand liget - agreed additional income / savings lead of Service budget to Early Help and Children's national insurance costs (PED 4.2) corporate charges in year (PED 4.2)	Social Care Dir	ectorate (PE		2,455	2 £000's 126 126 - (101 22 (16 (626
2,792 * OTHER VA Strategic buc Increase in s Strategic buc Other resour Transfer of H Funding for r Allocation of Movement in	RIATIONS IN LEVEL OF EXPENDITURE liget - agreed pressures / service demands taffing to deal with demand liget - agreed additional income / savings lead of Service budget to Early Help and Children's lational insurance costs (PED 4.2) corporate charges in year (PED 4.2) corporate charges and internal recharges	Social Care Dir	ectorate (PE		2,455	2 £000's 126 126 - (101 22 (16 (626
2,792 * OTHER VA Strategic buc Increase in s Strategic buc Other resour Transfer of H Funding for r Allocation of Movement in	RIATIONS IN LEVEL OF EXPENDITURE liget - agreed pressures / service demands taffing to deal with demand liget - agreed additional income / savings lead of Service budget to Early Help and Children's lational insurance costs (PED 4.2) corporate charges in year (PED 4.2) corporate charges and internal recharges	Social Care Dir	ectorate (PE		2,455	2 £000's 126 126 (101 22 (16 (626 584
2,792 * OTHER VA Strategic buc Increase in s Strategic buc Other resour Transfer of H Funding for r Allocation of Movement in	RIATIONS IN LEVEL OF EXPENDITURE liget - agreed pressures / service demands taffing to deal with demand liget - agreed additional income / savings lead of Service budget to Early Help and Children's lational insurance costs (PED 4.2) corporate charges in year (PED 4.2) corporate charges and internal recharges	Social Care Dir	ectorate (PE		2,455	2 £000's 126
2,792 * OTHER VA Strategic buc Increase in s Strategic buc Other resour Transfer of F Funding for r Allocation of Movement in Movement of	RIATIONS IN LEVEL OF EXPENDITURE liget - agreed pressures / service demands taffing to deal with demand liget - agreed additional income / savings lead of Service budget to Early Help and Children's lational insurance costs (PED 4.2) corporate charges in year (PED 4.2) corporate charges and internal recharges	Social Care Dir	ectorate (PE		2,455	2 £000's 126 126 (101 22 (16 (626 584

PEOPLE EDUCATION AND YOUTH ENGAGEMENT

SERVICE DESCRIPTION

The Education and Youth Engagement service provide support and services to education establishments to ensure the best possible provision for children and young people throughout the borough.

The service has responsibility for ensuring there are sufficient school places for every child in Croydon, implementing transparent policies and arrangements to ensure each child is allocated an appropriate place at a local school and co-ordinating supporting parents and carers to ensure their child's safe journey to school, in designated areas across the borough.

The School Places Team is responsible for forecasting pupil demand and securing the right levels of capital funding to support changes to the school estate. They works closely with the School Delivery team in the Place Department, commissioning it to deliver expansions and improvements to meet an exceptional increase in demand for places.

The Schools Standards Service consists of the team who ensure the Council meets its statutory duties. They devise, in consultation with external partners, the key strategic school improvement priorities for the Borough and monitor progress towards them. Where schools are causing significant concern the team is responsible for exercising the Council's statutory powers of intervention.

The team focuses on key themes to improve the quality of education and learning provision in Croydon identified by outcomes for children and young people in the Borough. These include improving service delivery, raising all standards, narrowing the gap for identified vulnerable groups, enriching the curriculum and building learning communities.

This service also delivers targeted and specialist group work interventions for young people aged 8 - 18 through a variety of models and settings.
The team also has specialist outreach workers for young people who are socially excluded and/or vulnerable, for example working with young people in the
Town Centre or hotspots identified by the police and community safety teams. They also work with children and young people in our estates and in temporary
accommodation. The team facilitates a network of youth providers who are commissioned and independently funded across the Borough to deliver services
for young people.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	re on (A)	BUDGET	%
CENTRE	SERVICE	2017/18	Inflation	Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1235Q	Education and Youth Engagement Directorate	2,099	3	(1,722)	380	(82)
C1240Q	Place Planning Admissions and Learning Access	132	37	14	183	39
C1241Q	Education Commissioning & Post-16 Participation	1,455	29	(186)	1,298	(11)
C1242Q	Standards Safeguarding & Youth Engagement	1,125	32	77	1,234	10
C1219Q	0-25 SEND Service Special Education General Fund	2,576	8	(1,957)	627	(76)
C1220Q	0-25 SEND Service DSG Block	-	-	-	-	n/a
	TOTAL NET SPEND	7,387	109	(3,774)	3,722	(50)

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	
			IN_
SERVICE	2017/18	2018/19	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Education and Youth Engagement Directorate	85.8	1.0	(84.8)
Place Planning Admissions and Learning Access	31.0	43.1	12.1
Education Commission & Post-16 Participation	6.8	24.0	17.2
Standards Safeguarding & Youth Engagement	61.1	49.6	(11.5)
0-25 SEND Service Special Education General Fund	9.6	20	10.4
0-25 SEND Service DSG Block	51.6	51.6	-
TOTAL FTE STAFF	246.0	189.3	(56.7)

PEOPLE EDUCATION AND YOUTH ENGAGEMENT

COST CENTRE: C1220P

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ire on (A)	BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	9,100	107	388	9,595	5
	Premises related expenditure	86	-	-	86	-
	Supplies and Services	2,687	8	2	2,697	0
	Third Party Payments	10,992	-	3,992	14,984	36
	Transfer Payments	38,620	-	(3,501)	35,119	(9)
	Transport related expenditure	33	-	-	33	-
685	Recharges from other services	906	-	680	1,586	75
67,971	TOTAL EXPENDITURE	62,424	115	1,561	64,100	3
(57,034)	Government Grants	(56,631)	-	(887)	(57,518)	2
	Other Grants, reimbursements and contributions	(627)	-	(387)	(1,014)	62
	Customer and Client Receipts	(728)	(6)	-	(734)	1
	Interest Receivable	-	-	-	-	n/a
(1,299)	Recharges to other services	(1,329)	-	40	(1,289)	(3)
(60,163)	TOTAL INCOME	(59,315)	(6)	(1,234)	(60,555)	2
	I					
7,808	NET CONTROLLABLE COST	3,109	109	327	3,545	14
	Capital Charges	1 1	_ 1		· ·	/-
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
4 4 4 0	Corporate support services bought in	4,278	-	(4,101)	177	n/a
		1				(96)
4,149	TOTAL UNCONTROLLABLE COST	4,278	-	(4,101)	177	(96)
11,957	NET COST OF SERVICE	7,387	109	(3,774)	3,722	(50)
	l		l	,	·	. ,
(21)	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
(21)	TOTAL APPROPRIATIONS	-	-	-	-	n/a
	-					
11,936	TOTAL NET EXPENDITURE	7,387	109	(3,774)	3,722	(50)

PEOPLE EDUCATION AND YOUTH ENGAGEMENT EDUCATION AND YOUTH ENGAGEMENT DIRECTORATE

COST CENTRE: C1235Q

		ORIGINAL		in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ure on (A)	BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	126	3	3	132	5
-	Premises related expenditure	-	-	-	-	n/a
-	Supplies and Services	-	-	-	-	n/a
-	Third Party Payments	-	-	-	-	n/a
	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure	_	_	_	_	n/a
	Recharges from other services	32	_	39	71	122
		158				
196	TOTAL EXPENDITURE	158	3	42	203	28
	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
_	TOTAL INCOME	_	_	_	_	n/a
	TOTAL INCOME					11/0
196	NET CONTROLLABLE COST	158	3	42	203	28
	Capital Charges	-	-	-	- 1	n/a
	Intangible Charges	-	-	-	- 1	n/a
	REFCUS	-	-	-	-	n/a
1,883	Corporate support services bought in	1,941	-	(1,764)	177	(91)
	TOTAL UNCONTROLLABLE COST	1,941	_	(1,764)	177	(91
1,000	TOTAL GROOM ROLLABLE GOOT	1,541		(1,704)	177	(51
2,079	NET COST OF SERVICE	2,099	3	(1,722)	380	(82)
_	Contributions to / (from) Earmarked Reserves	_	_	_	_	n/a
	Contributions to / (from) Capital Reserves:	_	_	_	_	n/a
_	Financing of Capital Expenditure	_	_	_	_	n/a
_	Provision for Repayment of External Loans	_ [-	- -	<u> </u>	n/a
-		1				11/0
	Contribution to / (from) General Balances	- 1	-	-	- 1	n/a
	Contribution to / (from) General Balances TOTAL APPROPRIATIONS		-	-	-	n/a n/a
-	TOTAL APPROPRIATIONS		-		-	n/a
-	,	2,099	3	(1,722)	380	n/a
2,079 * OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	2,099	3		380	n/a
2,079 * OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	2,099	3		380	n/a
2,079 * OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	2,099	3		380	n/a
2,079 * OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	2,099	3		380	n/a (82
2,079 * OTHER VA Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	2,099	3		380	n/a (82
2,079 * OTHER VA Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	2,099	3		380	n/a (82
2,079 * OTHER VA Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	2,099	3		380	n/a
2,079 * OTHER VA Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	2,099	3		380	n/:
2,079 * OTHER VA Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	2,099	3		380	n/:
2,079 * OTHER VA Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	2,099	3		380	n/:
2,079 * OTHER VA Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	2,099	3		380	n/ (82
2,079 * OTHER VA Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	2,099	3		380	n/:
2,079 * OTHER VA Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	2,099	3		380	n/ (82 £000's
2,079 * OTHER VA Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	2,099	3		380	f. (82
2,079 * OTHER VA Strategic bud Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings		3		380	£000's
2,079 * OTHER VA Strategic bud Strategic bud Other resource Movement in	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ce changes corporate charges (SeRCOP) and internal recharge		3		380	f. (82 £000's
2,079 * OTHER VA Strategic bud Strategic bud Other resource Movement in Allocation of company and c	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ce changes corporate charges (SeRCOP) and internal recharge corporate charges in year (PED 4.2)	es (PED 4.2)		(1,722)		682 £000's
2,079 * OTHER VA Strategic bud Strategic bud Other resource Movement in Allocation of of Movement of	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ce changes corporate charges (SeRCOP) and internal recharge corporate charges in year (PED 4.2) corporate charges (SeRCOP) budgets due to in year	es (PED 4.2)		(1,722)		(82 £000's
2,079 * OTHER VA Strategic bud Strategic bud Other resource Movement in Allocation of comments	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ce changes corporate charges (SeRCOP) and internal recharge corporate charges in year (PED 4.2) corporate charges (SeRCOP) budgets due to in year	es (PED 4.2)		(1,722)		(82 £000's
2,079 * OTHER VA Strategic bud Strategic bud Other resource Movement in Allocation of common of the common of t	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ce changes corporate charges (SeRCOP) and internal recharge corporate charges in year (PED 4.2) corporate charges (SeRCOP) budgets due to in year	es (PED 4.2)		(1,722)		(82 £000's
2,079 * OTHER VA Strategic bud Strategic bud Other resource Movement in Allocation of common of the common of t	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ce changes corporate charges (SeRCOP) and internal recharge corporate charges in year (PED 4.2) corporate charges (SeRCOP) budgets due to in year	es (PED 4.2)		(1,722)		(82 £000's
2,079 * OTHER VA Strategic bud Strategic bud Other resource Movement in Allocation of common of the common of t	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ce changes corporate charges (SeRCOP) and internal recharge corporate charges in year (PED 4.2) corporate charges (SeRCOP) budgets due to in year	es (PED 4.2)		(1,722)		(82 £000's
2,079 * OTHER VA Strategic bud Strategic bud Other resource Movement in Allocation of common of the common of t	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ce changes corporate charges (SeRCOP) and internal recharge corporate charges in year (PED 4.2) corporate charges (SeRCOP) budgets due to in year	es (PED 4.2)		(1,722)		(82 £000's
2,079 * OTHER VA Strategic bud Strategic bud Other resource Movement in Allocation of common of the common of t	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ce changes corporate charges (SeRCOP) and internal recharge corporate charges in year (PED 4.2) corporate charges (SeRCOP) budgets due to in year	es (PED 4.2)		(1,722)		n/a (82 £000's

PEOPLE EDUCATION AND YOUTH ENGAGEMENT PLACE PLANNING ADMISSIONS AND LEARNING ACCESS

COST CENTRE: C1240Q

		ORIGINAL		in Level of	ORIGINAL	
FORECAST		BUDGET		re on (A)	BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
1,906	Employees	1,909	37	14	1,960	3
15	Premises related expenditure	(10)	-	-	(10)	-
765	Supplies and Services	870	-	-	870	-
	Third Party Payments	1,674	_	(560)	1,114	(33
	Transfer Payments	4,464	_	3,895	8,359	87
	Transport related expenditure	4	_	-	4	-
	Recharges from other services	131	_	_	131	_
		1	<u>-</u>	-		<u>-</u>
14,331	TOTAL EXPENDITURE	9,042	37	3,349	12,428	37
(11 772)	Government Grants	(8,437)	_	(3,335)	(11,772)	40
	Other Grants, reimbursements and contributions	(0,401)	_	(0,000)	(11,112)	n/a
		(402)	_	-	(402)	
(111)	Customer and Client Receipts	(102)	-	-	(102)	-,
-	Interest Receivable		-	-		n/a
(371)	Recharges to other services	(371)	-	•	(371)	-
(12,276)	TOTAL INCOME	(8,910)	-	(3,335)	(12,245)	37
(:=,=:=)		(0,010)		(=,===)	(,,	
2,055	NET CONTROLLABLE COST	132	37	14	183	39
		·				
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	- 1	-	-	-	n/a
_	REFCUS	_	_	_	_	n/a
-	Corporate support services bought in	_	_	-	_	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
2,055	NET COST OF SERVICE	132	37	14	183	39
		1				
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	_	_	_	_	n/a
_	Financing of Capital Expenditure	_	_	_	_	n/a
_	Provision for Repayment of External Loans	_		_	_	
-		- 1	-	-	-	n/a
-	Contribution to / (from) General Balances	-	<u>-</u>	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
2,055	TOTAL NET EXPENDITURE	132	37	14	183	39
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	dget - agreed pressures / service demands					
044	land amount addition to the control of the control					-
Strategic bud	dget - agreed additional income / savings					
					ŀ	
Otho: ====	aa ahangaa					<u>-</u>
Other resource						
Allocation of	additional national insurance contributions					14
						14
						14
	IER VARIATIONS IN RESOURCE					14 1

PEOPLE EDUCATION AND YOUTH ENGAGEMENT EDUCATION COMMISSIONING & POST-16 PARTICIPATION

COST CENTRE: C1241Q

2017/18 DESCRIPTION							
2017/18 DESCRIPTION							·
Comparison Com	FORECAST						
2000's Employees E000's E000's E000's %	2017/18	DESCRIPTION		Inflation			
1,130				` '			(E)
60 60 879 Supplies and Services 925 8 2 935 52 Third Party Payments 192 - (142) 50 (7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7							
879 Supplies and Services 925 8 2 935 75 77 77 78 79 79 79 79 79 79 79 79 79 79 79 79 79				21	(76)	1 '	(5
S2 Third Party Payments				-	-		-
Transfer Payments 7 Transport related expenditure 1				8			1
7 Transport related expenditure 14 - 14 - 14 3	52		192	-	(142)	50	(74
35 Recharges from other services 12			-	-	-	-	n/a
2,054 TOTAL EXPENDITURE Government Grants Government Grants Government Grants Government Grants Contributions Con			14	-	-	14	-
Government Grants	35	Recharges from other services	12	-	-	12	-
Government Grants	2,054	TOTAL EXPENDITURE	2,333	29	(216)	2,146	8)
(43) Other Grants, reimbursements and contributions (29)		Government Grants	_		` '	_	
28 Customer and Client Receipts - - -				_	_	(29)	-
Interest Receivable			(25)	_	_	(23)	n/a
(819) Recharges to other services (849) - 30 (819) (890)	(20)	·	_	_	_	_	n/a
(890) TOTAL INCOME	(819)		(849)	_	30	(819)	(4
1,164 NET CONTROLLABLE COST 1,455 29 (186) 1,298 (1 - Capital Charges	, ,		` '			` '	
- Capital Charges - Intangible Charges - Intangible Charges - REFCUS - REFCUS - Corporate support services bought in - TOTAL UNCONTROLLABLE COST - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TO	(890)	TOTAL INCOME	(878)	-	30	(848)	(3
- Capital Charges - Intangible Charges - Intangible Charges - REFCUS - REFCUS - Corporate support services bought in - TOTAL UNCONTROLLABLE COST - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TO		T	1				
Intangible Charges REFCUS	1,164	NET CONTROLLABLE COST	1,455	29	(186)	1,298	(11
Intangible Charges REFCUS		Capital Charges					- /-
REFCUS Corporate support services bought in TOTAL UNCONTROLLABLE COST TOTAL OF SERVICE TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL OF SERVICE TO SERVICE	_		- 1	-	_	_	n/a
- Corporate support services bought in - TOTAL UNCONTROLLABLE COST	-		- 1	-	-	-	n/a
TOTAL UNCONTROLLABLE COST			-	-		-	n/a
1,164 NET COST OF SERVICE 1,455 29 (186) 1,298 (1 - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTAL APPROPRIAT	-		-	-	-	-	n/a
- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution to / (from) Centeral Balances - Contribution to / (from) Centeral Balances - Contribution of / (from) Centeral Balances -	-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution to / (from) Centeral Balances - Contribution to / (from) Centeral Balances - Contribution of / (from) Centeral Balances -		T	1				
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Contributions to / (from) General Balances - Contribution to / (from) General Balances - Contribution to / (from) General Balances - Contributions In Level Of Expenditure	1,164	NET COST OF SERVICE	1,455	29	(186)	1,298	(11)
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Contributions to / (from) General Balances - Contribution to / (from) General Balances - Contribution to / (from) General Balances - Contributions In Level Of Expenditure	_	Contributions to / (from) Formarked Poserves			T	_ 1	2/0
- Financing of Capital Expenditure				_	_	_	
- Provision for Repayment of External Loans				_		_	
- Contribution to / (from) General Balances	-		-	-	-	-	n/a
- TOTAL APPROPRIATIONS	_		_	_	_	_	n/a n/a
1,164 TOTAL NET EXPENDITURE 1,455 29 (186) 1,298 (1 COTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands UNICEF grant for Child Friendly Community works 2 Strategic budget - agreed additional income / savings Other resource changes Staff movement - 1.8FTE has transferred to Employment and Investment (PL 3.3) - (PLACE) Professional services budget transferred to Employment and Investment (PL 3.3) - (PLACE) Allocation of additional national insurance contributions (PED 4.2) Transfer of CAYSH budget to Gateway and Welfare (PED 5.7) (14 Transfer of Public Health budget (PED 1.7)		·				_	n/a
Cother variations in Level of expenditure Strategic budget - agreed pressures / service demands UNICEF grant for Child Friendly Community works 2 Strategic budget - agreed additional income / savings Cother resource changes Staff movement - 1.8FTE has transferred to Employment and Investment (PL 3.3) - (PLACE) Professional services budget transferred to Employment and Investment (PL 3.3) - (PLACE) (Incomparison of additional national insurance contributions (PED 4.2) Transfer of CAYSH budget to Gateway and Welfare (PED 5.7) Transfer of Public Health budget (PED 1.7) (21)		TOTAL ALTROPRIATIONS					11/6
Cother variations in Level of expenditure Strategic budget - agreed pressures / service demands UNICEF grant for Child Friendly Community works 2 Strategic budget - agreed additional income / savings Cother resource changes Staff movement - 1.8FTE has transferred to Employment and Investment (PL 3.3) - (PLACE) Professional services budget transferred to Employment and Investment (PL 3.3) - (PLACE) (Incomparison of additional national insurance contributions (PED 4.2) Transfer of CAYSH budget to Gateway and Welfare (PED 5.7) Transfer of Public Health budget (PED 1.7) (21)	1,164	TOTAL NET EXPENDITURE	1,455	29	(186)	1,298	(11)
Strategic budget - agreed pressures / service demands UNICEF grant for Child Friendly Community works 2 Strategic budget - agreed additional income / savings Other resource changes Staff movement - 1.8FTE has transferred to Employment and Investment (PL 3.3) - (PLACE) Professional services budget transferred to Employment and Investment (PL 3.3) - (PLACE) Allocation of additional national insurance contributions (PED 4.2) Transfer of CAYSH budget to Gateway and Welfare (PED 5.7) (14 Transfer of Public Health budget (PED 1.7) (21	· ·		· .		, ,	,	•
Other resource changes Strategic budget - agreed additional income / savings Other resource changes Staff movement - 1.8FTE has transferred to Employment and Investment (PL 3.3) - (PLACE) Professional services budget transferred to Employment and Investment (PL 3.3) - (PLACE) Allocation of additional national insurance contributions (PED 4.2) Transfer of CAYSH budget to Gateway and Welfare (PED 5.7) (14 Transfer of Public Health budget (PED 1.7)							£000's
Strategic budget - agreed additional income / savings Other resource changes Staff movement - 1.8FTE has transferred to Employment and Investment (PL 3.3) - (PLACE) Professional services budget transferred to Employment and Investment (PL 3.3) - (PLACE) Allocation of additional national insurance contributions (PED 4.2) Transfer of CAYSH budget to Gateway and Welfare (PED 5.7) Transfer of Public Health budget (PED 1.7) (21							
Other resource changes Staff movement - 1.8FTE has transferred to Employment and Investment (PL 3.3) - (PLACE) Professional services budget transferred to Employment and Investment (PL 3.3) - (PLACE) Allocation of additional insurance contributions (PED 4.2) Transfer of CAYSH budget to Gateway and Welfare (PED 5.7) Transfer of Public Health budget (PED 1.7) (21	UNICEF gran	nt for Child Friendly Community works					25
Other resource changes Staff movement - 1.8FTE has transferred to Employment and Investment (PL 3.3) - (PLACE) Professional services budget transferred to Employment and Investment (PL 3.3) - (PLACE) Allocation of additional insurance contributions (PED 4.2) Transfer of CAYSH budget to Gateway and Welfare (PED 5.7) Transfer of Public Health budget (PED 1.7) (21							
Other resource changes Staff movement - 1.8FTE has transferred to Employment and Investment (PL 3.3) - (PLACE) Professional services budget transferred to Employment and Investment (PL 3.3) - (PLACE) Allocation of additional insurance contributions (PED 4.2) Transfer of CAYSH budget to Gateway and Welfare (PED 5.7) Transfer of Public Health budget (PED 1.7) (21							
Other resource changes Staff movement - 1.8FTE has transferred to Employment and Investment (PL 3.3) - (PLACE) Professional services budget transferred to Employment and Investment (PL 3.3) - (PLACE) Allocation of additional insurance contributions (PED 4.2) Transfer of CAYSH budget to Gateway and Welfare (PED 5.7) Transfer of Public Health budget (PED 1.7) (21							
Other resource changes Staff movement - 1.8FTE has transferred to Employment and Investment (PL 3.3) - (PLACE) Professional services budget transferred to Employment and Investment (PL 3.3) - (PLACE) Allocation of additional national insurance contributions (PED 4.2) Transfer of CAYSH budget to Gateway and Welfare (PED 5.7) (14 Transfer of Public Health budget (PED 1.7)							25
Other resource changes Staff movement - 1.8FTE has transferred to Employment and Investment (PL 3.3) - (PLACE) Professional services budget transferred to Employment and Investment (PL 3.3) - (PLACE) Allocation of additional national insurance contributions (PED 4.2) Transfer of CAYSH budget to Gateway and Welfare (PED 5.7) Transfer of Public Health budget (PED 1.7) (21	Strategic bud	lget - agreed additional income / savings					
Other resource changes Staff movement - 1.8FTE has transferred to Employment and Investment (PL 3.3) - (PLACE) Professional services budget transferred to Employment and Investment (PL 3.3) - (PLACE) Allocation of additional national insurance contributions (PED 4.2) Transfer of CAYSH budget to Gateway and Welfare (PED 5.7) Transfer of Public Health budget (PED 1.7) (21							
Other resource changes Staff movement - 1.8FTE has transferred to Employment and Investment (PL 3.3) - (PLACE) Professional services budget transferred to Employment and Investment (PL 3.3) - (PLACE) Allocation of additional national insurance contributions (PED 4.2) Transfer of CAYSH budget to Gateway and Welfare (PED 5.7) Transfer of Public Health budget (PED 1.7) (21							
Other resource changes Staff movement - 1.8FTE has transferred to Employment and Investment (PL 3.3) - (PLACE) Professional services budget transferred to Employment and Investment (PL 3.3) - (PLACE) Allocation of additional national insurance contributions (PED 4.2) Transfer of CAYSH budget to Gateway and Welfare (PED 5.7) Transfer of Public Health budget (PED 1.7) (21							
Other resource changes Staff movement - 1.8FTE has transferred to Employment and Investment (PL 3.3) - (PLACE) Professional services budget transferred to Employment and Investment (PL 3.3) - (PLACE) Allocation of additional national insurance contributions (PED 4.2) Transfer of CAYSH budget to Gateway and Welfare (PED 5.7) Transfer of Public Health budget (PED 1.7) (21							
Other resource changes Staff movement - 1.8FTE has transferred to Employment and Investment (PL 3.3) - (PLACE) Professional services budget transferred to Employment and Investment (PL 3.3) - (PLACE) Allocation of additional national insurance contributions (PED 4.2) Transfer of CAYSH budget to Gateway and Welfare (PED 5.7) Transfer of Public Health budget (PED 1.7) (21							
Other resource changes Staff movement - 1.8FTE has transferred to Employment and Investment (PL 3.3) - (PLACE) Professional services budget transferred to Employment and Investment (PL 3.3) - (PLACE) Allocation of additional national insurance contributions (PED 4.2) Transfer of CAYSH budget to Gateway and Welfare (PED 5.7) Transfer of Public Health budget (PED 1.7) (21							
Other resource changes Staff movement - 1.8FTE has transferred to Employment and Investment (PL 3.3) - (PLACE) Professional services budget transferred to Employment and Investment (PL 3.3) - (PLACE) Allocation of additional national insurance contributions (PED 4.2) Transfer of CAYSH budget to Gateway and Welfare (PED 5.7) Transfer of Public Health budget (PED 1.7) (21							
Staff movement - 1.8FTE has transferred to Employment and Investment (PL 3.3) - (PLACE) Professional services budget transferred to Employment and Investment (PL 3.3) - (PLACE) Allocation of additional national insurance contributions (PED 4.2) Transfer of CAYSH budget to Gateway and Welfare (PED 5.7) Transfer of Public Health budget (PED 1.7) (14 (21	0.1						-
Professional services budget transferred to Employment and Investment (PL 3.3) - (PLACE) Allocation of additional national insurance contributions (PED 4.2) Transfer of CAYSH budget to Gateway and Welfare (PED 5.7) Transfer of Public Health budget (PED 1.7) (14 (21				a) (=::			
Allocation of additional national insurance contributions (PED 4.2) Transfer of CAYSH budget to Gateway and Welfare (PED 5.7) Transfer of Public Health budget (PED 1.7) (21		• • •	,	, , ,			(104
Transfer of CAYSH budget to Gateway and Welfare (PED 5.7) (14 Transfer of Public Health budget (PED 1.7) (21				3) - (PLACE)			(3
Transfer of Public Health budget (PED 1.7) (21			<u>(</u>)				(4.40
(21							(142
	ı ranster ot P	rublic Health budget (PED 1./)					30
							(0.1.1
TOTAL OTHER VARIATIONS IN RESOURCE (18							(211
IOTAL OTHER VARIATIONS IN RESOURCE (18							
	TOTAL OTH	EK VARIATIONS IN RESOURCE					(186

PEOPLE EDUCATION AND YOUTH ENGAGEMENT STANDARDS SAFEGUARDING & YOUTH ENGAGEMENT

COST CENTRE: C1242Q

COON							
2017/18 DESCRIPTION			ORIGINAL	Variations	in Level of	ORIGINAL	
COON	FORECAST		BUDGET	Expendit	ıre on (A)	BUDGET	%
E000's E000's E000's E000's E000's	2017/18	DESCRIPTION	2017/18	Inflation			CHANGE
3,114 Employees			(A)	(B)	(C)	(D)	(E)
43	£000's		£000's	£000's	£000's	£000's	%
397 Supplies and Services 354 - 354 - 91				38	67	3,108	3
273 Third Party Payments				-	-	_	-
24 Transfer Payments			354	-	-	354	-
3 Transport related expenditure 3 - 24			91	-	-	91	-
24 Recharges from other services 24 - - 24 - - 24 - - 3,023 3,005 TOTAL EXPENDITURE 3,518 38 67 3,623 3,623 3,605 10,600 - - (1,060) - - (1,060) - - (1,060) - - (1,060) - - (1,060) - - (1,060) - (1,			-	-	-	-	n/a
3,905 TOTAL EXPENDITURE 3,518 38 67 3,623 5 5 5 5 5 5 5 5 5				-		_	-
(1,234) Government Grants (1,060) (1,0	24	Recharges from other services	24	-	-	24	-
(598) Other Grants, reimbursements and contributions (598) - (598) - (598) (501) (1010 Receipts (526) (6) - (532) 1 Interest Receivable (109) - 10 (99) (502) - 10 (109) - 10 (109) (502) (100) Recharges to other services (109) - 10 (109) (502) (502) (707AL INCOME (2.393) (6) 10 (2.389) (6) (707AL INCOME (2.393) (6) 10 (2.389) (707AL INCOME (2.393) (707AL	3,905	TOTAL EXPENDITURE	3,518	38	67	3,623	3
(598) Other Grants, reimbursements and contributions (598) - (598) - (598) (501) (1010 Receipts (526) (6) - (532) 1 Interest Receivable (109) - 10 (99) (502) - 10 (109) - 10 (109) (502) (100) Recharges to other services (109) - 10 (109) (502) (502) (707AL INCOME (2.393) (6) 10 (2.389) (6) (707AL INCOME (2.393) (6) 10 (2.389) (707AL INCOME (2.393) (707AL	(1 234)	Government Grants	(1.060)		_	(1.060)	_
(631) Customer and Client Receipts (626) (6) - (632) Interest Receivable (109) Recharges to other services (109) - 10 (99) (90) (90) (90) (90) (90) (90) (90				_	_		_
Interest Receivable			` '	(6)	_		1
(109) Recharges to other services (109) - 10 (99) (2,372) (2,572) TOTAL INCOME (2,383) (6) 10 (2,389) (7) (1,333 NET CONTROLLABLE COST 1,125 32 77 1,234 10 - Capital Charges - - -	(001)		(020)	(o)	_	(002)	
1,333 NET CONTROLLABLE COST	(109)		(109)	_	10	(99)	(9)
1,333 NET CONTROLLABLE COST 1,125 32 77 1,234 10 Capital Charges Intangible Charges REFCUS REFCUS Corporate support services bought in TOTAL UNCONTROLLABLE COST 1,333 NET COST OF SERVICE 1,333 NET COST OF SERVICE 1,125 32 77 1,234 10 (21) Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances (21) TOTAL APPROPRIATIONS 1,312 TOTAL APPROPRIATIONS 1,312 TOTAL NET EXPENDITURE 1,125 32 77 1,234 10 **OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed additional income / savings Other resource changes Transfer of staffing budget from Children's Integrated Commissioning (PED 1.8) Allocation of additional national insurance contributions (4.2)			` '	(0)		· · · ·	
- Capital Charges - Intangible Charges - REFCUS - REFCUS - Corporate support services bought in - TOTAL UNCONTROLLABLE COST - TOTAL CONTRIBUTIONS - TOTAL CONTRIBUTIONS - TOTAL REPAYMENT OF External Loans - TOTAL CONTRIBUTION OF Expayment of External Loans - TOTAL CONTRIBUTION OF Expayment of External Loans - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL NET EXPENDITURE - TOTAL NET EXPENDITURE - TOTAL NET EXPENDITURE - Strategic budget - agreed additional income / savings - Other resource changes - Transfer of staffing budget from Children's Integrated Commissioning (PED 1.8) - Other resource changes - Transfer of staffing budget from Children's Integrated Commissioning (PED 1.8) - Allocation of additional national insurance contributions (4.2)	(2,572)	TOTAL INCOME	(2,393)	(6)	10	(2,389)	(0)
- Capital Charges - Intangible Charges - REFCUS - REFCUS - Corporate support services bought in - TOTAL UNCONTROLLABLE COST - TOTAL CONTRIBUTIONS - TOTAL CONTRIBUTIONS - TOTAL REPAYMENT OF External Loans - TOTAL CONTRIBUTION OF Expayment of External Loans - TOTAL CONTRIBUTION OF Expayment of External Loans - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL NET EXPENDITURE - TOTAL NET EXPENDITURE - TOTAL NET EXPENDITURE - Strategic budget - agreed additional income / savings - Other resource changes - Transfer of staffing budget from Children's Integrated Commissioning (PED 1.8) - Other resource changes - Transfer of staffing budget from Children's Integrated Commissioning (PED 1.8) - Allocation of additional national insurance contributions (4.2)			T T			1	
Intangible Charges REFCUS Corporate support services bought in TOTAL UNCONTROLLABLE COST 1,333 NET COST OF SERVICE 1,125 32 77 1,234 10 (21) Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances Contribution to / (from) General Balances TOTAL APPROPRIATIONS 1,312 TOTAL APPROPRIATIONS 1,312 TOTAL NET EXPENDITURE 1,125 32 77 1,234 10 **OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Other resource changes Transfer of staffing budget from Children's Integrated Commissioning (PED 1.8) Allocation of additional national insurance contributions (4.2)	1,333	NET CONTROLLABLE COST	1,125	32	77	1,234	10
Intangible Charges REFCUS Corporate support services bought in TOTAL UNCONTROLLABLE COST 1,333 NET COST OF SERVICE 1,125 32 77 1,234 10 (21) Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances Contribution to / (from) General Balances TOTAL APPROPRIATIONS 1,312 TOTAL APPROPRIATIONS 1,312 TOTAL NET EXPENDITURE 1,125 32 77 1,234 10 **OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Other resource changes Transfer of staffing budget from Children's Integrated Commissioning (PED 1.8) Allocation of additional national insurance contributions (4.2)	_	Capital Charges	_		_	_	n/s
REFCUS Corporate support services bought in TOTAL UNCONTROLLABLE COST 1,333 NET COST OF SERVICE 1,125 32 77 1,234 10 (21) Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS 1,312 TOTAL APPROPRIATIONS 1,312 TOTAL NET EXPENDITURE 1,125 32 77 1,234 10 **OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed additional income / savings Other resource changes Transfer of staffing budget from Children's Integrated Commissioning (PED 1.8) Allocation of additional national insurance contributions (4.2)				-			
- Corporate support services bought in				_			
Total uncontrollable cost							
1,333 NET COST OF SERVICE 1,125 32 77 1,234 11 (21) Contributions to / (from) Earmarked Reserves			-				
(21) Contributions to / (from) Earmarked Reserves	-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances	1,333	NET COST OF SERVICE	1,125	32	77	1,234	10
Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances							
- Financing of Capital Expenditure	` /		-	-	-	-	n/a
- Provision for Repayment of External Loans	-		-	-	-	-	n/a
- Contribution to / (from) General Balances	-		-	-	-	-	n/a
(21) TOTAL APPROPRIATIONS	-		-	-	-	-	n/a
1,312 TOTAL NET EXPENDITURE * OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Other resource changes Transfer of staffing budget from Children's Integrated Commissioning (PED 1.8) Allocation of additional national insurance contributions (4.2) 77		` ,	-	-	-	-	n/a
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands	(21)	TOTAL APPROPRIATIONS	-	-	-	-	n/a
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Other resource changes Transfer of staffing budget from Children's Integrated Commissioning (PED 1.8) Allocation of additional national insurance contributions (4.2) 15	1,312	TOTAL NET EXPENDITURE	1,125	32	77	1,234	10
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Other resource changes Transfer of staffing budget from Children's Integrated Commissioning (PED 1.8) Allocation of additional national insurance contributions (4.2) 15							
Strategic budget - agreed additional income / savings Other resource changes Transfer of staffing budget from Children's Integrated Commissioning (PED 1.8) Allocation of additional national insurance contributions (4.2)							£000's
Strategic budget - agreed additional income / savings Other resource changes Transfer of staffing budget from Children's Integrated Commissioning (PED 1.8) Allocation of additional national insurance contributions (4.2)							
Strategic budget - agreed additional income / savings Other resource changes Transfer of staffing budget from Children's Integrated Commissioning (PED 1.8) Allocation of additional national insurance contributions (4.2)							
Other resource changes Transfer of staffing budget from Children's Integrated Commissioning (PED 1.8) Allocation of additional national insurance contributions (4.2) 15	Strategic bud	dget - agreed additional income / savings					-
Transfer of staffing budget from Children's Integrated Commissioning (PED 1.8) Allocation of additional national insurance contributions (4.2) 77	s.ogio buc	age age seemand mounter out myo					
Transfer of staffing budget from Children's Integrated Commissioning (PED 1.8) Allocation of additional national insurance contributions (4.2) 77							
Transfer of staffing budget from Children's Integrated Commissioning (PED 1.8) Allocation of additional national insurance contributions (4.2) 77							
Transfer of staffing budget from Children's Integrated Commissioning (PED 1.8) Allocation of additional national insurance contributions (4.2) 77							
Transfer of staffing budget from Children's Integrated Commissioning (PED 1.8) Allocation of additional national insurance contributions (4.2) 77							
Transfer of staffing budget from Children's Integrated Commissioning (PED 1.8) Allocation of additional national insurance contributions (4.2) 77							
Transfer of staffing budget from Children's Integrated Commissioning (PED 1.8) Allocation of additional national insurance contributions (4.2) 77							
Transfer of staffing budget from Children's Integrated Commissioning (PED 1.8) Allocation of additional national insurance contributions (4.2) 77							
Allocation of additional national insurance contributions (4.2) 15	Other resource changes						
77			oning (PED 1.8))			62
	Allocation of	additional national insurance contributions (4.2)					15
TOTAL OTHER VARIATIONS IN RESOURCE 77							77
TOTAL OTHER VARIATIONS IN RESOURCE 77							
	TOTAL OTH	IER VARIATIONS IN RESOURCE					77

(1,957)

PEOPLE EDUCATION AND YOUTH ENGAGEMENT 0-25 SEND SERVICE SPECIAL EDUCATION GENERAL FUND

COST CENTRE: C1219Q

£000's 393 (8) 100 57 - 3 545 (295) (10)	DESCRIPTION Employees Premises related expenditure Supplies and Services Third Party Payments Transfer Payments Transport related expenditure Recharges from other services TOTAL EXPENDITURE Government Grants Other Grants, reimbursements and contributions Customer and Client Receipts	ORIGINAL BUDGET 2017/18 (A) £000's 383 (8) 100 57 - - 2 534 (295)	Variations Expenditu Inflation (B) £000's 8 8	in Level of are on (A) * Other (C) £000's	ORIGINAL BUDGET 2018/19 (D) £000's 771 (8) 100 57 - - 2 922 (295)	% CHANGE (E) % 101 - - - n/a n/a - 73 - n/a n/a
-	Interest Receivable Recharges to other services TOTAL INCOME	(295)	- -	- -	(295)	n/a n/a -
240	NET CONTROLLABLE COST	239	8	380	627	162
- - - 2,266	Capital Charges Intangible Charges REFCUS Corporate support services bought in TOTAL UNCONTROLLABLE COST	2,337 2,337	- - - -	(2,337) (2,337)	- - - -	n/a n/a n/a (100)
2,506	NET COST OF SERVICE	2,576	8	(1,957)	627	(76)
- - - - -	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS		- - - - - -	- - - - -	- - - -	n/a n/a n/a n/a n/a
2,506	TOTAL NET EXPENDITURE	2,576	8	(1,957)	627	(76)
Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands :ation Needs and Disability: Service growth - To acc	commodate cui	rrent increase	in demand ar	nd high case	£000's 377
	dget - agreed additional income / savings					-
Other resourd Allocation of Other minor of	corporate overheads (PED 4.2)					(2,337)

TOTAL OTHER VARIATIONS IN RESOURCE

PEOPLE EDUCATION AND YOUTH ENGAGEMENT 0-25 SEND SERVICE DSG BLOCK

COST CENTRE: C1220Q

FORECAST						
FORFOACT		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		ure on (A)	BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	(∠) %
	Employees	2,549		20003	2,549	
	Premises related expenditure	2,543	_	_	2,543	
		438	_	_	438	-
	Supplies and Services		-	4.004		-
	Third Party Payments	8,978	-	4,694	13,672	52
	Transfer Payments	34,156	-	(7,396)	26,760	(22
	Transport related expenditure	12	-	-	12	-
452	Recharges from other services	705	-	641	1,346	91
46 940	TOTAL EXPENDITURE	46,839	_	(2,061)	44,778	(4
		· ·		1 1	The state of the s	
	Government Grants	(46,839)	-	2,448	(44,391)	(5
(387)	Other Grants, reimbursements and contributions	-	-	(387)	(387)	n/
-	Customer and Client Receipts	-	-	-	-	n/
-	Interest Receivable	-	-	-	-	n/
-	Recharges to other services	-	-	-	-	n/
	TOTAL INCOME	(46,839)		2,061	(44,778)	
(44,120)	TOTAL INCOME	(40,039)	-	2,001	(44,776)	(4
2,820	NET CONTROLLABLE COST	-	-	-	-	n/
-	Capital Charges	-	-	-	-	n/
-	Intangible Charges	_	-	-	_	n/
_	REFCUS	_	_	_	_	n,
_	Corporate support services bought in	_	_	_	_	n,
					_	
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n,
2,820	NET COST OF SERVICE	-	-	-	-	n,
				ı	1	
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/
-	Financing of Capital Expenditure	-	-	-	-	n/
-	Provision for Repayment of External Loans	- 1	-	-	-	n,
	Contribution to / (from) General Balances	_	-	-	_	n,
-	, ,	1			_	
-	TOTAL APPROPRIATIONS	-	-	-	- 1	n/
-		-	-	-	-	
-	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	-	-	-	-	
2,820 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	
2,820 * OTHER VA	TOTAL NET EXPENDITURE	-	-	-	-	n
2,820 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	n
2,820 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	n
2,820 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	n
2,820 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	n
2,820 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands	-	-	-	-	n
2,820 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	n
2,820 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands	-	-	-	-	n
2,820 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands	-	-	-	-	n
2,820 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands	-	-	-	-	n
2,820 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands	-	-	-	-	n
2,820 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands	-	-	-	-	n
2,820 OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands	-	-	-	-	n
2,820 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands	-	-	-	-	n
2,820 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands	-	-	-	-	n
2,820 * OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings	-	-	-	-	n.
2,820 * OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings	-	-	-	-	n
2,820 * OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings	-	-	-	-	n
2,820 * OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings	-	-	-	-	n.
2,820 * OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings	-	-	-	-	n
2,820 * OTHER VA Strategic bud Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings	-	-	-	-	n
2,820 * OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings	-	-	-	-	n.
2,820 * OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings	-	-	-	-	n.
2,820 * OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings	-	-	-	-	n/
2,820 COTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings	-	-	-	-	n
2,820 * OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings	-	-	-	-	n
2,820 OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings	-	-	-	-	n

SERVICE DESCRIPTION

This cost centre is used to charge all administration costs relating to the Directorate, including capital charges for the school budgets.

		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CENTRE	SERVICE	2017/18	Inflation	Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1245P	People Directorate	5,921	13	(249)	5,685	(4)
	TOTAL NET SPEND	5,921	13	(249)	5,685	(4)

STAFF ESTABLISHMENT NUMBERS

01741 2017 22101 III 2111 110 III 2210			
	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2017/18	2018/19	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
People Directorate	1.0	1.0	-
TOTAL FTE STAFF	1.0	1.0	-

COST CENTRE: C1245P

FORECAST		ORIGINAL BUDGET	Variations Expenditu	ure on (A)	ORIGINAL BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
£000's		(A)	(B)	(C)	(D) £000's	(E)
	Employees	£000's	£000's	£000's	241	<u>%</u> 7
	Premises related expenditure	1	-	-	1	-
(609)	Supplies and Services	54	-	-	54	-
	Third Party Payments	319	-	-	319	-
	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure Recharges from other services	1 7	-	-	1 7	-
	TOTAL EXPENDITURE	608	13	2	623	2
	Government Grants	008	13	2	023	
	Other Grants, reimbursements and contributions		-	-	-	n/a n/a
	Customer and Client Receipts	_	-	-	-	n/a
	Interest Receivable	-	-	-	-	n/a
(601)	Recharges to other services	(601)	-	(13)	(614)	2
(5,869)	TOTAL INCOME	(601)	-	(13)	(614)	2
		1				
(5,586)	NET CONTROLLABLE COST	7	13	(11)	9	29
6,412	Capital Charges	6,412	-	(736)	5,676	(11
-	Intangible Charges	-	-	-	· -	n/a
	REFCUS	-	-	-	-	n/a
	Corporate support services bought in	(498)	-	498	-	(100
6,620	TOTAL UNCONTROLLABLE COST	5,914	-	(238)	5,676	(4
1,034	NET COST OF SERVICE	5,921	13	(249)	5,685	(4
1,004	L	0,021	10	(240)	0,000	(-1
	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves: Financing of Capital Expenditure		-	-	-	n/a n/a
_	Provision for Repayment of External Loans	_	_	_	_	n/a
<u>-</u>	Contribution to / (from) General Balances	-	-	-	-	n/a
			-	-	-	n/a
-	TOTAL APPROPRIATIONS					
	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	5,921	13	(249)	5,685	(4
1,034	TOTAL NET EXPENDITURE	5,921	13	(249)	5,685	
1,034 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	5,921	13	(249)	5,685	£000's
1,034 * OTHER VA	TOTAL NET EXPENDITURE	5,921	13	(249)	5,685	
1,034 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	5,921	13	(249)	5,685	
1,034 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	5,921	13	(249)	5,685	
1,034 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	5,921	13	(249)	5,685	
1,034 * OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	5,921	13	(249)	5,685	
1,034 OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands	5,921	13	(249)	5,685	
1,034 OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands	5,921	13	(249)	5,685	
1,034 OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands	5,921	13	(249)	5,685	
1,034 OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands	5,921	13	(249)	5,685	
1,034 OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands	5,921	13	(249)	5,685	
1,034 OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands	5,921	13	(249)	5,685	
1,034 OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings	5,921	13	(249)	5,685	
1,034 OTHER VA Strategic bud Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings		13	(249)	5,685	£000's
1,034 OTHER VA Strategic bud Strategic bud Other resource Allocation of a Reallocation of	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings Ce changes additional national insurance contributions from Resof additional national insurance contributions across	ources	13	(249)	5,685	£000's
1,034 * OTHER VA Strategic bud Strategic bud Other resource Allocation of a Reallocation of a	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings Ce changes additional national insurance contributions from Resof additional national insurance contributions across corporate charges in year across People	ources	13	(249)	5,685	£000's
2 1,034 TOTHER VA Strategic bud Strategic bud Other resource Allocation of a Reallocation of a Movement in	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings Ce changes additional national insurance contributions from Resof additional national insurance contributions across corporate charges in year across People capital charges	ources	13	(249)	5,685	£000's 462 (460 706 (736
2 1,034 The Transport of a Reallocation of a Movement in	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings Ce changes additional national insurance contributions from Resof additional national insurance contributions across corporate charges in year across People	ources	13	(249)	5,685	£000's 462 (460 706 (736
2 1,034 OTHER VA Strategic bud Other resource Allocation of a Reallocation of a Movement in	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings Ce changes additional national insurance contributions from Resof additional national insurance contributions across corporate charges in year across People capital charges	ources	13	(249)	5,685	£000's 462 (460 706 (736 (221
2 1,034 OTHER VA Strategic bud Other resource Allocation of a Reallocation of a Movement in	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings Ce changes additional national insurance contributions from Resof additional national insurance contributions across corporate charges in year across People capital charges	ources	13	(249)	5,685	

PEOPLE GATEWAY AND WELFARE

SERVICE DESCRIPTION

The Gateway and Welfare division comprises of 5 services areas. These include:

Enablement and Welfare - responsible for financial stability and housing sustainability for residents during points of crisis and working with them to establish sustainable longer term solutions. The service supports over 42,000 residents per annum. This service is critical in shaping the councils response to welfare reforms, including Universal credit, Benefit cap, Local Housing Allowance freeze-approx. 16,000 residents affected by these changes are supported by Enablement and Welfare.

Bereavement & Registrars - responsible for the Statutory Funerals, Public Mortuary, over 300 burials, 1800 cremations and maintenance of 3 cemeteries 1 crematorium and the provision of our registration services including birth, deaths, marriages and citizenship. Combined, the services generate over £3.2m per year in income.

Emergency Accommodation - responsible for the assessment and placement of residents requiring emergency and short term accommodation, supporting over 3,000 residents per year, The service also supports our more vulnerable young adults, who do not meet the statutory need - through Supporting, Needs, Assessment, Placement (SNAP). This service will also lead on the introduction/effects of the homelessness reduction bill, which could see the number of customers supported dramatically increasing.

Gateway Service Improvement - responsible for the co-ordination of the people departments approach to ICT, community empowerment and work with the third sector focusing in particular around the areas of information and advice, managing demand and street homelessness. The service also leads on Family Link, a service that was established to work collaboratively to reduce costs to the council, improve residents' outcomes and promote independence.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	Expenditure on (A)		%
CENTRE	SERVICE	2017/18	Inflation	Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1248Q	Enablement and Welfare	22,509	65	(384)	22,190	(1)
C1252Q	Bereavement and Registrars	(680)	11	(46)	(715)	5
C1256Q	Gateway and Welfare Services Directorate	56	3	40	99	77
C1258Q	Emergency Accommodation	5,033	29	(2,104)	2,958	(41)
C1259Q	Gateway Service Improvement	3,048	34	60	3,142	3
	TOTAL NET SPEND	29,966	142	(2,434)	27,674	(8)

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2017/18	2018/19	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Enablement and Welfare	90.4	83.0	(7.4)
Bereavement and Registrars	32.9	35.9	3.0
Gateway and Welfare Services Directorate	1.0	1.0	-
Emergency Accommodation	34.6	55.2	20.6
Gateway Service Improvement	7.7	12.7	5.0
TOTAL FTE STAFF	166.6	187.8	21.2

COST CENTRE: C1250P

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	6,549	133	1,225	7,907	21
	Premises related expenditure	12,348	4	(118)		(1)
	Supplies and Services	1,046	1	2,055	3,102	197
	Third Party Payments	20,644	26	(224)	20,446	(1)
	Transfer Payments	71	-	-	71	-
	Transport related expenditure	53	-	3	56	6
560	Recharges from other services	173	-	289	462	167
43,531	TOTAL EXPENDITURE	40,884	164	3,230	44,278	8
(1,094)	Government Grants	-	-	(5,334)	(5,334)	n/a
(263)	Other Grants, reimbursements and contributions	(138)	-	88	(50)	(64)
(12,896)	Customer and Client Receipts	(12,227)	(22)	(24)	(12,273)	0
-	Interest Receivable	-	-	-	-	n/a
(1,229)	Recharges to other services	(1,156)	-	(68)	(1,224)	6
(15,482)	TOTAL INCOME	(13,521)	(22)	(5,338)	(18,881)	40
28,049	NET CONTROLLABLE COST	27,363	142	(2,108)	25,397	(7)
-						
	Capital Charges	141	-	28	169	20
	Intangible Charges	-	-	-	-	n/a
	REFCUS	-	-			n/a
	Corporate support services bought in	2,462	-	(354)	2,108	(14)
2,530	TOTAL UNCONTROLLABLE COST	2,603	-	(326)	2,277	(13)
30,579	NET COST OF SERVICE	29,966	142	(2,434)	27,674	(8)
(200)	Contributions to //frame) Forms onlead Decimination	1 1	1		1 1	
(396)	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
_	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances	-	-	-	-	n/a
(396)	TOTAL APPROPRIATIONS	-	-	-	-	n/a
		· ·	-			
30,183	TOTAL NET EXPENDITURE	29,966	142	(2,434)	27,674	(8)

PEOPLE GATEWAY AND WELFARE ENABLEMENT AND WELFARE

COST CENTRE: C1248Q

FORECAST		ORIGINAL BUDGET	Variations Expenditu	ire on (A)	ORIGINAL BUDGET	%
2017/18	DESCRIPTION	2017/18 (A)	Inflation (B)	* Other (C)	2018/19 (D)	CHANGE (E)
£000's		£000's	£000's	£000's	£000's	%
	Employees Premises related expenditure	3,357	66	68	3,491	4 n/
	Supplies and Services	466	-	- 51	517	11
17,655	Third Party Payments	18,010	-	(326)	17,684	(2
	Transfer Payments	71	-	-	71	-
	Transport related expenditure Recharges from other services	6 8	-	3 300	9 308	50 3,750
	· ·	21,918	66	96	22,080	1
	Government Grants	-	-	(352)	(352)	n/
(103)	Other Grants, reimbursements and contributions	(138)	-	88	(50)	(64
(310)	Customer and Client Receipts	(261)	(1)	26	(236)	(10
(223)	Interest Receivable Recharges to other services	(192)	-	(56)	(248)	n/ 29
• • • • • • • • • • • • • • • • • • • •		(591)	(1)	(294)	(886)	50
(==: /		()	(-)	(== :)	(000)	
21,463	NET CONTROLLABLE COST	21,327	65	(198)	21,194	(1
-	Capital Charges	-	-	-	-	n/
-	Intangible Charges	-	-	-	-	n/
- 1 147	REFCUS Corporate support services bought in	1,182	-	(186)	- 996	n/: (16
	TOTAL UNCONTROLLABLE COST	1,182	_	(186)	996	(16
		.,		(100)		(
22,610	NET COST OF SERVICE	22,509	65	(384)	22,190	(1
(195)	Contributions to / (from) Earmarked Reserves	- 1	-	-	-	n/
· -	Contributions to / (from) Capital Reserves:	-	-	-	-	n/
-	Financing of Capital Expenditure Provision for Repayment of External Loans	-	-	-	-	n/
-	Contribution to / (from) General Balances	-	-	-	-	n/ n/
(195)	TOTAL APPROPRIATIONS	-	-	-	-	n/
22,415	TOTAL NET EXPENDITURE	22,509	65	(384)	22,190	(1
* OTHER VA	ARIATIONS IN LEVEL OF EXPENDITURE					£000's
	dget - agreed pressures / service demands oncessionary fare payment to Transport for London					150
						150
	dget - agreed additional income / savings	aulations				/50
	e to Public Funds - introduction of new immigration re to Public Funds - improved case work	eguiations				(50 (90
. 10 1.0000136			ivereal Credit	Dicarationar	y Support,	(149
Restructure of	of four teams to align functions with future legislative	changes in Un	iiveisai Cieuli	, Discretionar		
Restructure of		changes in Un	iiversai Credii	, Discretional		
Restructure of	of four teams to align functions with future legislative	changes in Un	iiversai Creuii	, Discretional		
Restructure of	of four teams to align functions with future legislative	changes in Un	iiversai Greuii	, Discretional		/00/
Restructure o	of four teams to align functions with future legislative Support and Debt.	changes in Un	iiversai Gredii	, Discretional		(289
Restructure of Employment	of four teams to align functions with future legislative Support and Debt.		iiveisai Cieuli	, Discretional		,
Restructure of Employment Other resour Transfer of H Transfer of H	of four teams to align functions with future legislative Support and Debt. Ce changes Home Visits Officer from Gateway to Resources (RE Housing Demand Staff to Emergency Accommodation	D)	iiveisai Cieuli	, Discretional		(32 (123
Restructure of Employment Other resour Transfer of H Transfer of E	of four teams to align functions with future legislative Support and Debt. Ce changes Home Visits Officer from Gateway to Resources (RE Housing Demand Staff to Emergency Accommodation Employment Service to Gateway - (PED 6.13)	D) n - (PED 5.6)	iiveisai Cieuli	, Discretional		(32 (123 96
Restructure of Employment Other resour Transfer of H Transfer of E	of four teams to align functions with future legislative Support and Debt. Ce changes Home Visits Officer from Gateway to Resources (RE Housing Demand Staff to Emergency Accommodation	D) n - (PED 5.6)	iiveisai Cieuli	, Discretional		(32 (123
Restructure of Employment Other resour Transfer of H Transfer of E	of four teams to align functions with future legislative Support and Debt. Ce changes Home Visits Officer from Gateway to Resources (RE Housing Demand Staff to Emergency Accommodation Employment Service to Gateway - (PED 6.13)	D) n - (PED 5.6)	iiveisai Cieuli	, Discretional		(32 (123
Restructure of Employment Other resour Transfer of H Transfer of E	of four teams to align functions with future legislative Support and Debt. Ce changes Home Visits Officer from Gateway to Resources (RE Housing Demand Staff to Emergency Accommodation Employment Service to Gateway - (PED 6.13)	D) n - (PED 5.6)	iiveisai Cieuli	, Discretional		(32 (123 96 (186
Restructure of Employment Other resour Transfer of H Transfer of E	of four teams to align functions with future legislative Support and Debt. Ce changes Home Visits Officer from Gateway to Resources (RE Housing Demand Staff to Emergency Accommodation Employment Service to Gateway - (PED 6.13)	D) n - (PED 5.6)	iversal Cleul	, Discretional		(289 (32 (123 96 (186

COST CENTRE: C1252Q

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		re on (A)	BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	1,323	27	103	1,453	10
414	Premises related expenditure	330	4	10	344	4
	Supplies and Services	364	1	(10)	355	(2
-	Third Party Payments	-	-	-	-	n/
-	Transfer Payments	-	-	-	-	n/
	Transport related expenditure	44	-	-	44	_
98	Recharges from other services	130	_	(53)	77	(41
	TOTAL EXPENDITURE	2,191	32	50	2,273	. 4
,		2,131	32	30	2,213	
	Government Grants	-	-	-	-	n/s
	Other Grants, reimbursements and contributions	-	-	-		n/a
	Customer and Client Receipts	(3,473)	(21)	(50)	(3,544)	2
	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
(3,340)	TOTAL INCOME	(3,473)	(21)	(50)	(3,544)	2
(1,182)	NET CONTROLLABLE COST	(1,282)	11	-	(1,271)	(1
141	Capital Charges	141		28	169	20
	Intangible Charges		_	-	-	n/a
_	REFCUS	_	_	_	_	n/a
	Corporate support services bought in	461	_	(74)	387	(16
	TOTAL UNCONTROLLABLE COST	602		` '	556	
587	TOTAL UNCONTROLLABLE COST	002	-	(46)	330	(8
(595)	NET COST OF SERVICE	(680)	11	(46)	(715)	5
	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-	-	-	-	
-	TO TAL AFFINOFNIA HONO		-		-	11/3
(595)	TOTAL NET EXPENDITURE	(680)	11	(46)	(715)	5
* OTHED \/AI	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	get - agreed pressures / service demands					2000 8
					ļ	-
Strategic bude	get - agreed additional income / savings				ŀ	
	<u> </u>					
					ŀ	
Other resourc	e changes				ŀ	
	corporate charges (SeRCOP) and Internal Recharg	ies				(74
	capital charges	, - -				2
						20
					ļ	
					l	(4)
						(46
TOTAL OTHE	ER VARIATIONS IN RESOURCE					(4)

COST CENTRE: C1256Q

		ORIGINAL	\/oriot!===	in Lovel of	ORIGINAL	
FORECAST		BUDGET		in Level of ure on (A)	BUDGET	%
	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
20.77.10		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	136	3	-	139	2
	Premises related expenditure	-	-	-	-	n/a
(2)	Supplies and Services	1	-	-	1	-
-	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
35	Recharges from other services	35	-	42	77	120
172	TOTAL EXPENDITURE	172	3	42	217	26
	Government Grants	_		_	_	n/a
	Other Grants, reimbursements and contributions		_			n/a
	Customer and Client Receipts	_	_	_	_	n/a
	Interest Receivable	_	_	_	_	n/a
	Recharges to other services	(133)	_	_	(133)	-
` '	TOTAL INCOME	` ′			` '	_
(133)	TOTAL INCOME	(133)	-	-	(133)	-
39	NET CONTROLLABLE COST	39	3	42	84	115
_	Capital Charges		_	_		n/a
	Intangible Charges	-	-	-	-	n/a
-	REFCUS	- 1	-	-	-	n/a
17	Corporate support services bought in	17	-	(2)	15	(12)
17	TOTAL UNCONTROLLABLE COST	17	_	(2)	15	(12)
.,				(-)		()
56	NET COST OF SERVICE	56	3	40	99	77
-	Contributions to / (from) Earmarked Reserves	- 1	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
56	TOTAL NET EXPENDITURE	56	3	40	99	77
	get - agreed pressures / service demands					£000's
Strategic bud	get - agreed additional income / savings					-
Other resource	ce changes					-
	corporate charges (SeRCOP) and Internal Recharg	ges				40
						40
						70

COST CENTRE: C1258Q

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
C000'a		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E)
£000's 1,408	Employees	1,355	29	774	2,158	<u>%</u> 59
	Premises related expenditure	12,018	-	(128)	11,890	(1
		213	_	2,014	2,227	946
		16	-	· -	16	-
-	Transfer Payments	-	-	-	-	n/a
1	Transport related expenditure	1	-	-	1	-
	-	-	-	20	20	n/a
15,269	TOTAL EXPENDITURE	13,603	29	2,680	16,312	20
(609)	Government Grants	-	-	(4,768)	(4,768)	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/s
(9,400)	Customer and Client Receipts Interest Receivable	(8,492)	-	-	(8,492)	-
(781)	Recharges to other services	(739)	-	61	(678)	n/: (8
		` '			1	
(10,790)	TOTAL INCOME	(9,231)	-	(4,707)	(13,938)	51
4,479	NET CONTROLLABLE COST	4,372	29	(2,027)	2,374	(46
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-		n/a
	Corporate support services bought in	661	-	(77)	584	(12
642	TOTAL UNCONTROLLABLE COST	661	-	(77)	584	(12
5,121	NET COST OF SERVICE	5,033	29	(2,104)	2,958	(41
_	Contributions to / (from) Earmarked Reserves		-	_	- 1	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/s
-	Contribution to / (from) General Balances	-	-	-	-	n/s
	TOTAL APPROPRIATIONS	-	-	-	-	n/a
5,121	TOTAL NET EXPENDITURE	5,033	29	(2,104)	2,958	(41
OTHER VA	ARIATIONS IN LEVEL OF EXPENDITURE				[£000's
	dget - agreed pressures / service demands					
	dget - agreed additional income / savings	-			ŀ	
Emergency a	accommodation saving by use of Flexible Homelessi	ness Support G	irant			(2,200
						(2,200
		, (DED 5.0)				
ransfer of H	Housing Demand Staff from Enablement and Welfare					123
ransfer of Handler of Handler	Housing Demand Staff from Enablement and Welfard corporate charges (SeRCOP) and Internal Recharges	ges				123 (77
Movement in	Housing Demand Staff from Enablement and Welfare	ges				123 (77
ransfer of Hovement in	Housing Demand Staff from Enablement and Welfard corporate charges (SeRCOP) and Internal Recharges	ges				123 (77
Fransfer of H Movement in	Housing Demand Staff from Enablement and Welfard corporate charges (SeRCOP) and Internal Recharges	ges				(2,200 123 (77 50

PEOPLE GATEWAY AND WELFARE GATEWAY AND WELFARE SERVICE IMPROVEMENTS

COST CENTRE: C1259Q

FORECAST		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	378	8	280	666	76
	Premises related expenditure	-	-	-	-	n/
	Supplies and Services	2	-	-	2	-
	Third Party Payments	2,618	26	102	2,746	5
	Transfer Payments	-	-	-	-	n/
2	Transport related expenditure	2	-	-	2	-
(86)	Recharges from other services	-	-	(20)	(20)	n/
3.542	TOTAL EXPENDITURE	3,000	34	362	3,396	13
	Government Grants	-	_	(214)	(214)	n/
· /	Other Grants, reimbursements and contributions	_	_	(214)	(214)	n/
	Customer and Client Receipts	(1)	_	_	(1)	11/
	Interest Receivable	(1)	_	_	(1)	- ~/
	Recharges to other services	(92)	_	(73)	(165)	n/ 7 9
	-	` /		\	` ′	
(292)	TOTAL INCOME	(93)	-	(287)	(380)	309
3,250	NET CONTROLLABLE COST	2,907	34	75	3,016	4
	Capital Charges			_		1
		-	-		-	n/:
	Intangible Charges REFCUS	-	-	-	-	n/
		- 444	-	(4.5)	400	n/
	Corporate support services bought in	141	-	(15)	126	(11
137	TOTAL UNCONTROLLABLE COST	141	-	(15)	126	(11
3,387	NET COST OF SERVICE	3,048	34	60	3,142	3
3,307	NET COST OF SERVICE	3,040	34	00	3,142	
(201)	Contributions to / (from) Earmarked Reserves	-	-	_	-	n/
- 1	Contributions to / (from) Capital Reserves:	-	-	-	-	n/
	Financing of Capital Expenditure	_	_	_	_	n/
-						
-		_	_	-	- 1	n/
	Provision for Repayment of External Loans		-	-	-	
-		- - -	- -		- -	n/a n/a n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances		- - -	-		n/
(201)	Provision for Repayment of External Loans Contribution to / (from) General Balances	3,048	34	-	3,142	n/
(201)	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	3,048		-	3,142	n/ n/
(201) 3,186 OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	3,048		-	3,142	n/
(201) 3,186 OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	3,048		-	3,142	n/ n/
(201) 3,186 OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	3,048		-	3,142	n/ n/
(201) 3,186 OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	3,048		-	3,142	n/ n/
(201) 3,186 OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	3,048		-	3,142	n/ n/
(201) 3,186 OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	3,048		-	3,142	n/ n/ £000's
3,186 OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	3,048		-	3,142	n/ n/ 3 £000's
3,186 OTHER VA Strategic bud	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	3,048		-	3,142	n/ n/ £000's
3,186 OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	3,048		-	3,142	£000's
3,186 OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	3,048		-	3,142	£000's
3,186 OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	3,048		-	3,142	£000's
3,186 OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	3,048		-	3,142	£000's
3,186 OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	3,048		-	3,142	£000's
3,186 OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	3,048		-	3,142	£000's
3,186 OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	3,048		-	3,142	£000's
3,186 OTHER VA trategic bud trategic bud eview of con	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings mmissioned services for young people	3,048		-	3,142	£000's
3,186 OTHER VA trategic bud trategic bud eview of contents	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings mmissioned services for young people		34	60		£000's (11.
3,186 OTHER VA trategic bud eview of contract of bud eview of contract of bud other resource ransfer of bud 55)	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings mmissioned services for young people see changes udget for a commissioned service from Looked After	r Children - (PE	34	60		£000's (11.
3,186 OTHER VA trategic bud eview of contract of the resource fransfer of bin (5)	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings mmissioned services for young people see changes	r Children - (PE	34	60		£000's £000's
3,186 OTHER VA Strategic bud Extrategic bud Extrate	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings mmissioned services for young people see changes udget for a commissioned service from Looked After	r Children - (PE	34	60		£000's £000's
3,186 OTHER VA trategic bud eview of contract of the resource fransfer of bin (5)	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings mmissioned services for young people see changes udget for a commissioned service from Looked After	r Children - (PE	34	60		£000's £000's
3,186 OTHER VA trategic bud eview of contract of the resource fransfer of bin (5)	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings mmissioned services for young people see changes udget for a commissioned service from Looked After	r Children - (PE	34	60		£000's £000's
3,186 OTHER VA trategic bud eview of contract of the resource fransfer of bin (5)	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings mmissioned services for young people see changes udget for a commissioned service from Looked After	r Children - (PE	34	60		£000's £0001's
3,186 OTHER VA trategic bud eview of contract of bud eview of contract	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings mmissioned services for young people see changes udget for a commissioned service from Looked After	r Children - (PE	34	60		£000's £000's
3,186 OTHER VA trategic bud eview of contract of bud eview of contract of bud other resource ransfer of bud 55)	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings mmissioned services for young people see changes udget for a commissioned service from Looked After	r Children - (PE	34	60		£000's £000's (112
3,186 OTHER VA Strategic bud Extrategic bud Extrate	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings mmissioned services for young people see changes udget for a commissioned service from Looked After	r Children - (PE	34	60		n/ n/:

PEOPLE ADULT SOCIAL CARE AND ALL-AGE DISABILITY

SERVICE DESCRIPTION

The Adult Social Care and All Age Disability Division undertakes the Councils statutory social services functions. It provides for the requirements under The Care Act 2014 and other legislation such as the Mental Health Act. Providing both universal services such as information, advice, advocacy and assessment as well as more specialist personalised services in accordance with individuals assessed needs and improved outcomes for both individuals and the wider community within its allocated resources. The Council coordinates the safeguarding of vulnerable adults alongside the Police and NHS. Care and support will be provided either directly from Council Services or through Council commissioned services with other independent and voluntary sector agencies. The Division also works closely with other parts of the Council such as Children's, Housing, Gateway and Public Health as well as partners such as the NHS to deliver integrated care and support where possible. A major element of health and social care integration is the commencement of One Croydon, an alliance with Croydon Clinical Commissioning Group, Croydon Health Services, South London and Maudsley NHS Foundation Trust, Age UK – Croydon and Croydon GP Collaborative which began providing a unified service for the over 65s from September 2017.

Our priority is to use resources that enable individuals and communities to be safe, prevent care and support needs by promoting independence and resilience, provide care and support to those who need it in a timely and appropriate way and enhance quality of life.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CENTRE	SERVICE	2017/18	Inflation	Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1221Q	0-25 SEND Service CWD	9,481	46	1,607	11,134	17
C1410Q	Adult Social Care and All-Age Disability Staffing	8,372	17	1,911	10,300	23
C1412Q	Adult Safeguarding and Quality Assurance	2,689	52	1,123	3,864	
C1415Q	Disability Commissioning and Brokerage	4,947	49	(4,304)	692	(86)
C1416Q	25-65 Disability	38,802	476	(62)	39,216	1
C1420Q	Transformation and Clienting	448	3	2,792	3,243	624
C1430Q	Adult Mental Health Social Care	6,917	107	308	7,332	6
C1431Q	Day and Employment Services	2,085	66	(239)	1,912	(8)
C1432Q	One Croydon Commissioning	9,184	124	52	9,360	2
C1433Q	One Croydon Provider Services - Social Care	19,588	365	(33)	19,920	2
	TOTAL NET SPEND	102,513	1,305	3,155	106,973	581

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2017/18	2018/19	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
0-25 SEND Service CWD	45.4	45.4	-
Adult Social Care and All-Age Disability Staffing	26.7	19.5	(7.2)
Adult Safeguarding and Quality Assurance	33.2	43.4	10.2
Disability Commissioning and Brokerage	22.6	32.2	9.6
25-65 Disability	81.4	72.4	(9.0)
Transformation and Clienting	26.0	15.0	(11.0)
Adult Mental Health Social Care	64.5	64.5	0.0
Day and Employment Services	78.7	82.7	4.0
One Croydon Commissioning	34.0	34.0	-
One Croydon Provider Services - Social Care	205.7	207.7	2.0
TOTAL FTE STAFF	618.1	616.8	(1.3)

PEOPLE ADULT SOCIAL CARE AND ALL-AGE DISABILITY

COST CENTRE: C1410P

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ire on (A)	BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	26,114	556	(591)	26,079	(92)
	Premises related expenditure	391	-	(454)	(63)	(152)
	Supplies and Services	2,294	-	786	3,080	450
	Third Party Payments	75,732	662	(1,340)	75,054	(249)
	Transfer Payments	18,399	105	592	19,096	219
	Transport related expenditure	322	-	(240)	82	(357)
17,361	Recharges from other services	9,253	-	(1,519)	7,734	7,333
137,593	TOTAL EXPENDITURE	132,505	1,323	(2,766)	131,062	(1)
(1,496)	Government Grants	(3,066)	-	2,022	(1,044)	(205)
	Other Grants, reimbursements and contributions	(16,224)	-	662	(15,562)	(138)
	Customer and Client Receipts	(14,510)	(18)	502	(14,026)	(289)
	Interest Receivable	-	-	-	-	-
(3,208)	Recharges to other services	(3,146)	-	(284)	(3,430)	72
(36,396)	TOTAL INCOME	(36,946)	(18)	2,902	(34,062)	(8)
404.407	NET CONTROLL ARLE COST	05.550	4.005	400	07.000	0
101,197	NET CONTROLLABLE COST	95,559	1,305	136	97,000	2
179	Capital Charges	142	_	(9)	133	(52)
	Intangible Charges	-	_	(0)	-	(02)
_	REFCUS	_	_	_	_	_
6.284	Corporate support services bought in	6,812	_	3,028	9,840	44
	TOTAL UNCONTROLLABLE COST	6,954	-	3,019	9,973	43
	<u> </u>					
107,660	NET COST OF SERVICE	102,513	1,305	3,155	106,973	4
			'		•	
(550)	Contributions to / (from) Earmarked Reserves	-	-	-	-	-
-	Contributions to / (from) Capital Reserves:	-	-	-	-	-
-	Financing of Capital Expenditure	-	-	-	-	-
-	Provision for Repayment of External Loans	-	-	-	-	-
-	Contribution to / (from) General Balances	-	-	-	-	
(550)	TOTAL APPROPRIATIONS	-	-	-	-	n/a
107,110	TOTAL NET EXPENDITURE	102,513	1,305	3,155	106,973	4

COST CENTRE: C1221Q

FORECAST 2017/18	DESCRIPTION	ORIGINAL BUDGET 2017/18		in Level of ure on (A) * Other	ORIGINAL BUDGET 2018/19	% CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's 1,688	Employees	£000's 2,106	£000's	£000's 1,017	£000's 3,166	% 50
	Premises related expenditure	1	-	- 1,017	1	-
	Supplies and Services	35	-	-	35	-
	Third Party Payments	5,274 2,449	3	388	5,665	7
	Transfer Payments Transport related expenditure	2,449	-	200	2,649 12	8
	Recharges from other services	52	-	-	52	-
	TOTAL EXPENDITURE	9,929	46	1,605	11,580	17
(398)	Government Grants	(398)	-	398	-	(100)
(132)	Other Grants, reimbursements and contributions Customer and Client Receipts	(60)	-	-	(60)	n/a -
(102)	Interest Receivable	-	-	-	(00)	n/a
	Recharges to other services	-	-	(398)	(398)	n/a
(530)	TOTAL INCOME	(458)	-	-	(458)	-
12,366	NET CONTROLLABLE COST	9,471	46	1,605	11,122	17
10	Capital Charges	10	-	2	12	20
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
10	Corporate support services bought in TOTAL UNCONTROLLABLE COST	10	-	2	12	n/a 20
10	TOTAL GROON ROLLABLE GOST	10			12	20
12,376	NET COST OF SERVICE	9,481	46	1,607	11,134	17
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
_	Financing of Capital Expenditure Provision for Repayment of External Loans	-	-	-	-	n/a n/a
_	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
12,376	TOTAL NET EXPENDITURE	9,481	46	1,607	11,134	17
	l	0,101		1,001	,	
0	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands					£000's
Children With	n Disabilities - Demand Growth native provision of the Post 19 Transition Programm	ne				1,623 175
Otrosto nie level						1,798
Strategic bud	lget - agreed additional income / savings					
Other recours	co changes					-
Other resoure Transfer of a	<u>ce changes</u> utism one-to-one sessions cost to Day service (PEL	0 6.13)				(10)
Allocation of	Income from partners efficiency budget to Children		200k (PED 6	.11)		(200)
Other minor of						2
	national insurance costs (PED 4.2) Income budget from the Grant Income code (PED 6.4	4)				17 398
	ncome budget to Recharge to others code (PED 6.4)					(398)
						(191)
TOTAL OF:	ED VADIATIONS IN DESCRIPCE					
TOTAL OTH	ER VARIATIONS IN RESOURCE					1,607

COST CENTRE: C1410Q

FORECAST 2017/18	DESCRIPTION	ORIGINAL BUDGET 2017/18 (A)		in Level of ure on (A) * Other (C)	ORIGINAL BUDGET 2018/19 (D)	% CHANGE (E)
£000's		£000's	£000's	£000's	£000's	%
363	Employees	1,360	9	(802)	567	(58)
	Premises related expenditure Supplies and Services Third Party Payments	(666) 711	- - 8	18 (392)	(648) 327	n/a (3) (54)
771	Transfer Payments Transport related expenditure Recharges from other services	- - 444	-	(230)	- - 214	n/a n/a (52)
	TOTAL EXPENDITURE	1,849	17	(1,406)	460	(75)
(176)	Government Grants Other Grants, reimbursements and contributions Customer and Client Receipts Interest Receivable	(176) (113)	- - -	176 113	- - -	n/a (100) (100) n/a
- (2.2.1)	Recharges to other services	- (222)	-	-	-	n/a
(364)	TOTAL INCOME	(289)	-	289	-	(100)
1,454	NET CONTROLLABLE COST	1,560	17	(1,117)	460	(71)
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges REFCUS	-	-	-	-	n/a
6,609	Corporate support services bought in	6,812	-	3,028	9,840	n/a 44
6,609	TOTAL UNCONTROLLABLE COST	6,812	-	3,028	9,840	44
		I I		I.		
8,063	NET COST OF SERVICE	8,372	17	1,911	10,300	23
-	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:			-		n/a n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-	-	-	n/a n/a
-	TOTAL APPROPRIATIONS	-	_	_	-	n/a
8,063	TOTAL NET EXPENDITURE	8,372	17	1,911	10,300	23
0,003	TOTAL NET EXI ENDITORE	0,572	17	1,311	10,300	23
	ARIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands					£000's
Strategic buc	dget - agreed additional income / savings					
Otrategie bue	aget agreed additional income / savings					
Other resour	ce changes					-
Salary re-alig Salary re-alig Transfer of p	gnment for Head of Service to Day Services (PED 6 gnment for Centralised Duty Team to Adult Safeguar lost from Older People Commissioning (PED 6.14) corporate overheads (PED 4.2)		ty Assurance	(PED 6.7)		(105) (718) 80 (203)
Change in co	orporate charges ternal recharges itionary growth transfer to 25-65 Disability (PED 6.10	0)				3,231 (225) (152)
1	-				ŀ	
					ŀ	1,911

COST CENTRE: C1412Q

FORECAST		ORIGINAL BUDGET	Variations Expenditu	in Level of ure on (A)	ORIGINAL BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
		1,888	52	882	2,822	49
	Premises related expenditure	7	-	-	7	-
	Supplies and Services Third Party Payments	896	-	238	1,134	27
(33)	Transfer Payments	_	-	_		n/: n/:
1	Transport related expenditure		_	3	3	n/a
-	Recharges from other services	58	_	-	58	-
3,590		2,849	52	1,123	4,024	41
0,000	Government Grants	2,010		- 1,120	1,021	
(235)	Other Grants, reimbursements and contributions	(160)	-	_	(160)	11/6
(200)	Customer and Client Receipts	(100)	_	_	(100)	n/a
-	Interest Receivable	-	-	-	_	n/a
-	Recharges to other services	-	-	-	-	n/a
(235)	TOTAL INCOME	(160)	-	-	(160)	-
. ,		\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \				
3,355	NET CONTROLLABLE COST	2,689	52	1,123	3,864	44
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
3,355	NET COST OF SERVICE	2,689	52	1,123	3,864	44
	Contributions to / (from) Earmarked Reserves			_		n/a
_	Contributions to / (from) Capital Reserves:	_	_	_	_	n/a
-	Financing of Capital Expenditure	_	_	-	_	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
3,355	TOTAL NET EXPENDITURE	2,689	52	1,123	3,864	44
* OTHER V	ARIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	dget - agreed pressures / service demands					
	of Liberty Safeguards (DOLS) Adults - Demand Grov of Liberty Safeguards (DOLS) Children's - Demand (v Legislation			123 113
_						236
Strategic bud	dget - agreed additional income / savings					
041						-
Other resour	<u>ce cnanges</u> g salary Budgets from Transformation (PED 6.11)					450
	g salary Budgets from Transformation (PED 6.11) gnment for Centralised Duty from Adults Social Care	and All - Age	Disability Dire	ctorate (PEN	6.6)	152 718
	national insurance costs (PED 4.2)	Jana Ali - Age	DISCOUNTY DITE	oloiale (FLD	0.07	17
r arraining for t	iduoridi inodianos socia (i EB 1.2)					
						887
TOTAL OTH	IER VARIATIONS IN RESOURCE					1,123
ISTALUIF	ILIN VANIATIONS IN RESOURCE					1,123

PEOPLE ADULT SOCIAL CARE AND ALL-AGE DISABILITY DISABILITY COMMISSIONING AND BROKERAGE

COST CENTRE: C1415Q

S2 Premises related expenditure -		T	ODICINIAL	\/e=!=!'	in Laviel C	ODIONA	
2017/18 DESCRIPTION	FORECAST						%
E0005			I				
BOOOS BOOOS BOOOS BOOOS SOOOS SOOO							
522 Promises related expenditure - - - - - - - - - -				£000's	£000's		
233 Supplies and Services			1,250	29	(759)	520	(58)
2,483 Third Party Payments 2,880 20 (2,424) 476 (83 3 Transport related expenditure 3 - - - - (83 1) (100 1)			-	-	- (40)	-	
3 Transfer Payments - Transport related expenditure 1,856 Recharges from other services 1,463 - (1,791) (328) (128 5,018 TOTAL EXPENDITURE - Government Grants - Government Grants - Government Grants - Other Grants, reimbursements and contributions - Government Grants - Other Grants, reimbursements and contributions - (1) - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -				- 20			
Transport related expenditure 3 - (3) 2 (228) (122) (1,528) (228) (1,528) (228) (1,5			2,000	20 -	(2,424)	476	
1,656 Recharges from other services	_		3	_	(3)	_	
Solidar Soli	1,656	Recharges from other services	1,463	-		(328)	(122)
Government Grants			5,662	49	(5,019)	692	(88)
Color Colo	-	Government Grants		_	-	-	
(20) Customer and Client Receipts (55) - 55 - (100	_		(1)	-	1	-	
(129) Recharges to other services (659)	(20)	Customer and Client Receipts		-	55	-	(100)
Capital Charges	-		-	-	-	-	n/a
4,869 NET CONTROLLABLE COST 4,947 49 (4,304) 692 (86 Capital Charges Intrangible Charges REFCUS RE			(659)	-		-	(100)
- Capital Charges - Intangible Charges - REFCUS - REFCUS - REFCUS - Copporate support services bought in - Copporate support services bought in - TOTAL UNCONTROLLABLE COST	(149)	TOTAL INCOME	(715)	-	715	-	(100)
- Capital Charges - Intangible Charges - REFCUS - REFCUS - REFCUS - Copporate support services bought in - Copporate support services bought in - TOTAL UNCONTROLLABLE COST	4.000	NET CONTROLLARIE COOT	4.047	40	(4.004)	500	(0.0)
Intangible Charges	4,869	NET CONTROLLABLE COST	4,947	49	(4,304)	692	(86)
Intangible Charges	-		-	-	_	-	n/a
- Corporate support services bought in	-		-	-	-	-	n/a
TOTAL UNCONTROLLABLE COST - - - -	-		-	-	-	-	n/a
4,869 NET COST OF SERVICE	-		-	-	-	-	n/a
- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances	-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances	4.000	NET COST OF SERVICE	4.047	40	(4.204)	C02	(00)
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances	4,869	NET COST OF SERVICE	4,947	49	(4,304)	692	(86)
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances	-	Contributions to / (from) Earmarked Reserves	- 1	-	-	-	n/a
- Provision for Repayment of External Loans	-		-	-	-	-	n/a
- Contribution to / (from) General Balances	-		-	-	-	-	n/a
- TOTAL APPROPRIATIONS	-		-	-	-	-	n/a
4,869 TOTAL NET EXPENDITURE *OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands			-	-		-	
*OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands	-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
*OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands	4.869	TOTAL NET EXPENDITURE	4.947	49	(4.304)	692	(86)
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Contract Efficiencies (95 Other resource changes Respite Care to 25-65 Disability (PED 6.10) Direct Payments Team salary Budgets from Transformation (PED 6.11) Community Fund transfer from Voluntary Sector (RED 2.13) Movement of Assistive Technology to 25-65 Disability (PED 6.10) Transfer of Services to Transformation (PED 6.11) Funding for national insurance costs (PED 4.2) Centralisation of Commissioning Budgets to C&I Adults Health and Housing (RED 2.12) (4,015 (4,209	.,	1.0	.,.		(1,001)		()
Strategic budget - agreed additional income / savings Contract Efficiencies (95 Other resource changes Respite Care to 25-65 Disability (PED 6.10) Direct Payments Team salary Budgets from Transformation (PED 6.11) Community Fund transfer from Voluntary Sector (RED 2.13) Movement of Assistive Technology to 25-65 Disability (PED 6.10) Transfer of Services to Transformation (PED 6.11) Funding for national insurance costs (PED 4.2) Centralisation of Commissioning Budgets to C&I Adults Health and Housing (RED 2.12) (4,015 (4,209							£000's
Contract Efficiencies (95 Cther resource changes Respite Care to 25-65 Disability (PED 6.10) Direct Payments Team salary Budgets from Transformation (PED 6.11) Community Fund transfer from Voluntary Sector (RED 2.13) Movement of Assistive Technology to 25-65 Disability (PED 6.10) Transfer of Services to Transformation (PED 6.11) Funding for national insurance costs (PED 4.2) Centralisation of Commissioning Budgets to C&I Adults Health and Housing (RED 2.12) (4,209	Strategic bud	get - agreed pressures / service demands					
Contract Efficiencies (95 Cther resource changes Respite Care to 25-65 Disability (PED 6.10) Direct Payments Team salary Budgets from Transformation (PED 6.11) Community Fund transfer from Voluntary Sector (RED 2.13) Movement of Assistive Technology to 25-65 Disability (PED 6.10) Transfer of Services to Transformation (PED 6.11) Funding for national insurance costs (PED 4.2) Centralisation of Commissioning Budgets to C&I Adults Health and Housing (RED 2.12) (4,209							
Contract Efficiencies (95 Cther resource changes Respite Care to 25-65 Disability (PED 6.10) Direct Payments Team salary Budgets from Transformation (PED 6.11) Community Fund transfer from Voluntary Sector (RED 2.13) Movement of Assistive Technology to 25-65 Disability (PED 6.10) Transfer of Services to Transformation (PED 6.11) Funding for national insurance costs (PED 4.2) Centralisation of Commissioning Budgets to C&I Adults Health and Housing (RED 2.12) (4,209							
Contract Efficiencies (95 Cther resource changes Respite Care to 25-65 Disability (PED 6.10) Direct Payments Team salary Budgets from Transformation (PED 6.11) Community Fund transfer from Voluntary Sector (RED 2.13) Movement of Assistive Technology to 25-65 Disability (PED 6.10) Transfer of Services to Transformation (PED 6.11) Funding for national insurance costs (PED 4.2) Centralisation of Commissioning Budgets to C&I Adults Health and Housing (RED 2.12) (4,209							
Contract Efficiencies (95 Cther resource changes Respite Care to 25-65 Disability (PED 6.10) Direct Payments Team salary Budgets from Transformation (PED 6.11) Community Fund transfer from Voluntary Sector (RED 2.13) Movement of Assistive Technology to 25-65 Disability (PED 6.10) Transfer of Services to Transformation (PED 6.11) Funding for national insurance costs (PED 4.2) Centralisation of Commissioning Budgets to C&I Adults Health and Housing (RED 2.12) (4,209							-
Other resource changes Respite Care to 25-65 Disability (PED 6.10) Direct Payments Team salary Budgets from Transformation (PED 6.11) Community Fund transfer from Voluntary Sector (RED 2.13) Movement of Assistive Technology to 25-65 Disability (PED 6.10) Transfer of Services to Transformation (PED 6.11) Funding for national insurance costs (PED 4.2) Centralisation of Commissioning Budgets to C&I Adults Health and Housing (RED 2.12) (4,015							(OE)
Other resource changes Respite Care to 25-65 Disability (PED 6.10) Direct Payments Team salary Budgets from Transformation (PED 6.11) Community Fund transfer from Voluntary Sector (RED 2.13) Movement of Assistive Technology to 25-65 Disability (PED 6.10) Transfer of Services to Transformation (PED 6.11) Funding for national insurance costs (PED 4.2) Centralisation of Commissioning Budgets to C&I Adults Health and Housing (RED 2.12) (4,015)	Contract Eille	CIDI ICICS					(95)
Other resource changes Respite Care to 25-65 Disability (PED 6.10) Direct Payments Team salary Budgets from Transformation (PED 6.11) Community Fund transfer from Voluntary Sector (RED 2.13) Movement of Assistive Technology to 25-65 Disability (PED 6.10) Transfer of Services to Transformation (PED 6.11) Funding for national insurance costs (PED 4.2) Centralisation of Commissioning Budgets to C&I Adults Health and Housing (RED 2.12) (4,015)							
Other resource changes Respite Care to 25-65 Disability (PED 6.10) Direct Payments Team salary Budgets from Transformation (PED 6.11) Community Fund transfer from Voluntary Sector (RED 2.13) Movement of Assistive Technology to 25-65 Disability (PED 6.10) Transfer of Services to Transformation (PED 6.11) Funding for national insurance costs (PED 4.2) Centralisation of Commissioning Budgets to C&I Adults Health and Housing (RED 2.12) (4,015)							
Other resource changes Respite Care to 25-65 Disability (PED 6.10) Direct Payments Team salary Budgets from Transformation (PED 6.11) Community Fund transfer from Voluntary Sector (RED 2.13) Movement of Assistive Technology to 25-65 Disability (PED 6.10) Transfer of Services to Transformation (PED 6.11) Funding for national insurance costs (PED 4.2) Centralisation of Commissioning Budgets to C&I Adults Health and Housing (RED 2.12) (4,015)							
Other resource changes Respite Care to 25-65 Disability (PED 6.10) Direct Payments Team salary Budgets from Transformation (PED 6.11) Community Fund transfer from Voluntary Sector (RED 2.13) Movement of Assistive Technology to 25-65 Disability (PED 6.10) Transfer of Services to Transformation (PED 6.11) Funding for national insurance costs (PED 4.2) Centralisation of Commissioning Budgets to C&I Adults Health and Housing (RED 2.12) (4,015) (4,209)							
Other resource changes Respite Care to 25-65 Disability (PED 6.10) Direct Payments Team salary Budgets from Transformation (PED 6.11) Community Fund transfer from Voluntary Sector (RED 2.13) Movement of Assistive Technology to 25-65 Disability (PED 6.10) Transfer of Services to Transformation (PED 6.11) Funding for national insurance costs (PED 4.2) Centralisation of Commissioning Budgets to C&I Adults Health and Housing (RED 2.12) (4,015) (4,209)							/OF
Respite Care to 25-65 Disability (PED 6.10) Direct Payments Team salary Budgets from Transformation (PED 6.11) Community Fund transfer from Voluntary Sector (RED 2.13) Movement of Assistive Technology to 25-65 Disability (PED 6.10) Transfer of Services to Transformation (PED 6.11) Funding for national insurance costs (PED 4.2) Centralisation of Commissioning Budgets to C&I Adults Health and Housing (RED 2.12) (4,015)	Other resour	ce changes					(95)
Direct Payments Team salary Budgets from Transformation (PED 6.11) Community Fund transfer from Voluntary Sector (RED 2.13) Movement of Assistive Technology to 25-65 Disability (PED 6.10) Transfer of Services to Transformation (PED 6.11) Funding for national insurance costs (PED 4.2) Centralisation of Commissioning Budgets to C&I Adults Health and Housing (RED 2.12) (4,015) (4,209)							(59
Movement of Assistive Technology to 25-65 Disability (PED 6.10) Transfer of Services to Transformation (PED 6.11) Funding for national insurance costs (PED 4.2) Centralisation of Commissioning Budgets to C&I Adults Health and Housing (RED 2.12) (4,015) (4,209)	Direct Payme	ents Team salary Budgets from Transformation (PE	O 6.11)				542
Transfer of Services to Transformation (PED 6.11) Funding for national insurance costs (PED 4.2) Centralisation of Commissioning Budgets to C&I Adults Health and Housing (RED 2.12) (4,015) (4,209)							100
Funding for national insurance costs (PED 4.2) Centralisation of Commissioning Budgets to C&I Adults Health and Housing (RED 2.12) (4,015) (4,209))				
Centralisation of Commissioning Budgets to C&I Adults Health and Housing (RED 2.12) (4,015 (4,209							, ,
(4,209			nd Housina (RF	ED 2.12)			
	Jonatanoanoi	5. Sammodaming Duagoto to Our Addito Fieditif a	riodonig (itt	/			(4,209)
TOTAL OTHER VARIATIONS IN RESOURCE (4,304							
	TOTAL OTH	ER VARIATIONS IN RESOURCE					(4,304)

COST CENTRE: C1416Q

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		ure on (A)	BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's	Frances	£000's	£000's	£000's	£000's	%
1,901	Employees Premises related expenditure	2,405	109	16	2,530	5 n/a
(15)	Supplies and Services	21	-	(12)	9	(57
	Third Party Payments	27,486	276	1,673	29,435	7
	Transfer Payments	14,793	105	(57)	14,841	0
4	Transport related expenditure	4	-	-	4	-
1,204	Recharges from other services	5	-	199	204	3,980
45,820	TOTAL EXPENDITURE	44,714	490	1,819	47,023	5
(1,011)	Government Grants	(1,011)	-	32	(979)	(3
	Other Grants, reimbursements and contributions	(1,629)	-	(1,733)	(3,362)	106
(3,566)	Customer and Client Receipts	(3,272)	(14)	(180)	(3,466)	6
-	Interest Receivable	-	=	-	-	n/a
(= =0.1)	Recharges to other services	(5.040)	-	- (4.004)	(= 00=)	n/a
(5,731)	TOTAL INCOME	(5,912)	(14)	(1,881)	(7,807)	32
40,089	NET CONTROLLABLE COST	38,802	476	(62)	39,216	1
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
40,089	NET COST OF SERVICE	38,802	476	(62)	39,216	1
(550)	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
(==0)	Contribution to / (from) General Balances	-	-	-	-	n/a
(550)	TOTAL APPROPRIATIONS	-	-	-	-	n/a
39,539	TOTAL NET EXPENDITURE	38,802	476	(62)	39,216	1
	ARIATIONS IN LEVEL OF EXPENDITURE					£000's
Demand - To	dget - agreed pressures / service demands manage growth in demand for care and support. of new HMRC rules in relation to the costs for Sleep	ing nights work	ers			1,552 500
						2,052
	dget - agreed additional income / savings					,
∠5-65 Disabi	lity transformation - Efficiencies through care package	ge savings				(750
						(750
Other resour						59
	e from Disability Commissioning (PED 6.9) autism one-to-one sessions costs to Day service (PE	D 6 13)				59 (94
	partners efficiency savings from Transformation (Pl					(400
	Fund income from Transformation (PED 6.11)	/				(1,111
Movement of	f Assistive Technology Budget from Disability Comm	nissioning (PED	6.9)			14
	f 17-18 Inflation from Directorate (PED 6.6)					152
unding for r	national insurance costs (PED 4.2)					16
						(1,364
	IED WARIATIONS IN THESE VICE					***
I OTAL OTH	IER VARIATIONS IN RESOURCE					(62)

PEOPLE ADULT SOCIAL CARE AND ALL-AGE DISABILITY TRANSFORMATION AND CLIENTING

COST CENTRE: C1420Q

		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	847	3	(585)	265	(69
	Premises related expenditure		-	(505)	203	n/
	Supplies and Services	1,462	_	_	1,462	11/
	Third Party Payments	1,591		75	1,666	5
-	Transfer Payments	1,591	-	73	1,000	
-		-	-	-	-	n/
-	Transport related expenditure		-	-		n/
8,160	Recharges from other services	7,317	-	-	7,317	-
8,711	TOTAL EXPENDITURE	11,217	3	(510)	10,710	(5
_	Government Grants	(1,591)	_	1,591	_	(100
(9.207)	Other Grants, reimbursements and contributions	(9,178)	_	1,711	(7,467)	(19
(3,201)	Customer and Client Receipts	(3,170)		1,7 1 1	(1,401)	n/
-	Interest Receivable	-	-	-	_	
-		-	-	-	-	n/
-	Recharges to other services	-	-	-	-	n/
(9,207)	TOTAL INCOME	(10,769)	-	3,302	(7,467)	(31
(496)	NET CONTROLLABLE COST	448	3	2,792	3,243	624
	Capital Charges	_	_ [_	_	n/
_	Intangible Charges	_	_	_		n/
-	REFCUS	-	-	_	-	
		-	-		-	n/
-	Corporate support services bought in	-	-	-	-	n/
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/
(496)	NET COST OF SERVICE	448	3	2,792	3,243	624
		<u> </u>				
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/
-	Contributions to / (from) Capital Reserves:	-	-	_	-	n/
-	Financing of Capital Expenditure	-	-	-	-	n/
_	Provision for Repayment of External Loans	_	_	_	_	n/
_	Contribution to / (from) General Balances	_	_	_	_	n/
_	TOTAL APPROPRIATIONS	-	-	-	-	n/
-			1			
(496)	TOTAL NET EXPENDITURE	448	3	2,792	3,243	624
	TOTAL NET EXPENDITURE	448	3	2,792	3,243	624 £000's
OTHER VA		448	3	2,792	3,243	
OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	-		,	3,243	£000's
OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands	-		,	3,243	£000's
OTHER VA Strategic buc Dut of Hospit	RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands	-		,	3,243	£000's 2,000
OTHER VA trategic buc rut of Hospit	ARIATIONS IN LEVEL OF EXPENDITURE diget - agreed pressures / service demands tal Business Cases - Council contribution to the wide	-		,	3,243	£000's 2,000
OTHER VA trategic buc rut of Hospit trategic buc orkforce re	ARIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands tal Business Cases - Council contribution to the wide dget - agreed additional income / savings form and transformation.	-		,	3,243	£000's 2,000 2,000 (1,000
OTHER VA trategic buc but of Hospit trategic buc /orkforce re other resour alary budge llocation of 200k (PED	ARIATIONS IN LEVEL OF EXPENDITURE doet - agreed pressures / service demands tal Business Cases - Council contribution to the wide doet - agreed additional income / savings form and transformation. does changes ets moved to Safeguarding £152k (PED 6.7) & Direct Income from partners efficiency budget to 25- 65 D 6.5)	er One Croydon t Payments Tea isability £400k (n Partnership	Alliance		2,000 (1,000 (69 60)
other va trategic buc rut of Hospit trategic buc /orkforce re deter care fe entralisation	ARIATIONS IN LEVEL OF EXPENDITURE doet - agreed pressures / service demands tal Business Cases - Council contribution to the wide doet - agreed additional income / savings efform and transformation. does changes ets moved to Safeguarding £152k (PED 6.7) & Direct Income from partners efficiency budget to 25- 65 D fund income budget moved to 25-65 Disability (PED n of Commissioning Budgets from 25-65 Disability C	t Payments Tea isability £400k (am £542k (PE (PED 6.10) &	Alliance		£000's 2,00 2,00 (1,00 (1,00 69 60 1,11 77
OTHER VA Strategic bud Out of Hospid Strategic bud Vorkforce re Salary budge Allocation of 200k (PED Setter Care F	ARIATIONS IN LEVEL OF EXPENDITURE doet - agreed pressures / service demands tal Business Cases - Council contribution to the wide doet - agreed additional income / savings efform and transformation. does changes ets moved to Safeguarding £152k (PED 6.7) & Direct Income from partners efficiency budget to 25- 65 D fund income budget moved to 25-65 Disability (PED n of Commissioning Budgets from 25-65 Disability C	t Payments Tea isability £400k (am £542k (PE (PED 6.10) &	Alliance		624 £000's 2,000 (1,000 (1,000 (694 600 1,111 774 1

PEOPLE ADULT SOCIAL CARE AND ALL-AGE DISABILITY ADULT MENTAL HEALTH SOCIAL CARE

COST CENTRE: C1430Q

COODS							
2017/18 DESCRIPTION			ORIGINAL	Variations	in Level of	ORIGINAL	
Column	-ORECAST		BUDGET	Expenditu	ıre on (A)	BUDGET	
2,005 Employees 2,835 57	2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
2,005 Employees 2,835 57			(A)	(B)	(C)	(D)	(E)
2,085	£000's			£000's		£000's	
- Premises related expenditure		Employees	2.835			2.918	3
202 Supplies and Services 102 - (86) 16 16 7.055 7.0	_,,		,	-		_,,,,,	(100
7.055 Third Party Payments	202		1	_		16	(84
Transfer Payments			1	50	, ,	_	(0-
Transport related expenditure			'	50			
14	700			-	_		211
10,271 TOTAL EXPENDITURE	-		-	-	` '	-	(35
(12) Government Grants (66)	149	Recharges from other services	14	-	(4)	10	(29
(12) Covernment Grants (66)	10,271	TOTAL EXPENDITURE	8,972	107	860	9,939	11
(1.422) Other Grants, reimbursements and contributions (4857) - (312) (1,169) (445)	(12)	Covernment Grants	(66)		1	(65)	(2
(445) Customer and Client Receipts (529) - 79 (450) - 10 (1019) Recharges to other services (628) - (295) (923) (2.898) TOTAL INCOME (2.080) - (527) (2.60			` '	-			
Interest Receivable				-	, ,		30
(1,019) Recharges to other services (628) - (295) (923) (2,988) TOTAL INCOME (2,080) - (527) (2,607) 7,373 NET CONTROLLABLE COST 6.892 107 333 7,332 2 Capital Charges 25 - (25) - (25) - (101 charges)	(445)		(529)	-	79	(450)	(1
(2,888) TOTAL INCOME	-		-	-	-	-	n,
7,373 NET CONTROLLABLE COST 6,892 107 333 7,332 2 Capital Charges 26 - (25) -	(1,019)	Recharges to other services	(628)	-	(295)	(923)	47
7,373 NET CONTROLLABLE COST 6,892 107 333 7,332 2 Capital Charges 25 - (25) - Intangible Charges - - - REFCUS - - - Corporate support services bought in - - 2 TOTAL UNCONTROLLABLE COST 25 - (25) - 7,375 NET COST OF SERVICE 6,917 107 308 7,332 - Contributions to / (from) Capital Reserves - - Contributions to / (from) Capital Reserves - - Contributions to / (from) Capital Reserves - - Financing of Capital Expenditure - - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - 7,375 TOTAL NET EXPENDITURE 6,917 107 308 7,332 OTHER VARIATIONS IN LEVEL OF EXPENDITURE Bitrategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Commissioning efficiencies through reducing expensive care packages	(2.898)	TOTAL INCOME	(2.080)	_	(527)	(2.607)	2
Capital Charges	(2,000)	101712 1100 111	(2,000)		(02.7)	(=,001)	
Intangible Charges REFCUS Corporate support services bought in 2 TOTAL UNCONTROLLABLE COST 25 - (25) - T,375 NET COST OF SERVICE 6,917 107 308 7,332 Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE 8,917 107 308 7,332 OTHER VARIATIONS IN LEVEL OF EXPENDITURE Extrategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Commissioning efficiencies through reducing expensive care packages Other resource changes Other minor changes Other minor changes	7,373	NET CONTROLLABLE COST	6,892	107	333	7,332	(
Intangible Charges	2	Conital Charges	25		(25)		(4.0)
REFCUS Corporate support services bought in 2 TOTAL UNCONTROLLABLE COST 25 - (25) - 7,375 NET COST OF SERVICE 6,917 107 308 7,332 - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS 7,375 TOTAL NET EXPENDITURE 6,917 107 308 7,332 OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands. Frowth in demand for care and support Other resource changes Other minor changes	2		25	-	· /	-	(100
- Comporate support services bought in	-		-	-	-	-	n,
TOTAL UNCONTROLLABLE COST 7,375 NET COST OF SERVICE 6,917 107 308 7,332 - Contributions to / (from) Earmarked Reserves - - Contributions to / (from) Capital Reserves: - - Contributions to / (from) Capital Reserves: - - Financing of Capital Expenditure - - Provision for Repayment of External Loans - - Contribution to / (from) General Balances - - Contribution to / (from) General Balances - - TOTAL APPROPRIATIONS - 7,375 TOTAL NET EXPENDITURE 6,917 107 308 7,332 OTHER VARIATIONS IN LEVEL OF EXPENDITURE 5000 Strategic budget - agreed additional income / savings 5000 Commissioning efficiencies through reducing expensive care packages 5000 Other resource changes 5000 Other resource changes 5000 5000 Other resourc	-		-	-	-	-	n,
7,375 NET COST OF SERVICE 6,917 107 308 7,332 - Contributions to / (from) Earmarked Reserves	-	Corporate support services bought in	-	-	-	-	n/
- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution to / (from) Capital Reserves: - Contribution to / (from) Capital Re	2	TOTAL UNCONTROLLABLE COST	25	-	(25)	-	(100
- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution to / (from) Capital Reserves: - Contribution to / (from) Capital Re			<u> </u>				
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS	7,375	NET COST OF SERVICE	6,917	107	308	7,332	(
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS		Contributions to / (from) Farmarked Reserves			_	_	n/
- Financing of Capital Expenditure			_	_	_	_	n/
- Provision for Repayment of External Loans			_	_	_	_	
- Contribution to / (from) General Balances			-	-	-	-	n/
TOTAL APPROPRIATIONS 7,375 TOTAL NET EXPENDITURE 6,917 107 308 7,332 OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Frowth in demand for care and support Strategic budget - agreed additional income / savings Commissioning efficiencies through reducing expensive care packages Other resource changes Other minor changes			-	-		-	n/
7,375 TOTAL NET EXPENDITURE 6,917 107 308 7,332 OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Growth in demand for care and support Strategic budget - agreed additional income / savings Commissioning efficiencies through reducing expensive care packages Other resource changes Other minor changes	-	` <i>'</i>		-	-	-	n,
OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Growth in demand for care and support Strategic budget - agreed additional income / savings Commissioning efficiencies through reducing expensive care packages Other resource changes Other minor changes						_	
Strategic budget - agreed pressures / service demands Growth in demand for care and support Strategic budget - agreed additional income / savings Commissioning efficiencies through reducing expensive care packages Dither resource changes Other minor changes	-	TOTAL APPROPRIATIONS	-	-	-	-	n,
Strategic budget - agreed pressures / service demands Growth in demand for care and support Strategic budget - agreed additional income / savings Commissioning efficiencies through reducing expensive care packages Other resource changes Other minor changes			6,917	107		7,332	
Strategic budget - agreed additional income / savings Commissioning efficiencies through reducing expensive care packages Other resource changes Other minor changes	7,375	TOTAL NET EXPENDITURE	6,917	107		7,332	(
Strategic budget - agreed additional income / savings Commissioning efficiencies through reducing expensive care packages Other resource changes Other minor changes	7,375 OTHER VA	TOTAL NET EXPENDITURE	6,917	107		7,332	
Other resource changes Other minor changes	7,375 OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands	6,917	107		7,332	£000's
Commissioning efficiencies through reducing expensive care packages Other resource changes Other minor changes	7,375 OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands	6,917	107		7,332	£000's
Commissioning efficiencies through reducing expensive care packages Other resource changes Other minor changes Other minor changes	7,375 OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands	6,917	107		7,332	£000's
Other resource changes Other minor changes	7,375 OTHER VA Strategic bud Growth in del	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands mand for care and support	6,917	107		7,332	£000's 438
Other resource changes Other minor changes	7,375 OTHER VA Strategic bud Growth in del	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands mand for care and support dget - agreed additional income / savings	-	107		7,332	£000's 438
Other resource changes Other minor changes	7,375 OTHER VA Strategic bud Growth in del	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands mand for care and support dget - agreed additional income / savings	-	107		7,332	£000's 43
Other resource changes Other minor changes	7,375 OTHER VA Strategic bud Growth in del	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands mand for care and support dget - agreed additional income / savings	-	107		7,332	£000's 436
Other resource changes Other minor changes	7,375 OTHER VA Strategic bud Growth in del	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands mand for care and support dget - agreed additional income / savings	-	107		7,332	£000's 43
Other resource changes Other minor changes	7,375 OTHER VA strategic bud crowth in del	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands mand for care and support dget - agreed additional income / savings	-	107		7,332	£000's 43
other resource changes ther minor changes	7,375 OTHER VA trategic buc	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands mand for care and support dget - agreed additional income / savings	-	107		7,332	£000's 43
ther minor changes	7,375 OTHER VA trategic buc	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands mand for care and support dget - agreed additional income / savings	-	107		7,332	£000's 43 43 (12
	7,375 OTHER VA trategic buc rowth in der	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands mand for care and support Iget - agreed additional income / savings ng efficiencies through reducing expensive care page	-	107		7,332	£000's 43 43 (12
OTAL OTHER VARIATIONS IN RESOURCE	7,375 OTHER VA trategic bud frowth in del	TOTAL NET EXPENDITURE RELATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands mand for care and support Iget - agreed additional income / savings ng efficiencies through reducing expensive care pac	-	107		7,332	£000's 43 43 (12
OTAL OTHER VARIATIONS IN RESOURCE	7,375 OTHER VA trategic buc rowth in der trategic buc ommissioni	TOTAL NET EXPENDITURE RELATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands mand for care and support Iget - agreed additional income / savings ng efficiencies through reducing expensive care pac	-	107		7,332	£000's 43 43 (12
OTAL OTHER VARIATIONS IN RESOURCE	7,375 OTHER VA trategic buck rowth in deal trategic buck ommissioni	TOTAL NET EXPENDITURE RELATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands mand for care and support Iget - agreed additional income / savings ng efficiencies through reducing expensive care pac	-	107		7,332	£000's 43 43 (12
OTAL OTHER VARIATIONS IN RESOURCE	7,375 OTHER VA strategic bud ctrategic bud commissioni	TOTAL NET EXPENDITURE RELATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands mand for care and support Iget - agreed additional income / savings ng efficiencies through reducing expensive care pac	-	107		7,332	£000's 43 43 (12
OTAL OTHER VARIATIONS IN RESOURCE	7,375 OTHER VA trategic bud frowth in del	TOTAL NET EXPENDITURE RELATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands mand for care and support Iget - agreed additional income / savings ng efficiencies through reducing expensive care pac	-	107		7,332	£000's 43 (12
OTAL OTHER VARIATIONS IN RESOURCE	7,375 OTHER VA trategic buc rowth in der trategic buc ommissioni	TOTAL NET EXPENDITURE RELATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands mand for care and support Iget - agreed additional income / savings ng efficiencies through reducing expensive care pac	-	107		7,332	£000's 43 (12
OTAL OTHER VARIATIONS IN RESOURCE	7,375 OTHER VA trategic buck rowth in deal trategic buck ommissioni	TOTAL NET EXPENDITURE RELATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands mand for care and support Iget - agreed additional income / savings ng efficiencies through reducing expensive care pac	-	107		7,332	£000's 43 43 (12
OTAL OTHER VARIATIONS IN RESOURCE	7,375 OTHER VA trategic buck rowth in deal trategic buck ommissioni	TOTAL NET EXPENDITURE RELATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands mand for care and support Iget - agreed additional income / savings ng efficiencies through reducing expensive care pac	-	107		7,332	£000's 43 43 (12
OTAL OTHER VARIATIONS IN RESOURCE	7,375 OTHER VA trategic bud frowth in del	TOTAL NET EXPENDITURE RELATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands mand for care and support Iget - agreed additional income / savings ng efficiencies through reducing expensive care pac	-	107		7,332	£000's 43 43 (12
OTAL OTHER VARIATIONS IN RESOLIDCE	7,375 OTHER VA Strategic bud Strategic bud Commissioni	TOTAL NET EXPENDITURE RELATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands mand for care and support Iget - agreed additional income / savings ng efficiencies through reducing expensive care pac	-	107		7,332	£000's 43 43 (12
OTAL OTHER VARIATIONS IN RESOURCE	7,375 OTHER VA trategic bud crowth in del crowth in del crowth in del crowth in del crowth in del	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands mand for care and support Iget - agreed additional income / savings ng efficiencies through reducing expensive care pace ce changes changes	-	107		7,332	£000's

PEOPLE ADULT SOCIAL CARE AND ALL-AGE DISABILITY DAY AND EMPLOYMENT SERVICES

COST CENTRE: C1431Q

	T	OBIONIC	\		onion:::	
FORECAST		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees Premises related expenditure	3,225	64	(285) (261)	3,004 (261)	(7
	Supplies and Services	(90)	-	(317)	(407)	n/: 352
	Third Party Payments	(205)	2	273	70	(134
-	Transfer Payments	- '	-	-	-	` n/:
1	Transport related expenditure	7	-	(3)	4	(43
	Recharges from other services	(268)	-	302	34	(113
3,170	TOTAL EXPENDITURE	2,669	66	(291)	2,444	(8
- (470)	Government Grants	- (75)	-	-	-	n/s
	Other Grants, reimbursements and contributions Customer and Client Receipts	(75) (368)	-	293	(75) (75)	(80
(170)	Interest Receivable	(300)	-	-	(13)	n/s
(217)	Recharges to other services	(200)	-	(250)	(450)	125
(565)	TOTAL INCOME	(643)	-	43	(600)	(7
	I					
2,605	NET CONTROLLABLE COST	2,026	66	(248)	1,844	(9
59	Capital Charges	59	-	9	68	15
-	Intangible Charges	-	-	-	-	n/s
(325)	REFCUS Corporate support services bought in	-	-	-	-	n/a n/a
(266)	TOTAL UNCONTROLLABLE COST	59	-	9	68	15
(200)	TOTAL UNCONTROLLABLE COST	39			00	10
2,339	NET COST OF SERVICE	2,085	66	(239)	1,912	(8
-	Contributions to / (from) Earmarked Reserves	-	-	_	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-	-	-	n/a n/a
	TOTAL APPROPRIATIONS	_	-	<u> </u>	-	n/:
		<u> </u>				
2,339	TOTAL NET EXPENDITURE	2,085	66	(239)	1,912	(8
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	dget - agreed pressures / service demands					
Strategic bud	dget - agreed additional income / savings					
Reconfigurin	g service enhancing life and well-being opportunities	3				(125
Othor ross	oo ohangaa					(125
<u>Other resour</u> Salary re-alic	<u>ce changes</u> pnment for Head of service from Adult Social Care D	irectorate (PFF	0 6.6)			105
	ce budget transfer £10k 0-25 Special Education Nee			isability (PED	6.10)	104
Employment	Service budget transfer to Gateway Enablement and			- \	,	(96
	apital charges					
	ocal Authority Trading Company 4-month budget to	Resources Dep	partment			(260
i unumg for r	national insurance costs (PED 4.2)					24
						(114
						•
	IER VARIATIONS IN RESOURCE					(239

PEOPLE ADULT SOCIAL CARE AND ALL-AGE DISABILITY ONE CROYDON COMMISSIONING

COST CENTRE: C1432Q

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		ure on (A)	BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
00001		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
846		1,432	27	(183)	1,276	(11
	Premises related expenditure	346	-	(191)	155	(5
	Supplies and Services	372	-	969	1,341	260
9,543	Third Party Payments	10,650	98	(314)	10,434	(2
-	Transfer Payments	-	-	-	-	n,
1	Transport related expenditure	82	-	(79)	3	(9)
503	Recharges from other services	165	-	(107)	58	(6
13,865	TOTAL EXPENDITURE	13,047	125	95	13,267	:
-	Government Grants	-	-	-	-	n,
(174)	Other Grants, reimbursements and contributions	(65)	-	28	(37)	(4:
	Customer and Client Receipts	(3,177)	(1)	(76)	(3,254)	
-	Interest Receivable	-	-	-	-	n/
(775)	Recharges to other services	(659)	-	-	(659)	
· · · · · · · · · · · · · · · · · · ·	TOTAL INCOME	(3,901)	(1)	(48)	(3,950)	
(4,731)	TOTAL INCOME	(3,901)	(1)	(40)	(3,930)	
9,134	NET CONTROLLABLE COST	9,146	124	47	9,317	2
98	Capital Charges	38		5	43	1;
-	Intangible Charges]	_	-	-5	n,
_	REFCUS	_	_	_	_	n,
_	Corporate support services bought in	_	_	_	_	n/
		20		_	42	
98	TOTAL UNCONTROLLABLE COST	38	-	5	43	1;
9,232	NET COST OF SERVICE	9,184	124	52	9,360	-
	Contributions to / (from) Earmarked Reserves	1				
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/
-	Financing of Capital Expenditure	-	-	-	-	n/
-	Provision for Repayment of External Loans	-	-	-	-	n/
-	Contribution to / (from) General Balances	-	-	-	-	n/
<u> </u>	TOTAL APPROPRIATIONS	_		_	_	n/ n/
	TOTAL ALTROPRIATIONS					11/
9,232	TOTAL NET EXPENDITURE	9,184	124	52	9,360	2
* OTHER VA	ARIATIONS IN LEVEL OF EXPENDITURE				i	£000's
Strategic bud	dget - agreed pressures / service demands ribution to the wider One Croydon Partnership Allian	ce				300
	· ·					
						200
Strategic bud	dget - agreed additional income / savings					30
	n Alliance -Efficiencies through better partnership wo	orking within the	e Alliance			(18
						(18
Other resour	rce changes					, -
	post to Adult Social Care Directorate (PED 6.6)					(8
Change in ca	apital charges					`
	national insurance costs (PED 4.2)					1
-	, ,					
						(6:
						(0)
TOTAL OTH	IER VARIATIONS IN RESOURCE					5

PEOPLE ADULT SOCIAL CARE AND ALL-AGE DISABILITY ONE CROYDON PROVIDER SERIVCES - SOCIAL CARE

COST CENTRE: C1433Q

		ORIGINAL		in Level of	ORIGINAL	
FORECAST		BUDGET		ure on (A)	BUDGET	% CHANGE
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
	Employees	8,766	163	82	9,011	
	Premises related expenditure	34	103	1	35	3
	Supplies and Services	96	_	18	114	19
	Third Party Payments	21,580	205	(1,111)	20,674	(4
	Transfer Payments	944	203	(1,111)	944	(-
	Transport related expenditure	174		(144)	30	(83
	Recharges from other services	3	_	112	115	3,733
	-	1				
32,434	TOTAL EXPENDITURE	31,597	368	(1,042)	30,923	(2
-	Government Grants	-	-	-	-	n/
	Other Grants, reimbursements and contributions	(4,083)	-	791	(3,292)	(19
(7,430)	Customer and Client Receipts	(6,936)	(3)	218	(6,721)	(;
-	Interest Receivable		-	-		n/
(1,068)	Recharges to other services	(1,000)	-	-	(1,000)	-
(11,986)	TOTAL INCOME	(12,019)	(3)	1,009	(11,013)	3)
20,448	NET CONTROLLABLE COST	19,578	365	(33)	19,910	2
10	Capital Charges	10	-	-	10	-
-	Intangible Charges	-	-	-	-	n,
-	REFČUS	-	-	-	-	n,
-	Corporate support services bought in	-	-	-	-	n,
10	TOTAL UNCONTROLLABLE COST	10	_	_	10	
20,458	NET COST OF SERVICE	19,588	365	(33)	19,920	;
_	Contributions to / (from) Earmarked Reserves			_		n/
_	Contributions to / (from) Capital Reserves:	_	_	_	_	n/
_	Financing of Capital Expenditure	_	_	_	_	n/
	Provision for Repayment of External Loans			_	_	n/
_						
-		-	-	-	_	
- -	Contribution to / (from) General Balances TOTAL APPROPRIATIONS	- -			-	n/
-	Contribution to / (from) General Balances	-	-	-	-	n,
-	Contribution to / (from) General Balances	19,588	365	-	19,920	n, n,
20,458	Contribution to / (from) General Balances TOTAL APPROPRIATIONS	19,588	- 365	-	19,920	n/ n/
20,458 OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	, ,	365	-	19,920	£000's
20,458 OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	, ,	365	-	19,920	£000's
20,458 OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	, ,	365	-	19,920	£000's
20,458 OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	, ,	365	-	19,920	£000's
20,458 OTHER VA Strategic bud Council contr	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands ibution to the wider One Croydon Partnership Allian Iget - agreed additional income / savings	ce		(33)	19,920	£000's 2,000
20,458 OTHER VA Strategic bud Strategic bud	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands ibution to the wider One Croydon Partnership Allian	ce		(33)	19,920	£000's 2,000
20,458 OTHER VA Strategic bud Strategic bud	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands ibution to the wider One Croydon Partnership Allian Iget - agreed additional income / savings	ce		(33)	19,920	£000's 2,000
20,458 OTHER VA Strategic bud Council contr	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands ibution to the wider One Croydon Partnership Allian Iget - agreed additional income / savings	ce		(33)	19,920	£000's 2,000
20,458 OTHER VA Strategic bud Strategic bud	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands ibution to the wider One Croydon Partnership Allian Iget - agreed additional income / savings	ce		(33)	19,920	£000's 2,00
20,458 OTHER VA Strategic bud	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands ibution to the wider One Croydon Partnership Allian Iget - agreed additional income / savings	ce		(33)	19,920	£000's 2,00
20,458 OTHER VA Strategic bud Strategic bud	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands ibution to the wider One Croydon Partnership Allian Iget - agreed additional income / savings	ce		(33)	19,920	£000's 2,00
20,458 OTHER VA Strategic bud Strategic bud	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands ibution to the wider One Croydon Partnership Allian Iget - agreed additional income / savings	ce		(33)	19,920	£000's 2,00 2,00 (2,10
20,458 OTHER VA Strategic bud One Croydon	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands ibution to the wider One Croydon Partnership Allian Iget - agreed additional income / savings Alliance - Managing demand through better partnership	ce		(33)	19,920	£000's 2,00 2,00 (2,10
20,458 OTHER VA Strategic bud One Croydon	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands ibution to the wider One Croydon Partnership Allian Iget - agreed additional income / savings in Alliance - Managing demand through better partnership Alliance - Managing demand through demand through demand	ce		(33)	19,920	£000's 2,00 (2,10
20,458 OTHER VA Strategic bud Council contr	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands ibution to the wider One Croydon Partnership Allian Iget - agreed additional income / savings Alliance - Managing demand through better partnership	ce		(33)	19,920	£000's 2,00 (2,10
20,458 OTHER VA Strategic bud One Croydon	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands ibution to the wider One Croydon Partnership Allian Iget - agreed additional income / savings in Alliance - Managing demand through better partnership Alliance - Managing demand through demand through demand	ce		(33)	19,920	£000's 2,00 (2,10
20,458 OTHER VA Strategic bud One Croydon	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands ibution to the wider One Croydon Partnership Allian Iget - agreed additional income / savings in Alliance - Managing demand through better partnership Alliance - Managing demand through demand through demand	ce		(33)	19,920	£000's 2,00 (2,10
20,458 OTHER VA Strategic bud One Croydon	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands ibution to the wider One Croydon Partnership Allian Iget - agreed additional income / savings in Alliance - Managing demand through better partnership Alliance - Managing demand through demand through demand	ce		(33)	19,920	£000's 2,00 (2,10
20,458 OTHER VA Strategic bud Council contr	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands ibution to the wider One Croydon Partnership Allian Iget - agreed additional income / savings in Alliance - Managing demand through better partnership Alliance - Managing demand through demand through demand	ce		(33)	19,920	£000's 2,00 (2,10
20,458 OTHER VA Strategic bud One Croydon	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands ibution to the wider One Croydon Partnership Allian Iget - agreed additional income / savings in Alliance - Managing demand through better partnership Alliance - Managing demand through demand through demand	ce		(33)	19,920	£000's 2,00 (2,10
20,458 OTHER VA Strategic bud Council contr	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands ibution to the wider One Croydon Partnership Allian Iget - agreed additional income / savings in Alliance - Managing demand through better partnership Alliance - Managing demand through demand through demand	ce		(33)	19,920	£000's 2,000 (2,100)
20,458 OTHER VA Strategic bud One Croydon	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands ibution to the wider One Croydon Partnership Allian Iget - agreed additional income / savings in Alliance - Managing demand through better partnership Alliance - Managing demand through demand through demand	ce		(33)	19,920	n/ n/

PEOPLE HOUSING NEED

SERVICE DESCRIPTION

The Housing Needs Service (General Fund) includes the following sections:

Housing Renewa

Responsible for the Staying Put Home Improvement Agency which enables older, vulnerable people and people with disabilities to stay in their own homes. This can be through repairs, adaptations, re-ablement, hospital discharge, gardening and handyperson services. The service also provides loans for vulnerable home owners who are on low incomes for repairs and improvements to bring their homes up to the Decent Homes Standard. Together with the Major Adaptations Unit, provides the disabled adaptation service for all private sector tenures, including processing of Disabled Facilities Grants applications, approvals and completion of works on site. Also includes the Empty Property Service which assists with returning vacant homes to use, where possible by the council for homeless persons, by providing grant assistance, advice, enforcement and where required compulsory purchase on long term vacant homes to increase available housing supply.

Service Development

Responsible for collecting service charges from leaseholders, issuing legal proceedings from tenancy breaches including rent arrears, anti-social behaviour, disrepair and unauthorised occupants.

It promotes youth involvement, tackles worklessness and undertakes fund raising activity. It collates performance management information on all housing management services and reports regularly to resident scrutiny panel.

Temporary Accommodation and Housing Solutions

Responsible for the housing and transfer registers, and allocation of social housing (including registered social landlords). It promotes home ownership (right to buy, social home buy and Assisted Purchase Scheme). It provides and manages temporary accommodation and facilitates access to the private sector to prevent and discharge the council's homelessness duty, providing subsequent support to landlords and tenants to sustain tenancies.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CENTRE	SERVICE	2017/18	Inflation	Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1440Q	Housing Renewal	(97)	10	66	(21)	(78)
C1444Q	Service Development	1	2	1	4	300
C1446Q	Housing Needs Directorate	3,362	-	(113)	3,249	(3)
C1448Q	Temporary Accommodation and Housing Solutions	433	9	(183)	259	(40)
C1464Q	Garage Commercial And Miscellaneous Properties Income	(50)	-	(3)	(53)	6
	TOTAL NET SPEND	3,649	21	(232)	3,438	(6)

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2017/18	2018/19	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Housing Renewal	14.2	15.8	1.6
Service Development	1.0	1.0	-
Housing Needs Directorate	0.4	0.3	(0.1)
Temporary Accommodation and Housing Solutions	12.8	11.2	(1.7)
Garage Commercial And Miscellaneous Properties Income	-	-	-
TOTAL FTE STAFF	28.4	28.3	(0.1)

PEOPLE HOUSING NEED

COST CENTRE: C1420P

		ORIGINAL	Variations	in Loyal of	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
2017/10	DESCRIPTION	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	(L) %
	Employees	1,167	24	61	1,252	7
	Premises related expenditure	5,872	24	(5)	5,867	(0)
	Supplies and Services	188	_	5	193	3
	Third Party Payments	1,840	_	3,143	4,983	171
	Transfer Payments	1,040	_	-	4,000	n/a
	Transport related expenditure	17	_	(2)	15	(12)
	Recharges from other services	41	_	6	47	15
	TOTAL EXPENDITURE	9,125	24	3,208	12,357	35
				0,200		
	Government Grants	(91)	-	-	(91)	-
	Other Grants, reimbursements and contributions	(51)	- (2)	(2.220)	(51)	-
	Customer and Client Receipts Interest Receivable	(8,147)	(3)	(3,320)	(11,470)	41
		(E44)		-	(E44)	n/a
` /	Recharges to other services	(541)		<u>-</u>	(541)	-
(12,478)	TOTAL INCOME	(8,830)	(3)	(3,320)	(12,153)	38
				(,,,,,		(5.1)
435	NET CONTROLLABLE COST	295	21	(112)	204	(31)
707	Capital Charges	787	_	(70)	717	(0)
	Intangible Charges	/0/	-	(70)	/ //	(9)
2 100	REFCUS	2,100	-	-	2,100	n/a
		467	-	(50)	2,100 417	(44)
	Corporate support services bought in		-			(11)
3,200	TOTAL UNCONTROLLABLE COST	3,354	-	(120)	3,234	(4)
0.005	NET COST OF SERVICE	0.040	04	(000)	0.400	(0)
3,635	NET COST OF SERVICE	3,649	21	(232)	3,438	(6)
_	Contributions to / (from) Earmarked Reserves	_	_ 1		_	n/a
	Contributions to / (from) Capital Reserves:	[]		-	[]	n/a n/a
	Financing of Capital Expenditure	_	-	-	<u> </u>	n/a n/a
	Provision for Repayment of External Loans	_	-	<u>-</u>	_	n/a n/a
	Contribution to / (from) General Balances]]]	-	-	[]	n/a
<u> </u>	• • •	-			-	
_	TOTAL APPROPRIATIONS	-	-	-	-	n/a
3.635	TOTAL NET EXPENDITURE	3.649	21	(232)	3.438	(6)
3,035	IOTAL NET EXPENDITURE	3,649	21	(232)	3,438	(6)

COST CENTRE: C1440Q

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expendit	ure on (A)	BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
486	Employees	595	13	67	675	13
1	Premises related expenditure	-	-	-	-	n/a
16	Supplies and Services	-	-	2	2	n/a
186	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
9	Transport related expenditure	16	-	(2)	14	(13
9	Recharges from other services	1	-	(1)	-	(100
707	TOTAL EXPENDITURE	612	13	66	691	13
	Government Grants	0.2			30.	
\ <i>\</i>		(E4)	-	-	(54)	n/a
	Other Grants, reimbursements and contributions	(51)	- (2)	-	(51)	-
	Customer and Client Receipts Interest Receivable	(307)	(3)	-	(310)	1
		(254)	-	-	(254)	n/a
	Recharges to other services	(351)	-	-	(351)	-
(664)	TOTAL INCOME	(709)	(3)	-	(712)	0
43	NET CONTROLLABLE COST	(97)	10	66	(21)	(78)
-	Capital Charges					n/a
	Intangible Charges	_ [_		_	n/a
	REFCUS	_ [_		_	n/a
	Corporate support services bought in	_ [<u>-</u>	_	n/a
					_	
(140)	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
(97)	NET COST OF SERVICE	(97)	10	66	(21)	(78)
_	Contributions to / (from) Earmarked Reserves	1		_		- /-
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	- 1	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	_	-	n/a
	Contribution to / (from) General Balances	_	-	_	_	n/a n/a
-	TOTAL APPROPRIATIONS	<u> </u>			_	n/a
	1017127111101111111110110					11/0
(97)	TOTAL NET EXPENDITURE	(97)	10	66	(21)	(78)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				Γ	£000's
	get - agreed pressures / service demands					20003
An additional	officer and manager who will generate savings thro	ugh reducing v	oid periods a	nd standardis	ing delivery	103
Ctrotonic le !	ant parend additional income /					103
	get - agreed additional income / savings edelivered by finding efficiencies in running costs					(41)
Javings 10 De	, activated by infaming emoleticles in fulfilling costs					(+1)
					ļ	(41)
Other resource	ce changes				ļ	, ,
Other minor of	changes					4
						4
TOTAL OTH	ER VARIATIONS IN RESOURCE					66

COST CENTRE: C1444Q

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		re on (A)	BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
2011710		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	(∟) %
	Employees	97	2	1	100	3
	Premises related expenditure	-	-	-	-	n/a
	Supplies and Services	55	-	-	55	-
	Third Party Payments	-	-	-	-	n/a
	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
16	Recharges from other services	16	-	ı	16	-
168	TOTAL EXPENDITURE	168	2	1	171	2
	Government Grants	(91)		_	(91)	_
	Other Grants, reimbursements and contributions	(51)	_	-	(31)	n/a
	Customer and Client Receipts	_	_	_	_	n/a
	Interest Receivable	_	-	-	_	n/a
	Recharges to other services	(76)	-	-	(76)	-
	TOTAL INCOME	(167)	_	-	(167)	_
(107)	TOTAL INCOME	(107)			(107)	
1	NET CONTROLLABLE COST	1	2	1	4	300
	Capital Charges	-	-	-	-	n/a
	Intangible Charges	-	-	-	-	n/a
	REFCUS	-	-	=	-	n/a
	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
1	NET COST OF SERVICE	1	2	1	4	300
	Contributions to / (from) Earmarked Reserves	_		_	_	n/a
_	Contributions to / (from) Capital Reserves:	_	_	_	_	n/a
_	Financing of Capital Expenditure	_	_	_	_	n/a
-	Provision for Repayment of External Loans	_	-	-	_	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
1	TOTAL NET EXPENDITURE	1	2	1	4	300
	get - agreed pressures / service demands					£000's
Strategic bud	get - agreed additional income / savings					
Other resource	ce changes					-
Other minor of						1
						1
	ED VADIATIONS IN SECURIC					
TOTAL OTH	ER VARIATIONS IN RESOURCE					1

COST CENTRE: C1446Q

FORECAST 2017/18 £000's 22	DESCRIPTION Employees	ORIGINAL BUDGET 2017/18 (A) £000's		in Level of ure on (A) * Other (C) £000's	ORIGINAL BUDGET 2018/19 (D) £000's	% CHANGE (E) %
- - -	Premises related expenditure Supplies and Services Third Party Payments	- - -	- - -	- - -	- - -	n/a n/a n/a
- - 7	Transfer Payments Transport related expenditure Recharges from other services	- - 7	- - -	- - 7	- - 14	n/a n/a 100
29	TOTAL EXPENDITURE Government Grants	29	-	7	36	24
- - -	Other Grants, reimbursements and contributions Customer and Client Receipts Interest Receivable Recharges to other services	(21)	- - -	-	(21)	n/a n/a n/a n/a -
	TOTAL INCOME	(21)	-	-	(21)	-
8	NET CONTROLLABLE COST	8	-	7	15	88
-	Capital Charges Intangible Charges	787 -	- -	(70)	717 -	(9) n/a
453	REFCUS Corporate support services bought in	2,100 467	-	- (50)	2,100 417	- (11)
3,340	TOTAL UNCONTROLLABLE COST	3,354	-	(120)	3,234	(4)
3,348	NET COST OF SERVICE	3,362	-	(113)	3,249	(3)
- - -	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans	- - -	- - -			n/a n/a n/a n/a
-	Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-	-	-	-	n/a n/a
3,348	TOTAL NET EXPENDITURE	3,362	-	(113)	3,249	(3)
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	lget - agreed additional income / savings					
	ce changes Capital Charges corporate charges (SeRCOP) and internal recharge	es				(70 ₎
						(113)
TOTAL OTH	ER VARIATIONS IN RESOURCE					(113)

PEOPLE HOUSING NEED TEMPORARY ACCOMMODATION AND HOUSING SOLUTIONS

COST CENTRE: C1448Q

FORECAST 2017/18		ORIGINAL	Variations		ORIGINAL	
2017/18		BUDGET	Expenditu	ıre on (A)	BUDGET	%
	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
480	Employees	453	9	(7)	455	0
6,345	Premises related expenditure	5,740	-	(2)	5,738	(0)
120	Supplies and Services	96	-	3	99	3
	Third Party Payments	1,840	-	3,143	4,983	171
	Transfer Payments	_	_	-	-	n/a
	Transport related expenditure	1	_	_	1	-
	Recharges from other services	16	_	_	16	_
		1	0	2.427		20
· ·	TOTAL EXPENDITURE	8,146	9	3,137	11,292	39
	Government Grants	-	-	-	-	n/a
	Other Grants, reimbursements and contributions	-	-	-	-	n/a
(11,313)	Customer and Client Receipts	(7,620)	-	(3,320)	(10,940)	44
-	Interest Receivable	-	-	-	-	n/a
(93)	Recharges to other services	(93)	-	-	(93)	-
(11,406)	TOTAL INCOME	(7,713)		(3,320)	(11,033)	43
(11,100)		(1,110)		(0,020)	(11,000)	10
433	NET CONTROLLABLE COST	433	9	(183)	259	(40)
	Capital Charges	-	-	-	-	n/a
	Intangible Charges	-	-	-	-	n/a
	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
433	NET COST OF SERVICE	433	9	(183)	259	(40)
		<u>'</u>				
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	=	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
433	TOTAL NET EXPENDITURE	433	9	(183)	259	(40)
				(,		(40)
	RIATIONS IN LEVEL OF EXPENDITURE			(100)		£000's
	get - agreed pressures / service demands			(100)		
Strategic bud Strategic bud	get - agreed pressures / service demands get - agreed additional income / savings			(100)		£000's
Strategic bud Strategic bud Additional em	get - agreed pressures / service demands get - agreed additional income / savings pty property officer who will increase income throug	gh reducing voic	d periods	(100)		£000's
Strategic bud Strategic bud Additional em Savings to be	get - agreed pressures / service demands get - agreed additional income / savings pty property officer who will increase income througe delivered by making efficiencies on running costs	gh reducing voic	d periods	(100)		£000's
Strategic bud Strategic bud Additional em Savings to be	get - agreed pressures / service demands get - agreed additional income / savings pty property officer who will increase income throug	gh reducing voic	d periods	(100)		£000's
Strategic bud Strategic bud Additional em Savings to be	get - agreed pressures / service demands get - agreed additional income / savings pty property officer who will increase income througe delivered by making efficiencies on running costs	gh reducing voic	d periods	(100)		£000's
Strategic bud Strategic bud Additional em Savings to be	get - agreed pressures / service demands get - agreed additional income / savings pty property officer who will increase income througe delivered by making efficiencies on running costs	gh reducing voic	d periods	(100)		£000's
Strategic bud Strategic bud Additional em Savings to be	get - agreed pressures / service demands get - agreed additional income / savings pty property officer who will increase income througe delivered by making efficiencies on running costs	gh reducing voic	d periods	(100)		£000's
Strategic bud Strategic bud Additional em Savings to be	get - agreed pressures / service demands get - agreed additional income / savings pty property officer who will increase income througe delivered by making efficiencies on running costs	gh reducing voic	d periods	(100)		£000's
Strategic bud Strategic bud Additional em Savings to be	get - agreed pressures / service demands get - agreed additional income / savings pty property officer who will increase income througe delivered by making efficiencies on running costs	gh reducing voic	d periods			£000's
Strategic bud Strategic bud Additional em Savings to be Savings to be	get - agreed pressures / service demands get - agreed additional income / savings pty property officer who will increase income througe delivered by making efficiencies on running costs addivered by minimising void periods	gh reducing voic	d periods			£000's
Strategic bud Strategic bud Additional em Savings to be Savings to be	get - agreed pressures / service demands get - agreed additional income / savings pty property officer who will increase income througe delivered by making efficiencies on running costs addivered by minimising void periods	gh reducing voic	d periods			£000's - (137) (10) (39)
Strategic bud Strategic bud Additional em Savings to be Savings to be	get - agreed pressures / service demands get - agreed additional income / savings pty property officer who will increase income througe delivered by making efficiencies on running costs addivered by minimising void periods	gh reducing voic	d periods			£000's - (137) (10) (39)
Strategic bud Strategic bud Additional em Savings to be	get - agreed pressures / service demands get - agreed additional income / savings pty property officer who will increase income througe delivered by making efficiencies on running costs addivered by minimising void periods	gh reducing voic	d periods			£000's - (137) (10) (39)
Strategic bud Strategic bud Additional em Savings to be Savings to be	get - agreed pressures / service demands get - agreed additional income / savings pty property officer who will increase income througe delivered by making efficiencies on running costs addivered by minimising void periods	gh reducing void	d periods			£000's - (137) (10) (39)
Strategic bud Strategic bud Additional em Savings to be Savings to be	get - agreed pressures / service demands get - agreed additional income / savings pty property officer who will increase income througe delivered by making efficiencies on running costs addivered by minimising void periods	gh reducing voic	d periods			£000's - (137) (10) (39)
Strategic bud Strategic bud Additional em Savings to be Savings to be	get - agreed pressures / service demands get - agreed additional income / savings pty property officer who will increase income througe delivered by making efficiencies on running costs addivered by minimising void periods	gh reducing voic	d periods			£000's - (137) (10) (39)
Strategic bud Additional em Savings to be Savings to be	get - agreed pressures / service demands get - agreed additional income / savings pty property officer who will increase income througe delivered by making efficiencies on running costs addivered by minimising void periods	gh reducing void	d periods			£000's - (137) (10) (39)

PEOPLE HOUSING NEED GARAGE COMMERCIAL AND MISCELLANEOUS PROPERTIES INCOME

COST CENTRE: C1464Q

£000's - 132 37 1 170 - (220)	Employees Premises related expenditure Supplies and Services Third Party Payments Transfer Payments Transport related expenditure Recharges from other services TOTAL EXPENDITURE Government Grants Other Grants, reimbursements and contributions Customer and Client Receipts Interest Receivable	ORIGINAL BUDGET 2017/18 (A) £000's - 132 37 - - 1 1 170		in Level of ure on (A) * Other (C) £000's - (3) (3)	ORIGINAL BUDGET 2018/19 (D) £000's - 129 37 - - 1 1 167	% CHANGE (E) % n/a (2) - n/a n/a - (2) n/a n/a - n/a
	Recharges to other services TOTAL INCOME	(220)	-	-	(220)	n/a -
(50)	NET CONTROLLABLE COST	(50)	_	(3)	(53)	6
-	Capital Charges Intangible Charges REFCUS Corporate support services bought in TOTAL UNCONTROLLABLE COST	- - - -	- - - -	- - - -	- - - -	n/a n/a n/a n/a
(50)	NET COST OF SERVICE	(50)	-	(3)	(53)	6
	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-			-	n/a n/a n/a n/a n/a
, ,	TOTAL NET EXPENDITURE	(50)	-	(3)	(53)	6
Strategic bud	Iget - agreed additional income / savings e delivered by minimising void periods					£000's
Other resource	ce changes					(3)
TOTAL OT!	ED VADIATIONS IN DESCRIBEE					
TOTAL OTH	ER VARIATIONS IN RESOURCE					(3)

PEOPLE DEDICATED SCHOOLS GRANT

SERVICE DESCRIPTION

This page describes the funding that is passed to Croydon schools to provide education for children from age 2 to Post-16

- 1) The main funding is the Dedicated Schools Grant (DSG) from the Department for Education (DfE) via the Education and Skills Funding Agency (ESFA). This funding is broken down into 4 main blocks:
- i) Early Years block this includes funding for 2, 3 and 4 year olds in nursery schools, nursery classes and private, voluntary and independent schools (PVIs) and childminders. It also includes funding for some early years central services
- ii) Schools block this includes funding for primary and secondary schools/academies and Growth Funding for items such as expansions and bulge classes.

Note most funding for academies is passed directly to the academies by the Education Funding Agency (EFA).

iii) High Needs block – this includes the funding for the education of all Croydon responsible children and young adults with high needs from birth until age 25.

Other funding streams from the EFA include:

- Pupil Premium funding for 5 to 16 year olds in mainstream schools
- post 16 pupils
- iv) Central Schools Services Block this funds education services carried out by the LA and covers historic commitments such as admissions and schools forum.
- 2) Of the £337m DSG allocation, £243m is Schools Block, £6m is Central Block, £59m is High Needs (PED 6.3), £29m is Early Years (PED 1.7) of this an estimated £154m is recouped by the EFA to fund academies within the Borough, there are also Central amounts of DSG held within Corporate (for Prudential Borrowing) and Universal Services (for Admissions and Servicing of the School Forum)
- 3) Education establishments are broken down into the following categories and numbers:
- i) PVIs currently 155 (note settings close and open throughout the year)
- ii) Child minders currently 97 (note child minders join and leave throughout the year)
- iii) Nursery and early years centres 5
- iv) Primary Schools 87 (39 Maintained, 46 Academies and 2 free schools)
- v) Secondary Schools 23 (6 Maintained and 17 Academies)
- vi) Special Schools 5 schools (1 setting is included within PRU's)
- Vii) Pupil Referral Units (PRUs) 2 PRUs (Previously 4 Amalgamated into 1 and counted in 1 within special schools)
- Viii) All Through Schools 1 (1 Academy)

Note numbers above are projected as at December 2017 and are subject to change due to academy conversions.

- 4) All schools and PRUs have fully delegated staffing powers. Some staff who work in schools are purchased through service agreements. Some schools are now providing provision outside of the school day either directly or through the services of another organisation
- 5) DSG that is retained to fund LA provided services is shown on the relevant division's page of the budget book.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations in Level of		ORIGINAL	
COST		BUDGET	Expenditu	Expenditure on (A)		%
CENTRE	SERVICE	2017/18	Inflation	Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
	Schools	93,896	-	(6,287)	87,609	(7)
	Dedicated Schools Grant	(93,896)	-	6,287	(87,609)	(7)
	TOTAL NET SPEND	-	•	•	•	n/a

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2017/18	2018/19	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
The budgets are delegated and information on staffing levels is not available	N/A	N/A	N/A
TOTAL FTE STAFF	-	-	-

PEOPLE SCHOOLS BUDGET DEDICATED SCHOOLS BUDGET

COST CENTRE: C1215P

FORECAST 2017/18	DESCRIPTION	ORIGINAL BUDGET 2017/18 (A)	Variations Expenditu Inflation (B)	in Level of ure on (A) * Other (C)	ORIGINAL BUDGET 2018/19 (D)	% CHANGE (E)
£000's		£000's	£000's	£000's	£000's	%
	<u>Schools</u>					
19,000	Primary Secondary Central	69,172 19,332 5,392	- - -	(7,267) (139) 1,119	61,905 19,193 6,511	(11) (1) 21
88,357	TOTAL EXPENDITURE	93,896	-	(6,287)	87,609	(7)
(88,443)	Dedicated Schools Grant	(93,896)	-	6,287	(87,609)	(7)
(88,443)	TOTAL INCOME	(93,896)	-	6,287	(87,609)	(7)
	1	I			I	
(86)	NET EXPENDITURE	-	1	-	-	n/a

COST CENTRE: C1215P

F05-0:-		ORIGINAL	Variations		ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
-	Employees	-	-	-	-	n/a
-	Premises related expenditure	-	-	-	-	n/a
-	Supplies and Services	-	-	-	-	n/a
_	Third Party Payments	_	_	_	_	n/a
88,357	Transfer Payments	93,896	_	(6,287)	87,609	
00,007	Transport related expenditure	33,030		(0,201)	07,003	(7
-	Destruction of the second state of the second	-	-	-	-	n/a
-	Recharges from other services	-	-	-	-	n/a
88,357	TOTAL EXPENDITURE	93,896	-	(6,287)	87,609	(7
(88,443)	Government Grants	(93,896)	-	6,287	(87,609)	(7
(,,	Other Grants, reimbursements and contributions	(00,000)	_	-,	(01,000)	n/a
_	Customer and Client Receipts	_	_	_	_	n/a
_	Interest Receivable					
_		- 1	-	_	_	n/a
-	Recharges to other services	-	-	-	-	n/a
(88,443)	TOTAL INCOME	(93,896)	=	6,287	(87,609)	(7
(86)	NET CONTROLLABLE COST	-	-	-	-	n/a
	Conital Charges					- 1-
-	Capital Charges	-	-	-	_	n/a
-	Intangible Charges	-	=	=	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
(86)	NET COST OF SERVICE	-	-	-	-	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	<u>-</u>	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-		n/a
(86)	TOTAL NET EXPENDITURE		_	_	_	n/a
(00)	TOTAL NET EXPENDITURE	-	-	-	-	11/6
	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands					£000's
-						
						-
Strategic bud	lget - agreed additional income / savings					
Other resour	ce changes					-
	DSG Expenditure due to several maintained school	converting to a	academies.			(6,287)
		_				
Reduction of	DSG Income due to several maintained schools co	nverting to acad	demies.			6,287
						<u> </u>
TOTAL OTH	ER VARIATIONS IN RESOURCE					-

PEOPLE PUBLIC HEALTH

SERVICE DESCRIPTION

The council took over the responsibility for public health functions from 1 April 2013, this included a dedicated ring-fence budget allocated to provide a range of mandatory and non-mandatory services (set out in legislation). The Director of Public Health, a statutory appointment, and her team are required to provide a range of statutory responsibilities and, as such, have a specialist skill set-all the senior team are considered equivalent, by the Royal Colleges and GMC, to medical consultants in hospital settings.

The public health specialists provide public health advice and expertise to commissioners of health care for Croydon residents, mostly but not exclusively to Croydon CCG; , and providing information and advice to other agencies such as Public Health England and NHS England. This information and advice ensures that the health of our residents is protected through vaccination and immunisation, health screening and emergency planning. The Director is also responsible to ensure that a range of services are commissioned which include Health visiting, School nursing, sexual health services, drug and alcohol services, obesity prevention and management (including child measurement) and NHS Health Checks. These functions are entirely funded by the Public Health Grant.

Public health management covers core staffing and operating costs for the division.

In addition to the core services and core team the public health ring-fence has been used to fund a range of Croydon Council services that contribute to the health and wellbeing of the people of Croydon.

Public Health Contracts and Funding covers the following areas:

- ~ Sexual and reproductive health covers a range of mandatory public health services, most of which are provided through the NHS
- ~ Health protection covers services to protect the health of the population including environmental health
- ~ Behaviour change covers both mandatory and non-mandatory services to support individuals lead healthier lifestyles. They are delivered by a range of external and internal providers.
- ~ Children's public health services covers mainly mandatory services most of which are delivered by external NHS providers.
- ~ Targeted public health projects are mainly non-mandatory services many of which are delivered by internal council providers but also through the Third Sector and NHS
- ~ Substance misuse services covers prevention and harm reduction, mainly delivered by external providers
- ~ Wider determinants covers projects to improve health by addressing economic and social factors impacting health (e.g. housing, income, education). They are mainly delivered by internal council services.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	Variations in Level of		
COST		BUDGET	Expenditu	ure on (A)	BUDGET	%
CENTRE	SERVICE	2017/18	Inflation	Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1691Q	Public Health Management	(20,698)	-	556	(20,142)	(3)
C1692Q	Public Health Contracts and Management	20,698	21	(577)	20,142	(3)
	TOTAL NET SPEND	-	21	(21)	-	n/a

STAFF ESTABLISHMENT NUMBERS

OTALL ESTABLISHMENT NOMBERS			
	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2017/18	2018/19	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Public Health	21.2	22.9	1.8
TOTAL FTE STAFF	21.2	22.9	1.8
I O I AL FIE SIAFF	'		

PEOPLE PUBLIC HEALTH

COST CENTRE: C1662P

	T	ODIOINAL			ODIONIAL	
FORFOAGE		ORIGINAL	Variations		ORIGINAL	0/
FORECAST	DECODIDATION	BUDGET 2017/18		re on (A)	BUDGET	% CHANGE
2017/18	DESCRIPTION		Inflation (B)	* Other	2018/19	
£000's		(A) £000's	(D) £000's	(C) £000's	(D) £000's	(E) %
	Employees	1,383	21	(13)	1,391	
	Premises related expenditure	1,363	21	(40)	1,391	(100)
	Supplies and Services	112	_	(62)	50	(55)
	Third Party Payments	8,913	_	(811)	8,102	(9)
5,050	Transfer Payments	0,515	_	(011)	0,102	n/a
_	Transport related expenditure	_	_	_	_	n/a
10.808	Recharges from other services	10,976	_	927	11,903	8
	TOTAL EXPENDITURE	21,424	21	1	21,446	0
	Government Grants	(21,912)		548	(21,364)	(3)
	Other Grants, reimbursements and contributions	(21,512)	_	(570)	(570)	n/a
(01)	Customer and Client Receipts	_	_	(0.0)	(0.0)	n/a
_	Interest Receivable	_	_	_	_	n/a
(116)	Recharges to other services	(115)	-	-	(115)	-
	TOTAL INCOME	(22,027)	-	(22)	(22,049)	0
		1				
(603)	NET CONTROLLABLE COST	(603)	21	(21)	(603)	-
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
603	Corporate support services bought in	603	-	-	603	-
603	TOTAL UNCONTROLLABLE COST	603	-	-	603	-
-	NET COST OF SERVICE	-	21	(21)	-	n/a
-	Contributions to / (from) Formarked December	F 1			1	/-
_	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
_	Financing of Capital Expenditure	-	-	-	_	n/a n/a
_	Provision for Repayment of External Loans	[-]	-	-	[<u> </u>	n/a n/a
	Contribution to / (from) General Balances	[]	-	_		n/a n/a
_	TOTAL APPROPRIATIONS	_		_	_	n/a
					<u> </u>	11/0
_	TOTAL NET EXPENDITURE	_	21	(21)	_	n/a
				(=1)		11/0

COST CENTRE: C1691Q

Premises related expenditure							
2011/18 DESCRIPTION				Variations	in Level of		
(A)	FORECAST		BUDGET	Expenditu		BUDGET	
E000's E	2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
E000's E			(A)	(B)	(C)	(D)	(E)
22 Employees	£000's						
116 Supplies and Services 50 - 50 - 10 10 11 11 11 11 11	22	Employees	18	-	(18)	-	(100)
116 Supplies and Services 50 - 50 - 10 10 11 11 11 11 11			-	-	`-´	-	n/a
Third Party Payments			50	-	-	50	-
Transfer Payments			-	-	-	-	n/a
Transport related expenditure			_	_	_	_	
1,919 Recharges from other services			_	_	_	_	
2,057 TOTAL EXPENDITURE			543	_	596	1 139	
Cantributions to / from Cantributions to / from Cantributions to / from Cantributions to / from Cantributions		=				·	
- Other Grants, reimbursements and contributions - Customer and Client Receipts - Interest Receivable - Recharges to other services	2,057	TOTAL EXPENDITURE	611	-	5/8	1,189	95
- Other Grants, reimbursements and contributions - Customer and Cleint Receipts	(21,912)	Government Grants	(21,912)	-	548	(21,364)	(3)
Interest Receivable	-	Other Grants, reimbursements and contributions	- 1	-	(570)	(570)	n/a
Interest Receivable	-	Customer and Client Receipts	-	-	` -		n/a
Recharges to other services			-	-	-	-	n/a
(21,912) TOTAL INCOME (21,912) - (22) (21,934) CO (19,855) NET CONTROLLABLE COST (21,301) - 556 (20,745) (2 (21,934) - 556 (20,745) (2 (21,934) - 556 (20,745) (2 (21,934) - 556 (20,745) (2 (21,934) - 556 (20,745) (2 (21,934) - 556 (20,745) (2 (21,934) - 556 (20,745) (2 (21,934) - 556 (20,745) (2 (21,934) - 556 (20,745) (2 (21,934) - 556 (20,745) (2 (21,934) - 556 (20,745) (2 (21,934) - 556 (20,745) (2 (21,934) - 556 (20,745) (2 (21,934) - 556 (20,745) (2 (21,934) - 556 (20,745) (2 (21,934) - 556 (20,745) (2 (21,934) - 556 (20,745) (2 (21,934) - 556 (20,745) (2 (20,934) - 556 (20,745) (2 (20,934) - 556 (20,745) (2 (20,934) - 556 (20,745) (2 (20,934) - 556 (20,745) (2 (20,934) - 556 (20,745) (2 (20,934) - 556 (20,745) (2 (20,934) - 556 (20,745) (2 (20,934) - 556 (20,745) (2 (20,934) - 556 (20,745) (2 (20,934) - 556 (20,745) (2 (20,934) - 556 (20,745) (2 (20,934) - 556 (20,745) (2 (20,934) - 556 (2 (20	-	Recharges to other services	-	-	-	-	
(19,855) NET CONTROLLABLE COST (21,301) - 556 (20,745) (3 - Capital Charges		-	(24.042)		(22)	(24.024)	
- Capital Charges	(21,912)	TOTAL INCOME	(21,912)	-	(22)	(21,934)	0
- Capital Charges							
Intangible Charges	(19,855)	NET CONTROLLABLE COST	(21,301)	-	556	(20,745)	(3)
Intangible Charges							
REFCUS			-	-	-	-	n/a
603 Corporate support services bought in 603 -			-	-	-	-	n/a
TOTAL UNCONTROLLABLE COST 603 - 603 - 603 - 603 - (19.252)			-	-	-	-	n/a
(19,252) NET COST OF SERVICE (20,698) - 556 (20,142) (3 - Contributions to / (from) Earmarked Reserves	603	Corporate support services bought in	603	-	-	603	-
- Contributions to / (from) Earmarked Reserves	603	TOTAL UNCONTROLLABLE COST	603	-	-	603	-
- Contributions to / (from) Earmarked Reserves		<u> </u>					
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances	(19,252)	NET COST OF SERVICE	(20,698)	-	556	(20,142)	(3)
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances		Contributions to //frame Formands of Decomposit				T	
- Financing of Capital Expenditure			-	-	-	-	
- Provision for Repayment of External Loans - Contribution to / (from) General Balances	-		-	-	-	-	n/a
- Contribution to / (from) General Balances	-		-	-	-	-	n/a
- TOTAL APPROPRIATIONS	-		-	-	-	-	n/a
*OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Other resource changes Decrease in Department of Health funding Minor variance (20,698) - 556 (20,142) (3	-	Contribution to / (from) General Balances	-	-	-	-	n/a
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands	-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands	(40.050)	TOTAL NET EVENDITURE	(00.000)		550	(00.4.40)	(0)
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Other resource changes Decrease in Department of Health funding Minor variance 556	(19,252)	TOTAL NET EXPENDITURE	(20,698)	-	556	(20,142)	(3)
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Other resource changes Decrease in Department of Health funding Minor variance 556	* OTHER VA	PIATIONS IN LEVEL OF EXPENDITURE				ĺ	£000'e
Strategic budget - agreed additional income / savings Other resource changes Decrease in Department of Health funding Minor variance 556							2000 S
Strategic budget - agreed additional income / savings Other resource changes Decrease in Department of Health funding Minor variance 556	Strategic bud	get - agreed pressures / service demands					
Strategic budget - agreed additional income / savings Other resource changes Decrease in Department of Health funding Minor variance 556							
Strategic budget - agreed additional income / savings Other resource changes Decrease in Department of Health funding Minor variance 556							
Strategic budget - agreed additional income / savings Other resource changes Decrease in Department of Health funding Minor variance 556							
Strategic budget - agreed additional income / savings Other resource changes Decrease in Department of Health funding Minor variance 556							
Other resource changes Decrease in Department of Health funding Minor variance 556	_						-
Decrease in Department of Health funding Minor variance 548 556	Strategic bud	get - agreed additional income / savings					
Decrease in Department of Health funding Minor variance 548 556							
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Decrease in Department of Health funding Minor variance 548 556	Other resource changes						
Minor variance 8							549
556						8	
	ioi variant	·•					Ü
							556
TOTAL OTHER VARIATIONS IN DESCRIBES	TOTAL OTIL	ED VADIATIONS IN DESCRIBES					FF^
IUIAL UITIEK VAKIATIUNS IN KESUUKCE 556	TOTAL OTHER VARIATIONS IN RESOURCE					556	

COST CENTRE: C1692Q

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		re on (A)	BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	1,365	21	5	1,391	2
	Premises related expenditure	40		(40)	-	(100
	Supplies and Services	62	_	(62)	_	(100
	Third Party Payments	8,913	_	(811)	8,102	(100
9,090	Transfer Payments	0,913	_	(011)	0,102	
-		-	-	-	-	n/a
-	Transport related expenditure	- 10.100	-	-	-	n/a
8,889	Recharges from other services	10,433	-	331	10,764	3
19,435	TOTAL EXPENDITURE	20,813	21	(577)	20,257	(3
-	Government Grants	,			•	
		- 1	-	_	-	n/a
(67)	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
(116)	Recharges to other services	(115)	-	-	(115)	-
(183)	TOTAL INCOME	(115)	_	_	(115)	_
(100)	101/12 11/00/11/2	(1.0)			(1.0)	
19,252	NET CONTROLLABLE COST	20,698	21	(577)	20,142	(3
	0:4-1 01	T				
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL UNCONTROLLABLE COST	_	_	_	_	n/a
19,252	NET COST OF SERVICE	20,698	21	(577)	20,142	(3
		ı				
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
		1				
19,252	TOTAL NET EXPENDITURE	20,698	21	(577)	20,142	(3
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				ı	£000's
	dget - agreed pressures / service demands					20000
Strategic bud	dget - agreed additional income / savings					
-						
						-
Other resource changes						
Reduction in contract costs - Demand Management						(811
Other minor						234
Other millor v	variations					204
						(577
TOTAL OTH	ER VARIATIONS IN RESOURCE					(577
. J . AL OIII	E					(311

PLACE

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homeowners

KEY SERVICE TARGETS / PRIORITIES FOR 2018/19

Across all areas is the cross cutting theme to better manage demand and promote more efficient and targeted service delivery. The priorities

1)Increase the supply of appropriate homes in the borough through the Council's Development Company and by working in partnership with developers and registered providers - key projects will be Taberner House, College Green & Fairfield and quick-win smaller sites packages. 2)Creating district centres that are vibrant, well-used places where people and businesses want to be - delivering key initiatives in Thornton Health, Ashburton, South Norwood, and New Addington plus developing new initiatives in areas such as Norbury, and Purley.

3)Deliver joined-up licensing and hands on enforcement activity on and off our estates which keeps the streets clean and people safe including licensing private landlords to ensure that residents can be assured of minimum standards of rented accommodation. 4)Deliver high quality Planning and Building Control services which respond quickly and appropriately to meet the needs of developers and

5)Use our statutory powers to enable growth, development and investment as well as use them to retain heritage assets and preserve the uniqueness of the borough.

6)Work with regional and central government around devolution deals to unlock investment and growth, particularly through the Croydon Growth Zone.

7)Deliver key projects in the metropolitan centre, working with partners including Transport for London, Croydon Local Partnership, the Metropolitan Police, Croydon BID and others to ensure the centre remains a safe, usable and vibrant destination for visitors which is attractive

to investors now and in the future. 8)Drive out improvements, efficiencies and added value from our waste, recycling, green spaces, leisure and highways contracts exploring

new service models and ways of working 9)Deliver a job brokerage service which links unemployed and under-employed residents into the jobs created through regeneration,

investment and growth.

FINANCIAL PERFORMANCE

COST CENTRE: C1100N

DESCRIPTION	ACTUAL	ORIGINAL	F	ORECAST	BUDGET	%
	2016/17	2017/18		2017/18	2018/19	CHANGE
	£000	£000		£000	£000	%
Employees	17,403	24,584		24,938	28,329	14
Premises related expenditure	9,496	1,711		1,807	3,456	91
Supplies and Services	37,672	15,405		16,678	29,722	78
Third Party Payments	6,893	28,901		27,132	8,149	(70)
Transfer Payments	6	-		-	-	n/a
Transport related expenditure	103	333		355	288	(19)
Capital Charges	13,347	11,752		11,745	10,480	(11)
Intangible Charges	-	-		-	-	n/a
REFCUS	10,138	-		-	-	n/a
Corporate support services bought in	8,074	7,594		7,616	8,540	12
Recharges from other services	13,604	6,018		7,195	4,062	(44)
TOTAL EXPENDITURE	116,736	96,298		97,466	93,026	(5)
Government Grants	(7,908)	(4,053)		(3,833)	(4,208)	10
Other Grants, reimbursements and contributions	(13,673)	(695)		(1,047)	(3,558)	240
Customer and Client Receipts	(26,166)	(26,401)		(26,201)	(24,700)	(6)
Interest Receivable	-	-		-	-	n/a
Recharges to other services	(14,932)	(13,773)		(14,907)	(12,427)	(17)
TOTAL INCOME	(62,679)	(44,922)		(45,988)	(44,893)	(2)
NET EXPENDITURE	54,057	51,376		51,478	48,133	(6)
Contributions to / (from) Reserves	(4,417)	-		-	-	n/a
CURRENT BUDGET	49,106			51,478		
TOTAL VARIANCE FROM BUDGET- Over/(Under)	534			-		

TOP FINANCIAL RISKS 2018/19

The Place department generates significant levels of income, particularly within the Planning and Strategic Transport division and Safety division. These are sensitive to changes in external conditions which can be difficult to predict and shortfalls in income could result in budget pressures.

Croydon Council has signed a new waste contract and where waste tonnages exceed forecast levels, the council could incur additional costs as a result.

The changing social Housing Policy context continues to increase the pressure on the HRA budget and could significantly alter the way the Council delivers housing services including the way it maintains and invests in Council stock and delivers a range of services on estates.

CABINET MEMBER

Councillor Stuart King	Cabinet Member for Transport and Environment
Councillor Alison Butler	Cabinet Member for Homes, Regeneration and
Councillor Stuart Collins	Cabinet Member for Clean Green Croydon
Councillor Hamida Ali	Cabinet Member for Communities, Safety and Justice
Councillor Timothy Godfrey	Cabinet Member for Culture, Leisure and Sport
Councillor Manju Shahul-Hameed	Cabinet Member for Economy and Jobs

DEPARTMENT MANAGEMENT TEAM

NAME	TITLE	TEL. EX.
Shifa Mustafa	Executive Director of Place	47575
Steve Iles	Director - Streets	52821
Emma Lindsell	Director - Economic Growth	65626
Colm Lacey	Director - Development	47367
Lee Parker	Director - Growth	47052
Heather Cheesbrough	Director - Planning & Strategic Transport	65599
Stephen Tate	Director - District Centres and Regeneration	47446
Andy Opie	Director - Safety	65686
Paula Murray	Creative Director	47117

COST	
CENTRE	DIVISION
C1100P	Place Directorate
C1110P	Streets
C1111P	Economic Growth
C1114P	Croydon Culture
C1115P	Development
C1116P	Croydon Growth Zone
C1120P	Planning
C1125P	District Centres and Regeneration
C1130P	Safety

MOVEMENT IN SERVICE NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
2017/18	DIVISION	2017/18	Inflation	Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
(330)	Place Directorate	-	8	55	63	n/a
45,181	Streets	46,020	655	(6,059)	40,616	(12)
721	Economic Growth	1,015	52	(310)	757	(25)
532	Croydon Culture	1,058	5	264	1,327	25
108	Development	112	18	28	158	41
2,496	Planning	2,141	81	(29)	2,193	2
6,291	District Centres and Regeneration	5,289	103	305	5,697	8
(3,521)	Safety	(4,259)	171	1,410	(2,678)	(37)
51,478	TOTAL NET SPEND	51,376	1,093	(4,336)	48,133	(6)

	ORIGINAL	ORIGINAL	CHANGE
DIVISION	BUDGET	BUDGET	IN
	2017/18	2018/19	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Place Directorate	1.0	1.0	-
Streets	92.0	107.0	15.0
Economic Growth	96.8	101.1	4.3
Croydon Culture	6.8	8.1	1.3
Development	23.0	14.0	(9.0)
Croydon Growth Zone	-	5.0	5.0
Planning	89.0	98.3	9.3
District Centres and Regeneration	34.4	28.0	(6.4)
Safety	235.9	241.0	5.1
TOTAL FTE STAFF	578.9	603.5	24.5

FORFOAGT		ORIGINAL	Variations		ORIGINAL	0/
FORECAST	DECODIDETION	BUDGET	Expenditu		BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
0000'0		(A)	(B)	(C)	(D)	(E)
£000's 24,938	Employage	£000's	£000's	£000's 3,263	£000's	%
,	Employees Premises related expenditure	24,584 1,711	482	3,263 1.745	28,329 3,456	15 102
	Supplies and Services	15,405	61	1,745	29,722	93
	Third Party Payments	28,901	596	(21,348)	8,149	(72)
27,132	Transfer Payments	20,901	390	(21,540)	0,143	1
355	Transport related expenditure	333	_	(45)	288	n/a (14)
	Recharges from other services	6,018	_	(1,956)	4,062	(33)
	-	1	4.400	, , ,		, ,
	TOTAL EXPENDITURE	76,952	1,139	(4,085)	74,006	(4)
	Government Grants	(4,053)	-	(155)	(4,208)	4
	Other Grants, reimbursements and contributions	(695)		(2,863)	(3,558)	412
(26,201)	Customer and Client Receipts	(26,401)	(46)	1,747	(24,700)	(6)
-	Interest Receivable		-	-	-	n/a
	Recharges to other services	(13,773)	-	1,346	(12,427)	(10)
(45,988)	TOTAL INCOME	(44,922)	(46)	75	(44,893)	(0)
32,117	NET CONTROLLABLE COST	32,030	1,093	(4,010)	29,113	(9)
11 7/15	Capital Charges	11,752	_	(1,272)	10,480	(11)
	Intangible Charges	11,732	_	(1,272)	10,400	n/a
	REFCUS	_	_	_		n/a
	Corporate support services bought in	7,594	_	946	8,540	1/a 12
	TOTAL UNCONTROLLABLE COST	19,346	<u> </u>	(326)	19,020	(2)
19,301	TOTAL UNCONTROLLABLE COST	19,340		(320)	19,020	(2)
51,478	NET COST OF SERVICE	51,376	1,093	(4,336)	48,133	(6)
		1			T T	
-	Contributions to / (from) Earmarked Reserves	=	-	=	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
51,478	TOTAL NET EXPENDITURE	51,376	1,093	(4,336)	48,133	(6)
* OTUED VA	DIATIONS IN LEVEL OF EVENDITURE				- Γ	£000's
OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000 S
Strategic budget - agreed pressures / service demands						1,471
Strategic bud	lget - agreed additional income / savings					(5,974)
						112
Other resource	ce changes					112
TOTAL OTH	ER VARIATIONS IN RESOURCE					(4,391)

PLACE PLACE DIRECTORATE SUMMARY

SERVICE DESCRIPTION

This cost centre contains the Executive director associated costs, it is used to charge all administration costs relating to the Place department, such as insurance, legal and training costs, and pension costs relating to past employees.

These costs are apportioned between the Place Divisions at the end of the financial year through Interdepartmental charges.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditure on (A)		BUDGET	%
CENTRE	SERVICE	2017/18	Inflation	Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1100Q	Place Directorate	-	8	55	63	n/a
	TOTAL NET SPEND	-	8	55	63	-
	1.0.7.2.112. 0. 2.12					

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2017/18	2018/19	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Place Directorate	1.0	1.0	-
TOTAL FTE STAFF	1.0	1.0	-

COST CENTRE: C1100P

	ORIGINAL Variations in Level of ORIGINAL					
FORECAST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
	Employees	178	8	(3)	183	3
5	Premises related expenditure	(155)	=	-	(155)	-
	Supplies and Services	55	-	-	55	-
	Third Party Payments Transfer Payments	225	-	-	225	- n/o
	Transport related expenditure	_	-	-	_	n/a n/a
	Recharges from other services	52	-	-	52	-
689	TOTAL EXPENDITURE	355	8	(3)	360	1
-	Government Grants	-	-	-	-	n/a
	Other Grants, reimbursements and contributions	-	-	-	-	n/a
	Customer and Client Receipts	-	=	-	-	n/a
	Interest Receivable Recharges to other services	(606)	-	(49)	(655)	n/a 8
	TOTAL INCOME	(606)		(49)	(655)	8
(1,230)	TOTAL INCOME	(000)		(43)	(033)	
(569)	NET CONTROLLABLE COST	(251)	8	(52)	(295)	18
	One ital Observes			_		
	Capital Charges Intangible Charges	7	-	1	8	14
	REFCUS	-	-	-		n/a n/a
	Corporate support services bought in	244	-	106	350	43
239	TOTAL UNCONTROLLABLE COST	251	-	107	358	43
(330)	NET COST OF SERVICE	-	8	55	63	n/a
_	Contributions to / (from) Earmarked Reserves	_	_		_	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances	-	-	-	-	<u>n/a</u>
	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(330)	TOTAL NET EXPENDITURE	_	8	55	63	n/a
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					
Strategic bud	get - agreed additional income / savings					<u> </u>
<u>Juanogro Dua</u>	got agrood additional moomo ; camigo					
Other receive	oo ohangas					-
Other resource Other minor v						(3)
	pport services bought in					43
Variations in	directorate and intra departmental recharges					(49)
	capital charges					1
Creation of C	orporate support services bought in					63
						55
TOTAL OTH	ER VARIATIONS IN RESOURCE					55
. O.AL OIII	LIC TAMENIONS IN RESOURCE					33

SERVICE DESCRIPTION

The Streets Division is made up of Parking infrastructure, Highway services and Waste management. The Waste management cost centre also includes associated budgets for grounds maintenance of open spaces and leisure centres.

Parking Infrastructure implements and maintains parking schemes including new and extended CPZ's (Controlled Parking Zones), disabled parking and upkeep of the boroughs signs and lines. Additionally this area facilitate Traffic Management Orders on behalf of internal and external clients.

Highways service ensure the safety of highway users by delivering maintenance to carriageways, footways, public footpaths, street lighting and highway structures, drainage and flood management. The Highways team also monitor all statutory works across the borough to coordinate and minimise the delay and disruption to road users. The service also provides a road safety service which covers both preventative measures such as educational and physical measures on the highway. They also play a key role in the development and implementation of School travel planning.

As part of the Waste management service:

- The Environmental services team oversee the management of street services as part of the South London Waste Partnership (SLWP) contracts. The SLWP was formed in 2003 between the boroughs of Croydon, Kingston, Merton, and Sutton and has a proven record of providing improved and more cost-effective waste management services through the procurement of complex waste disposal treatment, both household and commercial waste and recycling. Operates the Household Reuse and Recycling Centre and street cleansing contracts.
- The leisure contract management team manage Croydon's leisure centres and sports offer within parks and open space in partnership with Greenwich Leisure Limited ("GLL") GLL. An integrated approach to sports and physical activity that ensures we maximise the use of our leisure assets, parks, and green spaces to increase participation and improve health outcomes and build foundations for an active life for our residents. A key priority is to ensure that our parks and green spaces support and encourage active lifestyles, provide high quality sports facilities, give children a space to play in, address inequalities and host a range of well publicised activities for all (walks for health, outdoor gyms, etc.)
- The Green Spaces grounds maintenance team oversee and manage the green spaces contract, they are responsible for the maintenance of all of the borough's parks and green spaces including management and maintenance of open countryside, park buildings and games courts.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CENTRE	SERVICE	2017/18	Inflation	Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1102Q	Parking Infrastructure	435	5	(49)	391	(10)
C1103Q	Highways	12,821	98	(1,044)	11,875	(7)
C1104Q	Waste	32,764	552	(4,966)	28,350	(13)
	TOTAL NET SPEND	46,020	655	(6,059)	40,616	(12)

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2017/18	2018/19	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Parking Infrastructure	7.0	6.0	(1.0)
Highways	53.0	73.0	20.0
Waste	32.0	28.0	(4.0)
TOTAL FTE STAFF	92.0	107.0	15.0

COST CENTRE: C1110P

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		Expenditure on (A)		%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	BUDGET 2018/19	CHANGE
2017/10	DEGORIT HON	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	(L) %
	Employees	4.161	81	828	5.070	22
	Premises related expenditure	1,269	-	1,629	2,898	128
13,386	Supplies and Services	12,340	61	14,219	26,620	116
23,108	Third Party Payments	24,932	530	(21,499)	3,963	(84)
-	Transfer Payments	-	-	-		n/a
84	Transport related expenditure	96	-	23	119	24
	Recharges from other services	1,112	-	(920)	192	(83)
43,212	TOTAL EXPENDITURE	43,910	672	(5,720)	38,862	(11)
_	Government Grants	_	_	_	_	n/a
(102)	Other Grants, reimbursements and contributions	(102)	-	(1,367)	(1,469)	1,340
	Customer and Client Receipts	(6,627)	(17)	2,321	(4,323)	(35)
-	Interest Receivable	-	` - '	-	-	n/a
(3,328)	Recharges to other services	(3,114)	-	80	(3,034)	(3)
	TOTAL INCOME	(9,843)	(17)	1,034	(8,826)	(10)
33,228	NET CONTROLLABLE COST	34,067	655	(4,686)	30,036	(12)
	T					
9,464	Capital Charges	9,464	-	(1,771)	7,693	(19)
-	Intangible Charges	-	-	-	-	n/a
	REFCUS	-	-	-	-	n/a
	Corporate support services bought in	2,489	-	398	2,887	16
11,953	TOTAL UNCONTROLLABLE COST	11,953	-	(1,373)	10,580	(11)
	T	1				
45,181	NET COST OF SERVICE	46,020	655	(6,059)	40,616	(12)
		1				. 1
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	=	-	n/a
_	TOTAL APPROPRIATIONS	-	-	-	-	n/a
45.181	TOTAL NET EXPENDITURE	46.020	655	(6,059)	40.616	(12)
-70,101	. O ITE I EXI ENDITORE	70,020	000	(0,000)	-0,010	(14)

PLACE STREETS PARKING INFRASTRUCTURE

COST CENTRE: C1102Q

FORECAST 2017/18	DESCRIPTION	ORIGINAL BUDGET 2017/18	Variations Expenditu Inflation		ORIGINAL BUDGET 2018/19	% CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
278	Employees	319	6	(45)	280	(12
	Premises related expenditure Supplies and Services	112	-	20	132	n/a 18
-	Third Party Payments	-	-	-	-	n/
3	Transfer Payments Transport related expenditure	3	-	(3)	-	n/ (100
	Recharges from other services	9	-	2	11	22
	TOTAL EXPENDITURE	443	6	(26)	423	(5
-	Government Grants Other Grants, reimbursements and contributions		-	-	-	n/ n/
	Customer and Client Receipts Interest Receivable	(80)	(1)	(26)	(107)	34
	Recharges to other services	-	-	-	-	n/ n/
	TOTAL INCOME	(80)	(1)	(26)	(107)	34
300	NET CONTROLLABLE COST	363	5	(52)	316	(13
	l			(/		
-	Capital Charges Intangible Charges	-	-	-		n/a n/a
	REFCUS	-	-	-	-	n/a
	Corporate support services bought in	72 72	-	3	75 75	4
72	TOTAL UNCONTROLLABLE COST	12		ა	75	4
372	NET COST OF SERVICE	435	5	(49)	391	(10
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/
-	Contributions to / (from) Capital Reserves: Financing of Capital Expenditure	-	-	-	-	n/ n/
-	Provision for Repayment of External Loans	-	-	-	-	n/
-	Contribution to / (from) General Balances	-	-	-	-	n/:
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
372	TOTAL NET EXPENDITURE	435	5	(49)	391	(10
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	lget - agreed pressures / service demands					
Strategic bud	lget - agreed additional income / savings					-
Co-ordination	lget - agreed additional income / savings n and management of utility companies on the highw management and new roads and Streets Works Ad			ngestion. This	will include	
Co-ordinatior coring, traffic	n and management of utility companies on the highwan management and new roads and Streets Works Ac			ngestion. This	will include	(26
Co-ordination coring, traffic	n and management of utility companies on the highwan management and new roads and Streets Works Ac			ngestion. This	s will include	(26
Co-ordination coring, traffic Other resourd Streets restruent or was trained to the control of the control	n and management of utility companies on the highwan management and new roads and Streets Works Acceeding to the companies on the highwan management and new roads and Streets Works Acceeding to the companies of			ngestion. This	will include	(26 (26 (45 17
Co-ordination coring, traffice Coring, traffice Corporate Surveyor Cor	n and management of utility companies on the highwan management and new roads and Streets Works Acceeding to the companies on the highwan management and new roads and Streets Works Acceeding to the companies of			ngestion. This	s will include	(26 (48 17
Co-ordination coring, traffice Coring, traffice Corporate Surveyor Cor	and management of utility companies on the highway management and new roads and Streets Works Acceeding the companies on the highway management and new roads and Streets Works Acceeding the companies on the highway management and new roads and Streets Works Acceeding to the highway management and new roads and Streets Works Acceeding to the highway management and new roads and Streets Works Acceeding to the highway management and new roads and Streets Works Acceeding to the highway management and new roads and Streets Works Acceeding to the highway management and new roads and Streets Works Acceeding to the highway management and new roads and Streets Works Acceeding to the highway management and new roads and Streets Works Acceeding to the highway management and new roads and Streets Works Acceeding to the highway management and new roads and Streets Works Acceeding to the highway management and new roads and Streets Works Acceeding to the highway management and new roads and Streets Works Acceeding to the highway management and new roads and streets which was a supplied to the highway management and new roads and streets which was a supplied to the highway management and new roads and streets which was a supplied to the highway management and new roads and street was a supplied to the highway management and new roads and n			ngestion. This	will include	(26 (45 17 3 2

COST CENTRE: C1103Q

		ORIGINAL	Variations	in Level of	ORIGINAL		
FORECAST		BUDGET		re on (A)	BUDGET	%	
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE	
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %	
	Employees	2,361	47	1,085	3,493	48	
	Premises related expenditure	594	-	-	594	-	
	Supplies and Services Third Party Payments	532 3,049	- 55	743 (268)	1,275 2,836	140 (7	
-	Transfer Payments	-	-	(200)	-	n/a	
53	Transport related expenditure	46	-	(46)	-	(100	
820	Recharges from other services	405	- 100	(302)	103	(75	
4,736	TOTAL EXPENDITURE	6,987	102	1,212	8,301	19	
(95)	Government Grants Other Grants, reimbursements and contributions	(95)	-	(1,367)	(1,462)	n/a 1,439	
	Customer and Client Receipts	(2,448)	(4)	1,116	(1,336)	(45)	
(4.002)	Interest Receivable	(000)	-	(452)	(4.242)	n/a	
	Recharges to other services TOTAL INCOME	(860)	(4)	(452) (703)	(1,312) (4,110)	<u>53</u> 21	
(3,336)	TOTAL INCOME	(3,403)	(4)	(703)	(4,110)	21	
1,180	NET CONTROLLABLE COST	3,584	98	509	4,191	17	
8,314	Capital Charges Intangible Charges	8,314	-	(1,943)	6,371	(23)	
-	REFCUS	-	-	-	-	n/a n/a	
923	Corporate support services bought in	923	=	390	1,313	42	
9,237	TOTAL UNCONTROLLABLE COST	9,237	-	(1,553)	7,684	(17)	
10 117	NET COST OF SERVICE	40.004	00	(4.044)	44.075	(7)	
10,417	NET COST OF SERVICE	12,821	98	(1,044)	11,875	(7)	
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a	
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a	
_	Financing of Capital Expenditure Provision for Repayment of External Loans	-	-	-	-	n/a n/a	
-	Contribution to / (from) General Balances	-	-	-	-	n/a	
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a	
10,417	TOTAL NET EXPENDITURE	12,821	98	(4.044)	11,875	(7)	
10,417	TOTAL NET EXPENDITORE	12,021	90	(1,044)	11,075	(7)	
	RIATIONS IN LEVEL OF EXPENDITURE					£000's	
Strategic bud	lget - agreed pressures / service demands						
Strategic buc	dget - agreed additional income / savings					-	
	n and management of utility companies on the highw	ay to minimise	disruption/co	ngestion. This	will include		
	management and new roads and Streets Works Ac					(166)	
Traffic signal	s - Savings on charges from TFL for Signal Mainten	ance and Oper	rational Costs			(50)	
						(216	
Other resour	ce changes					(210)	
Streets restructure - Establishment increase for Growth Zone and TFL grant funded posts							
	ucture - Removal of staff turnover and additional ma ucture - Grant funded income to cover Growth Zone					633 (452)	
	of Street Lighting PFI unitary charge	and II E giain	randou posts			340	
Other minor	variations					54	
	capital charges directorate and intra departmental recharges					(1,943 <u>)</u> (302 <u>)</u>	
	ipport services bought in					390	
	·					(828)	
TOTAL OT	FR VARIATIONS IN RESOURCE					(1,044)	
TOTAL OTH	TOTAL OTHER VARIATIONS IN RESOURCE						

COST CENTRE: C1104Q

TOTAL OTHER VARIATIONS IN RESOURCE						
Other resource changes Streets restructure - Leisure and Waste contract TUPE posts Streets Restructure - Removal of staff turnover and additional posts to maximise income opportunities Budget realignment removal of recycle waste disposal charge, processing superseded through new waste contract Budget realignment in connection with new SLWP waste contract Corporate support services bought in Variations in capital charges Variations in directorate and intra departmental recharges						(5,170) (343) 131 (540) (133) 5 172 (88) (796)
SLWP Contra	lget - agreed additional income / savings act saving as a result of new waste collection and str eighbourhood Recycling Centres (NRCs)	reet cleansing	contract			1,000 (5,000) (170)
Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands sal tonnage increase					£000's 1,000
34,392	TOTAL NET EXPENDITURE	32,764	552	(4,966)	28,350	(13)
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
- - -	Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans	- - -	- -	-	-	n/a n/a n/a
-	Contributions to / (from) Earmarked Reserves	-	-		-	n/a
34,392	NET COST OF SERVICE	32,764	552	(4,966)	28,350	(13)
2,644	TOTAL UNCONTROLLABLE COST	2,644	-	177	2,821	7
	REFCUS Corporate support services bought in	- 1,494	-	- 5	- 1,499	n/a 0
-	Capital Charges Intangible Charges	1,150 -	-	172 -	1,322 -	15 n/a
,	NET CONTROLLABLE COST	30,120	552	(5,143)	25,529	(15)
		<u> </u>				
	Recharges to other services TOTAL INCOME	(2,254) (6,360)	(12)	532 1,763	(1,722) (4,609)	(24) (28)
(4,065)	Customer and Client Receipts Interest Receivable	(4,099)	(12)	1,231 -	(2,880)	<mark>(30)</mark> n/a
(7)	Government Grants Other Grants, reimbursements and contributions	- (7)	-	-	(7)	n/a -
	TOTAL EXPENDITURE	36,480	564	(6,906)	30,138	(17)
	Transport related expenditure Recharges from other services	47 698	-	72 (620)	119 78	153 (89)
22,450 -	Third Party Payments Transfer Payments	21,883 -	475 -	(21,231)	1,127 -	(<mark>95</mark>) n/a
	Premises related expenditure Supplies and Services	675 11,696	- 61	1,629 13,456	2,304 25,213	241 116
	Employees	£000's 1,481	£000's 28	£000's (212)	£000's 1,297	<u>%</u> (12)
	BESONII TION	(A)	(B)	(C)	(D)	(E)
FORECAST 2017/18	DESCRIPTION	BUDGET 2017/18		re on (A) * Other	BUDGET 2018/19	% CHANGE
		ORIGINAL		in Level of	ORIGINAL	g.;

PLACE ECONOMIC GROWTH

SERVICE DESCRIPTION

Croydon has a once in a lifetime opportunity to ensure that our residents and businesses benefit from the pace and scale of regeneration activity in the borough.

The Economic Growth division:

- Links unemployed residents into jobs created by regeneration and growth through Croydon Works;
- Helps residents move into better paid jobs and out of poverty;
- Ensures that our residents have the right skills for employment and life through CALAT (Croydon Adult Learning and Training);
- Ensures that our schools and colleges are equipping their students with the skills and attitudes that employers want;
- Works with our business community to maximise growth providing businesses with funding, support and networks to promote trade; and
- Brings new jobs to the borough through inward investment.

Priorities for 2018/19 include

- Croydon Means Business a year-long programme designed to support existing businesses and attract new ones to the borough;
- Apprenticeships and Work Experience developing programmes that support our residents, particularly our young people, into work; and
- Work & Health Programme ensuring that this devolved funding from Department of Work & Pensions (DWP) supports the long term unemployed and those with disabilities and health conditions into meaningful work.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations in Level of		ORIGINAL	
COST		BUDGET	Expenditu	Expenditure on (A)		%
CENTRE	SERVICE	2017/18	Inflation	Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1105Q	Employment & Investment	1,370	17	(422)	965	(30)
C1234Q	Adult Learning	(355)	35	112	(208)	(41)
	TOTAL NET SPEND	1,015	52	(310)	757	(25)

OTALL ESTABLISHMENT NOMBERS			
	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2017/18	2018/19	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Employment & Investment	11.0	24.4	13.4
Adult Learning	85.8	76.7	(9.1)
TOTAL FTE STAFF	96.8	101.1	4.3

PLACE ECONOMIC GROWTH

COST CENTRE: C1111P

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
2011710	DEGGIAN FIGH	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	(<u>-</u>) %
	Employees	3,340	57	763	4,160	25
	Premises related expenditure	34	-	-	34	-
	Supplies and Services	467	-	(7)	460	(1)
	Third Party Payments	259	-	(251)	8	(97)
	Transfer Payments	-	-	- 1	-	n/a
1	Transport related expenditure	2	-	1	3	50
	Recharges from other services	1,106	-	(70)	1,036	(6)
4,632	TOTAL EXPENDITURE	5,208	57	436	5,701	9
(3.833)	Government Grants	(4,053)	-	(155)	(4,208)	4
	Other Grants, reimbursements and contributions	(29)	-	(64)	(93)	221
	Customer and Client Receipts	(649)	(5)	(345)	(999)	54
	Interest Receivable	- '	-	- '	` - '	n/a
(37)	Recharges to other services	(63)	-	(228)	(291)	362
	TOTAL INCOME	(4,794)	(5)	(792)	(5,591)	17
153	NET CONTROLLABLE COST	414	52	(356)	110	(73)
			1			
	Capital Charges	401	-	20	421	5
	Intangible Charges	-	-	-	-	n/a
	REFCUS	-	-	-	-	n/a
	Corporate support services bought in	200	=	26	226	13
568	TOTAL UNCONTROLLABLE COST	601	-	46	647	8
721	NET COST OF SERVICE	1,015	52	(310)	757	(25)
		.,5.5	<u> </u>	(0.0)		(=3)
_	Contributions to / (from) Earmarked Reserves	- 1	-	-	- 1	n/a
	Contributions to / (from) Capital Reserves:	_	_	-	_	n/a
_	Financing of Capital Expenditure	-	-	-	_	n/a
_	Provision for Repayment of External Loans	-	-	-	_	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
	TOTAL APPROPRIATIONS	-	-	-	-	n/a
721	TOTAL NET EXPENDITURE	1,015	52	(310)	757	(25)

PLACE ECONOMIC GROWTH EMPLOYMENT & INVESTMENT

COST CENTRE: C1105Q

	T	1			l '	
E00E040T		ORIGINAL		in Level of	ORIGINAL	0/
FORECAST 2017/18	DESCRIPTION	BUDGET 2017/18	Expenditi Inflation	re on (A) * Other	BUDGET 2018/19	% CHANGE
2017/10	DESCRIPTION	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	(L) %
	Employees	842	17	446	1,305	55
-	Premises related expenditure	-	-	-	1,505	n/a
29	Supplies and Services	45	_	(7)	38	(16
	Third Party Payments	259	_	(251)	8	(97
_	Transfer Payments	-	_	(201)	_	n/a
_	Transport related expenditure	_	_	1	1	n/a
85	Recharges from other services	87	_	(18)	69	(21
	TOTAL EXPENDITURE	1,233	17	171	1,421	15
954		1,233	17			
-	Government Grants	-	-	(155)	(155)	n/a
	Other Grants, reimbursements and contributions	=	-	(64)	(64)	n/a
-	Customer and Client Receipts	=	-	-	-	n/a
(07)	Interest Receivable	(00)	-	(000)	(204)	n/a
	Recharges to other services	(63)	<u>-</u>	(228)	(291)	362
(48)	TOTAL INCOME	(63)	-	(447)	(510)	710
906	NET CONTROLLABLE COST	1,170	17	(276)	911	(22
	L			, ,		
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
167	Corporate support services bought in	200	-	(146)	54	(73)
167	TOTAL UNCONTROLLABLE COST	200	-	(146)	54	(73)
1,073	NET COST OF SERVICE	1,370	17	(422)	965	(30)
,,,,,		,,,,,		(/		(
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
1,073	TOTAL NET EXPENDITURE	1,370	17	(422)	965	(30)
,		, ,		(/		
	RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands					£000's
-						
Stratagia bud	last parend additional income / covings					-
Sualegic DUC	dget - agreed additional income / savings					
						-
Other resource	ce changes					
0.46	dh haadaad aa					(0==
	th budget movement to PL 4.4	h Drogger				(250
	eated as part of Croydon Works and Works & Healt					339
	from European Social Fund (ESF) & Growth Zone r	ecnarge				(407
	udget from People's Dept.		District			107
	he original Budget moved from Regeneration Division	on to Economic	Division			(65
Corporate su	pport services bought in					(146
						(422)
	ER VARIATIONS IN RESOURCE					(422

COST CENTRE: C1234Q

	1	ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
2017/10	BESONII HON	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	(-)
	Employees	2,498	40	317	2,855	14
	the state of the s	34	-	-	34	
	Supplies and Services	422	_	_	422	_
-	Third Party Payments	-	_	_		n/
_	Transfer Payments	_	_	_	_	n/
	Transport related expenditure	2	_		2	11/
	Recharges from other services	1,019	-	(52)	967	(5
		<u> </u>	-	` ` `		,
3,678	TOTAL EXPENDITURE	3,975	40	265	4,280	8
(3,833)	Government Grants	(4,053)	-	_	(4,053)	-
9	Other Grants, reimbursements and contributions	(29)	-	-	(29)	-
	Customer and Client Receipts	(649)	(5)	(345)	(999)	54
-	Interest Receivable	- '	-	- '	` - '	n/
-	Recharges to other services	-	-	-	-	n/
(4.421)	TOTAL INCOME	(4,731)	(5)	(345)	(5,081)	7
(4,451)	TOTAL INCOME	(4,731)	(3)	(343)	(3,001)	
(753)	NET CONTROLLABLE COST	(756)	35	(80)	(801)	6
401	Capital Charges	401	-	20	421	5
-	Intangible Charges	-	-	-	-	n/a
_	REFCUS	_	_	_	_	n/a
_	Corporate support services bought in	_	_	172	172	n/a
401	TOTAL UNCONTROLLABLE COST	401		192	593	48
401	TOTAL UNCONTROLLABLE COST	401	-	192	393	40
(352)	NET COST OF SERVICE	(355)	35	112	(208)	(41
	Contributions to / (from) Earmarked Reserves		_	_	- 1	n/a
_	Contributions to / (from) Capital Reserves:	_	_	_	_	n/a
_	Financing of Capital Expenditure	_	_	_	_	n/a
_	Provision for Repayment of External Loans	_	_	_	_	n/a
_	Contribution to / (from) General Balances	_	_	_	_	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
		· · · · · ·			· · · · · · · · · · · · · · · · · · ·	
(352)	TOTAL NET EXPENDITURE	(355)	35	112	(208)	(41
* OTHER VA	ARIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	dget - agreed pressures / service demands					
Strategic bug	dget - agreed additional income / savings					-
	pprenticeship Levy income					(80
Other resour	ce changes					08)
	in recharges					(52
	oosts related to the Apprenticeship Levy Income					94
Increase in T						(42
Corporate su	ipport services bought in					172
	Capital Charges					20
Increase in C	Japitai Griaigee				L	
Increase in C	saphai emargee					
	IER VARIATIONS IN RESOURCE					192

PLACE CROYDON CULTURE GROWTH

SERVICE DESCRIPTION

The Culture, Museums and Archives service area covers support for cultural development in Croydon including:

The operational aspects of the Fairfield Halls development

Support for cultural projects, programmes and events

The Museum, Gallery and Archives services

Croydon's cultural offer is an important part of the borough's regeneration and change over the next few years. Central to that is the refurbishment of the Fairfield Halls, Croydon's largest cultural venue; a 1500 seater concert hall, the 800 seat Ashcroft Theatre and 3 flexible studio spaces at different scales. BHLive has been appointed as operator for the Fairfield Halls and 2018/19 will be a key time for working with them on the mobilisation phase prior to them taking on full running of the venue.

We need to build our audiences in Croydon and continue to support our cultural sector to grow during this time. The ongoing work to consolidate and develop Croydon's cultural calendar of events is a key priority at this time; building the capacity of our cultural sector partners to deliver a great offer for Croydon and bringing in national programming and producing partners to work with us.

Having recently achieved formal accreditation for the Archives Service, we are looking now to develop the case for the re-accreditation of our Museum Services. 2018/19 is the timeline to prepare our submission, initially for permission to apply and then for the application itself. All of this is in the context of the developing and changing role of the Croydon Clocktower as a more integrated cultural services hub.

Croydon will also be preparing to deliver a great cultural programme in line with its bid to be the first London Borough of Culture, whether it is successful in gaining the title or not.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations in Level of		ORIGINAL	
COST		BUDGET	Expenditure on (A)		BUDGET	%
CENTRE	SERVICE	2017/18	Inflation	Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1239Q	Museums and Culture	1,058	5	14	1,077	2
C1667Q	Culture Growth Summary	-	-	250	250	n/a
	TOTAL NET SPEND	1,058	5	264	1,327	25

OTALI ESTABLISTIMIENT NOMBERO			
	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2017/18	2018/19	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Museums and Culture	6.8	7.1	0.3
Culture Growth Summary	-	1.0	1.0
TOTAL FTE STAFF	6.8	8.1	1.3

PLACE CROYDON CULTURE GROWTH

COST CENTRE: C1114P

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		re on (A)	BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	247	5	112	364	47
	Premises related expenditure	-	-	-	-	n/a
	Supplies and Services	59	-	142	201	241
	Third Party Payments	(73)	-	243	170	(333)
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
3	Recharges from other services	-	-	-	-	n/a
550	TOTAL EXPENDITURE	233	5	497	735	215
-	Government Grants	-	-	-	-	n/a
(20)	Other Grants, reimbursements and contributions	(20)	-	(145)	(165)	725
(6)	Customer and Client Receipts	(7)	-	` <u>-</u>	(7)	-
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-	(55)	(55)	n/a
(26)	TOTAL INCOME	(27)	-	(200)	(227)	741
524	NET CONTROLLABLE COST	206	5	297	508	147
	0	050		(400)	606	(40)
-	Capital Charges	852	-	(166)	686	(19)
	Intangible Charges	-	-	-	-	n/a
	REFCUS	-	-	-	400	n/a
	Corporate support services bought in	-	-	133	133	n/a
8	TOTAL UNCONTROLLABLE COST	852	-	(33)	819	(4)
532	NET COST OF SERVICE	1,058	5	264	1,327	25
		,-20	-		,	
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	_	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
		 				
532	TOTAL NET EXPENDITURE	1,058	5	264	1,327	25

COST CENTRE: C1239Q

		ORIGINAL		in Level of	ORIGINAL	
FORECAST		BUDGET		ure on (A)	BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
230		247	5	3	255	3
-	Premises related expenditure	-	-	-	-	n/a
67	Tariff and the same and the sam	59	-	(18)	41	(31
-	Third Party Payments	(73)	-	73	-	(100
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
3	Recharges from other services	-	-	-	-	n/a
300	TOTAL EXPENDITURE	233	5	58	296	27
	Government Grants	_		_	_	n/a
	Other Grants, reimbursements and contributions	(20)	_	15	(5)	(75
	Customer and Client Receipts	(7)	_	-	(7)	(75)
(0)	Interest Receivable	(1)	_	_	(1)	n/a
_	Recharges to other services	_	_	_	_	n/a
(00)		(07)			(10)	
(26)	TOTAL INCOME	(27)	-	15	(12)	(56
274	NET CONTROLLABLE COST	206	5	73	284	38
				(1.5.5)		
-	Capital Charges	852	-	(166)	686	(19)
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	107	107	n/a
-	TOTAL UNCONTROLLABLE COST	852	-	(59)	793	(7)
274	NET COST OF SERVICE	1,058	5	14	1,077	2
		,			,-	
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances			-	-	n/a
-	TOTAL APPROPRIATIONS			-		n/a
	TOTAL MET EXPENSE.					
274	TOTAL NET EXPENDITURE	1,058	5	14	1,077	2
* OTHER VA	ARIATIONS IN LEVEL OF EXPENDITURE				I	£000's
Strategic bud	dget - agreed pressures / service demands					
						-
Strategic bud	dget - agreed additional income / savings					
						-
Reduction in Reduction in	ce changes stment Facilities Management costs Supplies & Services Arts Education Income upport services bought in					73 <mark>(15</mark> 15 107
Capital Char						(166
						14
	IER VARIATIONS IN RESOURCE					14
TOTAL OTH	ILIX VAIXIATIONS IN IXLOUDICE					

COST CENTRE: C1667Q

					1	
E05 = 5 : -		ORIGINAL		in Level of	ORIGINAL	
FORECAST		BUDGET		ure on (A)	BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
-	Employees	-	-	109	109	n/a
-	Premises related expenditure	-	-	-	-	n/a
-	Supplies and Services	-	-	160	160	n/a
250	Third Party Payments	-	-	170	170	n/a
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
_	Recharges from other services	_	_	_	_	n/a
250	TOTAL EXPENDITURE			420	420	
250	TOTAL EXPENDITURE	-	-	439	439	n/a
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	(160)	(160)	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	_	(55)	(55)	n/a
_	•				` ′	
_	TOTAL INCOME	-	-	(215)	(215)	n/a
				•	, ,	
250	NET CONTROLLABLE COST	-	-	224	224	n/a
_	Capital Charges			_		n/a
	Intangible Charges	_	_		_	n/a
_	REFCUS		-	-		
		-	-	-		n/a
	Corporate support services bought in	-	-	26	26	n/a
8	TOTAL UNCONTROLLABLE COST	-	-	26	26	n/a
258	NET COST OF SERVICE	-	-	250	250	n/a
_	Contributions to / (from) Earmarked Reserves	1 1		_		/-
		-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
_	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
258	TOTAL NET EXPENDITURE			250	250	n/a
236	TOTAL NET EXPENDITURE	-	-	250	230	11/6
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic buc	dget - agreed pressures / service demands					
					ļ	-
Strategic bud	dget - agreed additional income / savings					-
	dget - agreed additional income / savings Cultural Fund (reduce % of LBC contribution to par	tnership activity	·)			
		tnership activity)			(26
	Cultural Fund (reduce % of LBC contribution to par	tnership activity)			(26
Reduction in Other resour	Cultural Fund (reduce % of LBC contribution to par	tnership activity)			(26
Other resour. Budget recha	Cultural Fund (reduce % of LBC contribution to par ce changes carge for Director of Culture salary	tnership activity)			(26
Other resoure Budget recha	Cultural Fund (reduce % of LBC contribution to par ce changes arge for Director of Culture salary I Party Payment Budget	tnership activity)			(26 (26 54 196
Other resoure Budget recha	Cultural Fund (reduce % of LBC contribution to par ce changes carge for Director of Culture salary	tnership activity)			(26 (26 54 196
Other resoure Budget recha	Cultural Fund (reduce % of LBC contribution to par ce changes arge for Director of Culture salary I Party Payment Budget	tnership activity)			(26 (26 54 196
Other resoure Budget recha	Cultural Fund (reduce % of LBC contribution to par ce changes arge for Director of Culture salary I Party Payment Budget	tnership activity)			(26 (26 54 196
Other resoure Budget recha	Cultural Fund (reduce % of LBC contribution to par ce changes arge for Director of Culture salary I Party Payment Budget	tnership activity)			(26 (26 54 196 26
Other resour. Budget recha Culture Third Corporate su	Cultural Fund (reduce % of LBC contribution to par ce changes arge for Director of Culture salary I Party Payment Budget	tnership activity)			

PLACE DEVELOPMENT

SERVICE DESCRIPTION

The Development Division:

- Maximises the Council's ability to act as a developer and generate a financial return to the Council through its relationship with Brick-by-Brick Ltd;
- Supports the identification and exploration of development opportunities that exist across the borough;
- Ensures that businesses and residents are able to benefit from regeneration, growth and investment in the borough.

In 2018/19 the Division's priorities are to:

- Oversee the completion of the first two phases of Brick-by-Brick construction activity that commenced in 2017 to deliver new homes across the first 14 sites;
- Advance the remaining 12 Brick-by-Brick sites with planning approval to construction;
- Progress additional development sites for which planning was submitted in 2017;
- Support the transfer of affordable homes to the Council's LLP.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CENTRE	SERVICE	2017/18	Inflation	Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1106Q	Development	(282)	13	315	46	(116)
C1107Q	Design & Feasibility	213	3	(333)	(117)	(155)
C1126Q	Development Directorate	181	2	46	229	27
	TOTAL NET SPEND	112	18	28	158	41

OTALL ESTABLISHMENT NOMBERO			
	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2017/18	2018/19	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Development	8.0	7.0	(1.0)
Design & Feasibility	3.0	6.0	3.0
Development Directorate	1.0	1.0	-
TOTAL FTE STAFF	12.0	14.0	2.0

PLACE DEVELOPMENT

COST CENTRE: C1115P

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		re on (A)	BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
2017/10	BEGORIII TIGIT	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	(<u>-</u>) %
	Employees	997	18	(46)	969	(3)
· -	Premises related expenditure	-	-	-	-	n/a
71	Supplies and Services	43	-	57	100	133
	Third Party Payments	31	-	30	61	97
-	Transfer Payments	-	-	-	-	n/a
1	Transport related expenditure	1	-	(1)	-	(100)
	Recharges from other services	116	-	4	120	` 3
1,304	TOTAL EXPENDITURE	1,188	18	44	1,250	5
-	Government Grants	-	-		-	n/a
-	Other Grants, reimbursements and contributions	-	-	(1,290)	(1,290)	n/a
-	Customer and Client Receipts	-	-	-	- 1	n/a
-	Interest Receivable	-	-	-	-	n/a
(1,366)	Recharges to other services	(1,246)	-	1,246	-	(100)
(1,366)	TOTAL INCOME	(1,246)	-	(44)	(1,290)	4
		1				
(62)	NET CONTROLLABLE COST	(58)	18	-	(40)	(31)
	Capital Charges	_		_	_ 1	n/a
_	Intangible Charges	_	_	_	_	n/a
_	REFCUS	_	_	_	_	n/a
	Corporate support services bought in	170	_	28	198	16
	TOTAL UNCONTROLLABLE COST	170	_	28	198	16
108	NET COST OF SERVICE	112	18	28	158	41
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	=	-	-	<u>n/a</u>
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
108	TOTAL NET EXPENDITURE	112	18	28	158	41
	1					

COST CENTRE: C1106Q

1		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		re on (A)	BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
0000'0		(A) £000's	(B) £000's	(C) £000's	(D)	(E)
£000's 711	Employees	686	13	(210)	£000's 489	<u>%</u> (29
-	Premises related expenditure	-	-	-	-	n/a
	Supplies and Services	32	-	(32)	-	(100
	Third Party Payments Transfer Payments	19	-	(19)	-	(100 n/a
	Transport related expenditure	1	-	(1)	-	(100
177	Recharges from other services	111	-	(92)	19	(83
949	TOTAL EXPENDITURE	849	13	(354)	508	(40
-	Government Grants	-	-	-	-	n/a
	Other Grants, reimbursements and contributions	-	-	(621)	(621)	n/a
-	Customer and Client Receipts Interest Receivable	-	-	-	-	n/a n/a
(1,366)	Recharges to other services	(1,246)	-	1,246	-	(100
	TOTAL INCOME	(1,246)	-	625	(621)	(50
, , ,		, , , , ,			` '	`
(417)	NET CONTROLLABLE COST	(397)	13	271	(113)	(72
	Capital Charges			_		
	Intangible Charges	-	-	-	-	n/a n/a
	REFCUS	-	-	-	-	n/a
115	Corporate support services bought in	115	-	44	159	38
115	TOTAL UNCONTROLLABLE COST	115	-	44	159	38
	I					
(302)	NET COST OF SERVICE	(282)	13	315	46	(116
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-	-	-	n/a n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
		ļ				
(302)	TOTAL NET EXPENDITURE	(282)	13	315	46	(116
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				Γ	£000's
	lget - agreed pressures / service demands					20003
	-					
					-	-
	lget - agreed additional income / savings					
Recharge from	m Brick by Brick					(5)
i .						
					I	
					-	(5
Other resource	ce changes					(5
						,
2fte's moved	to Growth Zone & 1fte budget deleted	PL 5.5				(210
2fte's moved Supplies & Se Recharges to	to Growth Zone & 1fte budget deleted ervices Budget moved to Development Directorate I o other services - realigned to PL 5.4 & PL 5.5 and n	noved to Other	Grants, reiml	oursements, c	ontributions	(210 (52 630
2fte's moved Supplies & So Recharges to Recharges fro	to Growth Zone & 1fte budget deleted ervices Budget moved to Development Directorate I o other services - realigned to PL 5.4 & PL 5.5 and n om other Services moved to Development Directora	noved to Other	Grants, reimb	oursements, c	ontributions	(210 (52 630 (92
2fte's moved Supplies & So Recharges to Recharges fro	to Growth Zone & 1fte budget deleted ervices Budget moved to Development Directorate I o other services - realigned to PL 5.4 & PL 5.5 and n	noved to Other	Grants, reiml	oursements, c	ontributions	(210 (52 630 (92
2fte's moved Supplies & So Recharges to Recharges fro	to Growth Zone & 1fte budget deleted ervices Budget moved to Development Directorate I o other services - realigned to PL 5.4 & PL 5.5 and n om other Services moved to Development Directora	noved to Other	Grants, reiml	oursements, c	ontributions	(210 (52 630 (92 44
2fte's moved Supplies & So Recharges to Recharges fro	to Growth Zone & 1fte budget deleted ervices Budget moved to Development Directorate I o other services - realigned to PL 5.4 & PL 5.5 and n om other Services moved to Development Directora	noved to Other	Grants, reiml	oursements, c	ontributions	(210 (52 630 (92 44

COST CENTRE: C1107Q

FORECAST 2017/18 £000's 160	DESCRIPTION Employees Premises related expenditure	ORIGINAL BUDGET 2017/18 (A) £000's		in Level of tare on (A) * Other (C) £000's	ORIGINAL BUDGET 2018/19 (D) £000's	% CHANGE (E) % 105 n/a		
- - -	Supplies and Services Third Party Payments Transfer Payments Transport related expenditure	8 2 -	- - -	(8) (2) -		(100) (100) n/a n/a		
164	Recharges from other services TOTAL EXPENDITURE	175	- 3	(4) 152	330	(100) 89		
	Government Grants Other Grants, reimbursements and contributions Customer and Client Receipts Interest Receivable Recharges to other services TOTAL INCOME			(460)	(460) (460)	n/a n/a n/a n/a n/a		
164	NET CONTROLLABLE COST	175	3	(308)	(130)	(174)		
	Capital Charges Intangible Charges REFCUS Corporate support services bought in TOTAL UNCONTROLLABLE COST	- - - 38 38	- - - -	(25)	- - - 13	n/a n/a n/a (66)		
202	NET COST OF SERVICE	213	3	(333)	(117)	(155)		
- - - - -	- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances							
202	TOTAL NET EXPENDITURE	213	3	(333)	(117)	(155)		
Strategic bud	* OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings							
Other resource	ce changes					-		
Recharges to	FTEs ervices moved to Development Directorate budget F o other services - realigned from PL 5.3 and moved pport services bought in	PL 5.5 to Other Grant	s, reimbursem	nents, contribu	ıtions	166 (14) (460) (25)		
						(333)		
TOTAL OTH	ER VARIATIONS IN RESOURCE					(333)		

COST CENTRE: C1126Q

Colors	2017/18 £000's 147 - 11 32 - 1 191	Employees Premises related expenditure Supplies and Services Third Party Payments Transfer Payments Transport related expenditure Recharges from other services TOTAL EXPENDITURE Government Grants Other Grants, reimbursements and contributions Customer and Client Receipts Interest Receivable Recharges to other services TOTAL INCOME	BUDGET 2017/18 (A) £000's 150 - 3 10 - 1 164	Expenditu Inflation (B) £000's 2 - - - -	re on (A) * Other (C) £000's (2) 97 51 - 100 246 - (209)	BUDGET 2018/19 (D) £000's 150 - 100 61 - - 101 412	CHANGE (E)
Colors	£000's 147 - 11 32 1 191	Employees Premises related expenditure Supplies and Services Third Party Payments Transfer Payments Transport related expenditure Recharges from other services TOTAL EXPENDITURE Government Grants Other Grants, reimbursements and contributions Customer and Client Receipts Interest Receivable Recharges to other services TOTAL INCOME	(A) £000's 150 - 3 10 - 1 164	(B) £000's 2 - - - - -	(C) £000's (2) - 97 51 - - 100 246 - (209) - -	(D) £000's 150 - 100 61 - - 101 412	(E) % - n/a 3,233 510 n/a n/a 10,000 151 n/a n/a n/a
147 Employees 100 150 2 2 2 15 15 2 2 2 15 15	147 - 11 32 - - 1 191 - - - - -	Premises related expenditure Supplies and Services Third Party Payments Transfer Payments Transport related expenditure Recharges from other services TOTAL EXPENDITURE Government Grants Other Grants, reimbursements and contributions Customer and Client Receipts Interest Receivable Recharges to other services TOTAL INCOME	£000's 150 - 3 10 - 1 1 164	£000's 2	£000's (2) - 97 51 - 100 246 - (209)	£000's 150 - 100 61 - - 101 412	%
147	147 - 11 32 - - 1 191 - - - - -	Premises related expenditure Supplies and Services Third Party Payments Transfer Payments Transport related expenditure Recharges from other services TOTAL EXPENDITURE Government Grants Other Grants, reimbursements and contributions Customer and Client Receipts Interest Receivable Recharges to other services TOTAL INCOME	150 - 3 10 - - 1 164 - - - - -	2 - - - - -	(2) - 97 51 - - 100 246 - (209) - -	150 - 100 61 - - 101 412	- n/a 3,233 510 n/a n/a 10,000 151 n/a n/a
11 Supplies and Services 3 - 97 100 3.2 3.2 Third Party Payments 10 - 51 61 5	11 32 - - 1 1 191 - - - - -	Supplies and Services Third Party Payments Transfer Payments Transport related expenditure Recharges from other services TOTAL EXPENDITURE Government Grants Other Grants, reimbursements and contributions Customer and Client Receipts Interest Receivable Recharges to other services TOTAL INCOME	10 - - 1 164 - - - - -	- - - - - 2 - - - - -	51 - 100 246 - (209) - -	61 - - 101 412	3,233 510 n/a n/a 10,000 151 n/a n/a n/a
32 Third Party Payments	32 - - 1 191 - - - - -	Third Party Payments Transfer Payments Transport related expenditure Recharges from other services TOTAL EXPENDITURE Government Grants Other Grants, reimbursements and contributions Customer and Client Receipts Interest Receivable Recharges to other services TOTAL INCOME	10 - - 1 164 - - - - -	- - - - - - - - - -	51 - 100 246 - (209) - -	61 - - 101 412	510 n/a n/a 10,000 151 n/a n/a n/a
- Transport related expenditure - Transport related expenditure - Transport related expenditure - Transport related expenditure - 1 Recharges from other services - 1 - 100 101 - 10.0 - 191 - 100 101 - 10.0 - 191 - 100 101 - 10.0 - 191 - 100 101 - 10.0 - 101 - 101 - 10.0 - 101 - 10	- 1 191 - - - - -	Transfer Payments Transport related expenditure Recharges from other services TOTAL EXPENDITURE Government Grants Other Grants, reimbursements and contributions Customer and Client Receipts Interest Receivable Recharges to other services TOTAL INCOME NET CONTROLLABLE COST	- - 1 164 - - - - - -	- - - 2 - - - -	- 100 246 - (209) - -	- 101 412	n/a n/a 10,000 151 n/a n/a n/a
Transport related expenditure	- 1 191 - - - - -	Transport related expenditure Recharges from other services TOTAL EXPENDITURE Government Grants Other Grants, reimbursements and contributions Customer and Client Receipts Interest Receivable Recharges to other services TOTAL INCOME NET CONTROLLABLE COST	164 - - - - - -	- - 2 - - - - -	246 - (209) - - -	412	n/a 10,000 151 n/a n/a n/a
191 TOTAL EXPENDITURE	191 - - - - - -	Government Grants Other Grants, reimbursements and contributions Customer and Client Receipts Interest Receivable Recharges to other services TOTAL INCOME NET CONTROLLABLE COST	164 - - - - - -	- 2 - - - - -	246 - (209) - - -	412	151 n/a n/a n/a
- Government Grants - Other Grants, reimbursements and contributions	- - - - - -	Government Grants Other Grants, reimbursements and contributions Customer and Client Receipts Interest Receivable Recharges to other services TOTAL INCOME NET CONTROLLABLE COST	- - - - -	2 - - - - - -	(209) - - -	-	n/a n/a n/a n/a
- Other Grants, reimbursements and contributions - Customer and Client Receipts - Interest Receivable - Recharges to other services - TOTAL INCOME - Capital Charges - Capital Charges - REFCUS - Intangible Charges - REFCUS - TOTAL UNCONTROLLABLE COST - Capital Charges - REFCUS - Comprose support services bought in - Corporate support services bought in - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) Gaptal Balances - TOTAL APPROPRIATIONS - Contribution to / (from) Expenditure - Provision for Repayment of External Loans - Contribution to / (from) Gaptal Expenditure - Provision for Repayment of External Loans - Contribution to / (from) Gaptal Expenditure - Provision for Repayment of External Loans - Contribution to / (from) Gaptal Expenditure - Provision for Repayment of External Loans - Contribution to / (from) Gaptal Expenditure - TOTAL APPROPRIATIONS	- - - -	Other Grants, reimbursements and contributions Customer and Client Receipts Interest Receivable Recharges to other services TOTAL INCOME NET CONTROLLABLE COST		- - - - -	- - -	(209) - - -	n/a n/a n/a
- Customer and Client Receipts - - -	- - -	Customer and Client Receipts Interest Receivable Recharges to other services TOTAL INCOME NET CONTROLLABLE COST	-	- - - -	- - -	(209) - - - -	n/a n/a
Interest Receivable	- -	Interest Receivable Recharges to other services TOTAL INCOME NET CONTROLLABLE COST	-	- -	-	-	n/a
Recharges to other services	-	Recharges to other services TOTAL INCOME NET CONTROLLABLE COST		-	(209)	-	
191 NET CONTROLLABLE COST		NET CONTROLLABLE COST	-	-	(209)		
- Capital Charges	191		101		()	(209)	n/a
- Capital Charges	191						
Intangible Charges			164	2	37	203	24
- REFCUS 17 Corporate support services bought in 17 - 9 26 17 TOTAL UNCONTROLLABLE COST 17 - 9 26 208 NET COST OF SERVICE 181 2 46 229 - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL NET EXPENDITURE 181 2 46 229 * OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Other resource changes Supplies & Services Budget moved from PL 5.3 & 5.4 Recharges from other Services moved from PL 5.3 a 5.4 Recharges from other Services moved from PL 5.3			-	-	-	-	n/a
17			-	-	-	-	n/a
17			- 17	-	- 0	- 26	n/a 53
208 NET COST OF SERVICE							53
- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS	11	TOTAL GROOM ROLLABLE GOOT	1,			20	
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS	208	NET COST OF SERVICE	181	2	46	229	27
- Contributions to / (from) Capital Reserves:	- 1	Contributions to / (from) Earmarked Reserves		_	_	- 1	n/a
- Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL NET EXPENDITURE 208 TOTAL NET EXPENDITURE **OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands. Strategic budget - agreed additional income / savings Other resource changes Supplies & Services Budget moved from PL 5.3 & 5.4 Recharges from other Services moved from PL 5.3 **OTHER VARIATIONS IN LEVEL OF EXPENDITURE \$\text{2000's} \text{ Strategic budget - agreed additional income / savings}			-	-	-	-	n/a
- Contribution to / (from) General Balances	-		-	-	-	-	n/a
- TOTAL APPROPRIATIONS			-	-			n/a n/a
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Other resource changes Supplies & Services Budget moved from PL 5.3 & 5.4 Recharges from other Services moved from PL 5.3		` ,	-	-	-	-	n/a
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Other resource changes Supplies & Services Budget moved from PL 5.3 & 5.4 Recharges from other Services moved from PL 5.3			1				
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Other resource changes Supplies & Services Budget moved from PL 5.3 & 5.4 Recharges from other Services moved from PL 5.3	208	TOTAL NET EXPENDITURE	181	2	46	229	27
Strategic budget - agreed additional income / savings Other resource changes Supplies & Services Budget moved from PL 5.3 & 5.4 Recharges from other Services moved from PL 5.3							£000's
Other resource changes Supplies & Services Budget moved from PL 5.3 & 5.4 Recharges from other Services moved from PL 5.3	Strategic bud	get - agreed pressures / service demands					
Other resource changes Supplies & Services Budget moved from PL 5.3 & 5.4 Recharges from other Services moved from PL 5.3							
Other resource changes Supplies & Services Budget moved from PL 5.3 & 5.4 Recharges from other Services moved from PL 5.3							
Other resource changes Supplies & Services Budget moved from PL 5.3 & 5.4 Recharges from other Services moved from PL 5.3							
Other resource changes Supplies & Services Budget moved from PL 5.3 & 5.4 Recharges from other Services moved from PL 5.3	Strategic bud	get - agreed additional income / savings					-
Supplies & Services Budget moved from PL 5.3 & 5.4 Recharges from other Services moved from PL 5.3	on arogio saa	go. ag. oo a aaaoaooo , oago					
Supplies & Services Budget moved from PL 5.3 & 5.4 Recharges from other Services moved from PL 5.3							
Supplies & Services Budget moved from PL 5.3 & 5.4 Recharges from other Services moved from PL 5.3							
Supplies & Services Budget moved from PL 5.3 & 5.4 Recharges from other Services moved from PL 5.3							
Supplies & Services Budget moved from PL 5.3 & 5.4 Recharges from other Services moved from PL 5.3							
Supplies & Services Budget moved from PL 5.3 & 5.4 Recharges from other Services moved from PL 5.3							
Supplies & Services Budget moved from PL 5.3 & 5.4 Recharges from other Services moved from PL 5.3	Other resource	e changes					
Recharges from other Services moved from PL 5.3							
							66
Reduction in Employee Budget moved to Supplies & Services & Increase in BxB recharge			Increase in Byl	B recharge			92 88
					nents, contribu	itions	(209
Corporate support services bought in							9
<u> </u>							46
							40
	TOTAL OTH	ER VARIATIONS IN RESOURCE					46

PLACE CROYDON GROWTH ZONE

SERVICE DESCRIPTION

The Growth Zone programme management team are responsible for the design, development and delivery of the Growth Zone programme.

Tasks include programme management, stakeholder engagement, scheme design, support and guidance to other directors, tracking progress and reporting to the steering group and Board.

In 2018/19 the programme will focus on feasibility and design of transport and public realm schemes, mitigating against construction related traffic, progressing the formal enactment and loan draw down of the Growth Zone and implementation of meanwhile projects.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	ure on (A)	BUDGET	%
CENTRE	SERVICE	2017/18	Inflation	Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1668Q	Growth Fund Summary	-	-	-	-	n/a
	TOTAL NET SPEND	-	-	_	-	n/a

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2017/18	2018/19	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Growth Fund Summary	-	5.0	5.0
TOTAL FTE STAFF	-	5.0	5.0

COST CENTRE: C1116P

FORECAST		ORIGINAL BUDGET	Variations Expendite	in Level of ure on (A)	ORIGINAL BUDGET	%
2017/18	DESCRIPTION	2017/18 (A)	Inflation (B)	* Other (C)	2018/19	CHANGE
£000's		£000's	£000's	£000's	(D) £000's	(E) %
-	Employees	-	-	326	326	n/a
-	Premises related expenditure Supplies and Services	-	-	-	-	n/a n/a
-	Third Party Payments	_	-	-	_	n/s
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/s
-	Recharges from other services TOTAL EXPENDITURE	-		326	326	n/ n/
-	Government Grants	-	-	320	320	n/
-	Other Grants, reimbursements and contributions	_	-	-	_	n/
-	Customer and Client Receipts	-	-	-	-	n/
- -	Interest Receivable Recharges to other services	-	-	(326)	(326)	n/
	TOTAL INCOME	-		(326)	(326)	
-	TOTAL INCOME	-	-	(320)	(326)	11/-
-	NET CONTROLLABLE COST	-	-	-	-	n/
-	Capital Charges	-	_	_	_	n/
-	Intangible Charges	-	-	-	-	n/
-	REFCUS	-	-	-	-	n/
-	Corporate support services bought in	-	-	-	-	n/
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/
-	NET COST OF SERVICE	-	-	-	-	n/
_	Contributions to / (from) Earmarked Reserves		_	_	<u> </u>	n/
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/
-	Financing of Capital Expenditure	-	-	-	-	n/
-	Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-	-	-	n/ n/
-	TOTAL APPROPRIATIONS	-	-	-	-	n/
	-	1				
-	TOTAL NET EXPENDITURE	-	-	-	-	n/
	ARIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	dget - agreed pressures / service demands					
						-
Strategic bud	dget - agreed additional income / savings					
-						
						-
Other resour	ce changes					
						-
TOTAL	IED VARIATIONS IN TERRITOR					
IOTAL OTH	IER VARIATIONS IN RESOURCE					-

SERVICE DESCRIPTION

The Planning & Strategic Transport Division comprises Building control, Development Management, Spatial Planning and Transport.

Building Control is a statutory service to regulate the built environment for the protection of the public through the implementation and enforcement of Building Regulations and other legislation. The service aims to promote an accessible, healthy, safe and sustainable built environment within Croydon through provision of a customer focused service that offers value for money, and that is efficient, effective, and equitable.

Development management processes applications for planning permission relating to all development types from householder extensions to large commercial or housing developments. A range of pre-application enquiry processes are also available to assist applicants. The service responds to appeals to the Planning Inspectorate against decisions to refuse planning permission or in relation to a condition on a planning permission and also investigates, and remedies where necessary, allegations about breaches of planning control.

Spatial Planning provides the functions of place making and plan making, which combined provide the councils spatial planning strategy over a future time horizon spanning twenty years. Plan making carry out the analysis and interpretation of evidence to support the preparation of Croydon's Local Plan principally through the Strategic Policies and other key spatial planning documents - Detailed Policies and Proposals, Infrastructure Delivery Plan (IDP) and Community Infrastructure Levy (CIL). Place making provides qualitative inputs into the plan making processes regarding design and local distinctiveness through character appraisals, briefs, feasibility studies and master planning. It also integrates with Development Management through the pre-application process.

Transport is responsible for developing transport policy and translating local priorities and regional policies into delivery plans and programmes. As well as developing and managing the Local Implementation Plan (LIP), the team also provides transport advice to the planning authority on development plan and master plan making and advises the Development Management Service and Planning Committee(s) on the transport implications of development proposals. The team also bids for funds through the LIP drawing funding from TfL, CIL and the Capital Programme to improve transport and infrastructure in Croydon and runs a large 'Active Travel' programme including School Travel Planning, Work Place Travel Planning and overseeing and reporting delivery of the Biking Borough programme.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CENTRE	SERVICE	2017/18	Inflation	Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1108Q	Building Control	415	9	(53)	371	(11)
C1109Q	Development Management	427	45	16	488	14
C1110Q	Spatial Planning	977	17	(44)	950	(3)
C1111Q	Transport	322	10	52	384	19
	TOTAL NET SPEND	2,141	81	(29)	2,193	2

STAFF ESTABLISHMENT NUMBERS			
	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2017/18	2018/19	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Building Control	22.0	22.0	-
Development Management	46.0	51.0	5.0
Spatial Planning	17.0	16.8	(0.2)
Transport	4.0	8.5	4.5
TOTAL FTE STAFF	89.0	98.3	9.3

PLACE PLANNING

COST CENTRE: C1120P

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
2017/10	DEGGINII TIGIN	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	4,576	93	266	4.935	8
	Premises related expenditure	-	-	-	· -	n/a
466	Supplies and Services	352	-	17	369	5
25	Third Party Payments	25	-	_	25	_
-	Transfer Payments	-	-	-	-	n/a
37	Transport related expenditure	37	-	-	37	-
1,839	Recharges from other services	1,723	-	70	1,793	4
7,499	TOTAL EXPENDITURE	6,713	93	353	7,159	7
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
(4,249)	Customer and Client Receipts	(3,890)	(12)	(416)	(4,318)	11
-	Interest Receivable	-	-	-	-	n/a
(1,957)	Recharges to other services	(1,885)	-	20	(1,865)	(1)
(6,206)	TOTAL INCOME	(5,775)	(12)	(396)	(6,183)	7
·						
1,293	NET CONTROLLABLE COST	938	81	(43)	976	4
	I		81	(43)		4
	Capital Charges	938	81	(43)	976	-
9 -	Capital Charges Intangible Charges		81 - -	(43) - -		- n/a
9 -	Capital Charges Intangible Charges REFCUS	9 -	- - - -	- - -	9 -	- n/a n/a
9 - - 1,194	Capital Charges Intangible Charges REFCUS Corporate support services bought in	9 - - 1,194	- - - -	- - - 14	9 - - 1,208	- n/a n/a 1
9 - - 1,194	Capital Charges Intangible Charges REFCUS	9 -	- - - - -	- - -	9 -	- n/a n/a
9 - - 1,194 1,203	Capital Charges Intangible Charges REFCUS Corporate support services bought in	9 - - 1,194	- - - - - - 81	- - - 14	9 - - 1,208	- n/a n/a 1
9 - - 1,194 1,203	Capital Charges Intangible Charges REFCUS Corporate support services bought in TOTAL UNCONTROLLABLE COST NET COST OF SERVICE	9 - - 1,194 1,203	- - - - -	- - - 14 14	9 - - 1,208 1,217	- n/a n/a 1 1
9 - - 1,194 1,203	Capital Charges Intangible Charges REFCUS Corporate support services bought in TOTAL UNCONTROLLABLE COST NET COST OF SERVICE Contributions to / (from) Earmarked Reserves	9 - - 1,194 1,203	- - - - -	- - - 14 14	9 - - 1,208 1,217	- n/a n/a 1 1
9 - - 1,194 1,203	Capital Charges Intangible Charges REFCUS Corporate support services bought in TOTAL UNCONTROLLABLE COST NET COST OF SERVICE Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:	9 - - 1,194 1,203	- - - - -	- - - 14 14	9 - - 1,208 1,217	- n/a n/a 1 1 2 n/a n/a
9 - - 1,194 1,203	Capital Charges Intangible Charges REFCUS Corporate support services bought in TOTAL UNCONTROLLABLE COST NET COST OF SERVICE Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure	9 - - 1,194 1,203	- - - - -	- - - 14 14	9 - - 1,208 1,217	- n/a n/a 1 1 2 n/a n/a
9 - - 1,194 1,203	Capital Charges Intangible Charges REFCUS Corporate support services bought in TOTAL UNCONTROLLABLE COST NET COST OF SERVICE Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans	9 - - 1,194 1,203	- - - - - 81	- - 14 14 (29)	9 - - 1,208 1,217	n/a n/a 1 1 2 n/a n/a n/a
9 - - 1,194 1,203	Capital Charges Intangible Charges REFCUS Corporate support services bought in TOTAL UNCONTROLLABLE COST NET COST OF SERVICE Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances	9 - - 1,194 1,203	- - - - -	- - - 14 14	9 - - 1,208 1,217	n/a n/a 1 1 2 n/a n/a n/a n/a
9 - - 1,194 1,203	Capital Charges Intangible Charges REFCUS Corporate support services bought in TOTAL UNCONTROLLABLE COST NET COST OF SERVICE Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans	9 - - 1,194 1,203	- - - - - 81	- - 14 14 (29)	9 - - 1,208 1,217	n/a n/a 1 1 2 n/a n/a n/a
9 - 1,194 1,203 2,496	Capital Charges Intangible Charges REFCUS Corporate support services bought in TOTAL UNCONTROLLABLE COST NET COST OF SERVICE Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances	9 - - 1,194 1,203	- - - - - 81	- - 14 14 (29)	9 - - 1,208 1,217	n/a n/a 1 1 2 n/a n/a n/a n/a

COST CENTRE: C1108Q

FORECAST 2017/18						
		ORIGINAL		in Level of	ORIGINAL	
2017/18		BUDGET		re on (A)	BUDGET	%
	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
00001-		(A)	(B)	(C)	(D)	(E)
£000's	Formland	£000's	£000's	£000's	£000's	%
1,103	Employees Premises related expenditure	1,103	21	(55)	1,069	(3
83	Supplies and Services	83	-	-	83	n/a
	Third Party Payments	3	-	-	3	-
-	Transfer Payments	3	_	_	-	- n/
28	Transport related expenditure	28	_	_	28	n/: -
1,217	Recharges from other services	1,217	_	(3)	1,214	(0
		1 1	04	\ /		,
2,434	TOTAL EXPENDITURE	2,434	21	(58)	2,397	(2
-	Government Grants	-	-	-	-	n/a
	Other Grants, reimbursements and contributions	-	-	-		n/a
(1,199)	Customer and Client Receipts	(1,199)	(12)	50	(1,161)	(3
(4.400)	Interest Receivable	(4.400)	-	-	(4.400)	n/a
	Recharges to other services	(1,138)	-	5	(1,133)	(0
(2,337)	TOTAL INCOME	(2,337)	(12)	55	(2,294)	(2
97	NET CONTROLLABLE COST	97	9	(3)	103	6
		1		(-)		
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-		-	n/a
	Corporate support services bought in	318	-	(50)	268	(16
318	TOTAL UNCONTROLLABLE COST	318	-	(50)	268	(16
415	NET COST OF SERVICE	415	9	(53)	371	(11
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
=	Contributions to / (from) Capital Reserves:	-	-	=	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-	-	-	n/a
<u> </u>	TOTAL APPROPRIATIONS					
	TOTAL ALTROPRIATIONS	<u> </u>				100
415	TOTAL NET EXPENDITURE	415	9	(53)	371	(11
		<u> </u>		, ,	0/ 1	(11
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				071	
	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands				911	£000's
					0.11	£000's
Strategic bud Strategic bud	get - agreed pressures / service demands					£000's
Strategic bud	get - agreed pressures / service demands				0.11	£000's
Strategic bud Strategic bud	get - agreed pressures / service demands					£000's
Strategic bud Strategic bud	get - agreed pressures / service demands					£000's
Strategic bud Strategic bud	get - agreed pressures / service demands					£000's
Strategic bud	get - agreed pressures / service demands					£000's
Strategic bud Strategic bud	lget - agreed pressures / service demands					£000's
Strategic bud Strategic bud Agreed additi	lget - agreed pressures / service demands lget - agreed additional income / savings ional income					£000's
Strategic bud Strategic bud Agreed additi	lget - agreed pressures / service demands lget - agreed additional income / savings ional income ce changes t of Salaries					£000's
Strategic bud Strategic bud Agreed additi Other resource Re-alignment	lget - agreed pressures / service demands lget - agreed additional income / savings ional income ce changes t of Salaries t of Income					£000's
Strategic bud Strategic bud Agreed additi Agreed additi Re-alignment Re-alignment	lget - agreed pressures / service demands lget - agreed additional income / savings ional income ce changes t of Salaries t of Income t of recharges to/from other services					£000's
Strategic bud Strategic bud Agreed additi Agreed additi Re-alignment Re-alignment Re-alignment	lget - agreed pressures / service demands lget - agreed additional income / savings ional income ce changes t of Salaries t of Income					£000's
Strategic bud Strategic bud Agreed additi Agreed additi Re-alignment Re-alignment Re-alignment	lget - agreed pressures / service demands lget - agreed additional income / savings ional income ce changes t of Salaries t of Income t of recharges to/from other services					£000's
Strategic bud Strategic bud Agreed additi Agreed additi Re-alignment Re-alignment Re-alignment	lget - agreed pressures / service demands lget - agreed additional income / savings ional income ce changes t of Salaries t of Income t of recharges to/from other services					£000's
Strategic bud Strategic bud Agreed additi Re-alignment Re-alignment Re-alignment Corporate su	lget - agreed pressures / service demands lget - agreed additional income / savings ional income ce changes t of Salaries t of Income t of recharges to/from other services					£000's (55) 55) 2 (50)

COST CENTRE: C1109Q

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
00001-		(A)	(B)	(C)	(D)	(E)
£000's	Employees	£000's 2,117	£000's 45	£000's 354	£000's 2,516	<u>%</u> 19
	Premises related expenditure	2,117	-	-	2,310	n/a
	Supplies and Services	141	-	35	176	25
-	Third Party Payments	-	-	-	-	n/a
	Transfer Payments	-	-	-	-	n/a
7 527	Transport related expenditure Recharges from other services	7 411	-	- 65	7 476	- 16
	TOTAL EXPENDITURE	2,676	45	454	3,175	19
- /	Government Grants	2,070	45	434	3,173	
	Other Grants, reimbursements and contributions	-	-	-	_	n/a n/a
	Customer and Client Receipts	(2,640)	-	(466)	(3,106)	18
	Interest Receivable	-	-	-	-	n/a
	Recharges to other services	(206)	-	-	(206)	-
(3,176)	TOTAL INCOME	(2,846)	-	(466)	(3,312)	16
149	NET CONTROLLABLE COST	(170)	45	(12)	(137)	(19)
1.10	N2. 33.111(322)322 333.	(110)	10	(12)	(101)	(10)
	Capital Charges	-	-	-	-	n/a
	Intangible Charges	-	-	-	-	n/a
	REFCUS Corporate support services bought in	- 597	-	- 28	- 625	n/a 5
	TOTAL UNCONTROLLABLE COST	597	-	28	625	<u>5</u>
597	TOTAL UNCONTROLLABLE COST	397	-	20	023	
746	NET COST OF SERVICE	427	45	16	488	14
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	=	-	-	n/a
-	Financing of Capital Expenditure Provision for Repayment of External Loans	-	-	-	_	n/a n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
746	TOTAL NET EXPENDITURE	427	45	16	488	14
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					
						-
	lget - agreed additional income / savings					
	anning Fee recovery ervices Savings					(9) (13)
Supplies & Si	ervices Savings					(13)
						(22
Other resource	ce changes					(22
						
	fte's for Planning Performance Agreements & other	staff changes				354
	onsultant Fees & External Legal Fees nternal Legal Budget					35 78
	nernal Legal Budget Icome to recover costs for Planning Performance A	greements. Cor	nsultants & Le	egal		78 (457
	pport services bought in	g. 20or.no, 001		. J		28
	3					
						38
TOTAL OTH	ER VARIATIONS IN RESOURCE					16
I O I AL O I H	LIV VARIATIONS IN RESOURCE					10

COST CENTRE: C1110Q

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	822	17	-	839	2
	Premises related expenditure	-	-	-	-	n/a
	Supplies and Services	99	-	(18)	81	(18
	Third Party Payments	22	-	-	22	-
	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure	1	-	-	1	-
63	Recharges from other services	63	-	2	65	3
1,144	TOTAL EXPENDITURE	1,007	17	(16)	1,008	0
	Government Grants			- ()	1,000	
	Other Grants, reimbursements and contributions	-	-	-	-	n/a
		(54)	-	-	(54)	n/a
	Customer and Client Receipts	(51)	-	-	(51)	-,
	Interest Receivable	(000)	-	- (4.0)	(000)	n/a
	Recharges to other services	(202)	-	(18)	(220)	9
(461)	TOTAL INCOME	(253)	-	(18)	(271)	7
683	NET CONTROLLABLE COST	754	17	(34)	737	(2
003	NET CONTROLLABLE COST	754	17	(34)	131	(2
6	Capital Charges	6	_		6	
	Intangible Charges		_	_	-	n/a
	REFCUS	_	_	_	_	n/a
	Corporate support services bought in	217	_	(10)	207	(5)
		1		\ /	_	
223	TOTAL UNCONTROLLABLE COST	223	-	(10)	213	(4)
906	NET COST OF SERVICE	977	17	(44)	950	(3
<u> </u>		<u>'</u>			<u>'</u>	
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	_	-	n/a
-	Provision for Repayment of External Loans	-	-	_	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
906	TOTAL NET EXPENDITURE	977	17	(44)	950	(3)
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic budg	get - agreed pressures / service demands					
						-
Strategic bud	get - agreed additional income / savings				ļ	
						(18
	ome recovery					(10
	ome recovery ervices Savings					
						(18
						(18
	ervices Savings					(18
Supplies & Se	ervices Savings se changes					(36
Supplies & Se	ervices Savings					(36
Supplies & Se	ervices Savings se changes					(36
Supplies & Se	ervices Savings se changes					(36
Supplies & Se	ervices Savings se changes					(36
Supplies & Se	ervices Savings se changes					(36
Supplies & Se	ervices Savings se changes					(36 (8
Supplies & Se	ervices Savings se changes					
Other resource Corporate sup	ervices Savings se changes					(36

COST CENTRE: C1111Q

FORECAST						
EODEC VET		ORIGINAL		in Level of	ORIGINAL	
		BUDGET		re on (A)	BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	534	10	(33)	511	(4
	Premises related expenditure	-	-	-	-	n/a
	Supplies and Services	29	-	-	29	-
	Third Party Payments	-	-	-	-	n/a
	Transfer Payments	-	-	-	-	n/
	Transport related expenditure	1	-	-	1	-
32	Recharges from other services	32	-	6	38	19
596	TOTAL EXPENDITURE	596	10	(27)	579	(3
-	Government Grants	-	-	-	-	n/
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
	Customer and Client Receipts	-	-	-	-	n/a
	Interest Receivable	-	-	-	-	n/a
(232)	Recharges to other services	(339)	-	33	(306)	(10
	TOTAL INCOME	(339)	_	33	(306)	(10
(202)	TO TAL INCOME	(000)			(000)	(10
364	NET CONTROLLABLE COST	257	10	6	273	6
	Capital Charges	3	-	-	3	-
	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
62	Corporate support services bought in	62	-	46	108	74
65	TOTAL UNCONTROLLABLE COST	65	-	46	111	71
	<u> </u>	1				
429	NET COST OF SERVICE	322	10	52	384	19
		1			ı	
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
=	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
=	Financing of Capital Expenditure	-	-	=	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
	l					
	TOTAL APPROPRIATIONS	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	322	10	52	384	
-		322			384	
429 * OTHER VA	TOTAL NET EXPENDITURE	322			384	n/a 19 £000's
429 * OTHER VA	TOTAL NET EXPENDITURE	322			384	19
429 * OTHER VA	TOTAL NET EXPENDITURE	322			384	19
429 * OTHER VA	TOTAL NET EXPENDITURE	322			384	19
429 * OTHER VA	TOTAL NET EXPENDITURE	322			384	19
429 * OTHER VA	TOTAL NET EXPENDITURE	322			384	19
429 * OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands	322			384	19
429 * OTHER VA Strategic bud	TOTAL NET EXPENDITURE	322			384	19
429 * OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands	322			384	19
429 * OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands	322			384	19
429 * OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands	322			384	19
429 * OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands	322			384	19
429 * OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands	322			384	19
429 * OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands	322			384	19
429 * OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands	322			384	19 £000's
429 * OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings	322			384	19 £000's
429 * OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings	322			384	£000's
* OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings	322			384	19 £000's
* OTHER VA Strategic bud Strategic bud Other resource	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings Ce changes Recharges from other services	322			384	19 £000's
429 * OTHER VA Strategic bud Strategic bud Other resource	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings	322			384	19 £000's
* OTHER VA Strategic bud Strategic bud Other resource	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings Ce changes Recharges from other services	322			384	£000's
* OTHER VA Strategic bud Strategic bud Other resource	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings Ce changes Recharges from other services	322			384	£000's
429 * OTHER VA Strategic bud Strategic bud Other resource	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings Ce changes Recharges from other services	322			384	£000's
* OTHER VA Strategic bud Strategic bud Other resource	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings Ce changes Recharges from other services	322			384	19
429 * OTHER VA Strategic bud Strategic bud Other resource Increase in R Corporate sup	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings Ce changes Recharges from other services	322			384	£000's

PLACE DISTRICT CENTRES AND REGENERATION

SERVICE DESCRIPTION

District Centres and Regeneration

The District Centre & Regeneration division makes places where people want to be by helping create district centres that are places that residents choose to stay by ensuring that they include high quality homes, schools, leisure facilities and parks /open spaces with vibrant and attractive high streets and well-used community spaces.

The services in the division encompass the following functions:

Homes & School Improvement - Schools Capital Delivery & Housing Planned Maintenance & Improvement, regeneration capital delivery programmes

Regeneration - Regeneration & Development

Active Lifestyles - Parks, Sports and Physical Activity

Libraries

The key objectives of the division are to:

- Work in partnership with local people to develop and regenerate our district centres
- To encourage business to invest in our district centres and to employ local people.
- Work towards increasing employment and reducing poverty across all our communities.
- Support our colleagues in the People department to deliver the necessary additional school places through our schools delivery programme.
- Ensure that all residents have the right to a decent home.
- Undertaking several significant procurement projects for improvement work on our housing estates.
- Ensure that our parks and open spaces are sustainable and can be enjoyed by future generations.
- Through sport and physical activity, promote health and wellbeing across the borough.
- Integrating the new division bringing together different parts of the Council that have not worked together before.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	ure on (A)	BUDGET	%
CENTRE	SERVICE	2017/18	Inflation	Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1114Q	Homes & School Improvement	42	12	100	154	267
C1115Q	Regeneration & Partnership	429	14	112	555	29
C1127Q	District Centres & Regeneration Directorate	162	2	16	180	11
C1128Q	Active Lifestyle	854	8	(102)	760	(11)
C1138Q	Libraries	3,802	67	179	4,048	6
	TOTAL NET SPEND	5,289	103	305	5,697	8

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2017/18	2018/19	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Homes & School Improvement	10.0	10.0	-
Regeneration & Partnership	23.4	12.0	(11.4)
District Centres & Regeneration Directorate	-	1.0	1.0
Active Lifestyle	-	4.0	4.0
Libraries and Culture	1.4	1.0	(0.4)
TOTAL FTE STAFF	34.8	28.0	(6.8)

PLACE DISTRICT CENTRES AND REGENERATION

COST CENTRE: C1125P

		ODIOINAL	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \		ODIONAL	
FORFOAGE		ORIGINAL		in Level of	ORIGINAL	0/
FORECAST	DECODIDATION	BUDGET	Expenditu		BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
00001		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	1,890	37	118	2,045	8
	Premises related expenditure	229	-	-	229	_
	Supplies and Services	85	-	61	146	72
	Third Party Payments	3,393	66	(44)	3,415	1
	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure	4	-	-	4	-
318	Recharges from other services	293	-	(77)	216	(26)
6,097	TOTAL EXPENDITURE	5,894	103	58	6,055	3
-	Government Grants	-	-	-	-	n/a
(468)	Other Grants, reimbursements and contributions	(403)	-	-	(403)	-
(99)	Customer and Client Receipts	(25)	-	-	(25)	-
-	Interest Receivable	- 1	-	-	-	n/a
(1,351)	Recharges to other services	(1,411)	-	(20)	(1,431)	1
(1,918)	TOTAL INCOME	(1,839)	-	(20)	(1,859)	1
4,179	NET CONTROLLABLE COST	4,055	103	38	4,196	3
		1 1			1 1	
	Capital Charges	904	-	45	949	5
	Intangible Charges	-	-	-	-	n/a
	REFCUS	-	-	-	-	n/a
	Corporate support services bought in	330	-	222	552	67
2,112	TOTAL UNCONTROLLABLE COST	1,234	-	267	1,501	22
6,291	NET COST OF SERVICE	5,289	103	305	5,697	8
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
6,291	TOTAL NET EXPENDITURE	5,289	103	305	5,697	8

COST CENTRE: C1114Q

2017/18							
BUDGET Expenditure on (A) BUDGET 2017/18 Infallation Cother (B) (C) C 2018/19 C C C C C C C C C			ORIGINAL	Variations	in Level of	ORIGINAL	
2017/18	FORECAST						%
E000's E	2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
E000's E			(A)	(B)	(C)	(D)	(E)
Premises related expenditure	£000's						
Premises related expenditure	647	Employees			(6)	653	1
- Supplies and Services	_		_	-	-	-	n/a
Third Party Payments Transport related expenditure Transport relat	_		-	-	_	_	n/a
- Transfer Payments	_		_	_	_	_	n/a
Transport related expenditure	_		_	_	_	_	n/a
13 Recharges from other services 13	_		_	_	_	_	
Geol TOTAL EXPENDITURE Geol 12 Geol George	12		12	_	1	14	8
Government Grants							
- Other Grants, reimbursements and contributions - Customer and Client Receipts	660	TOTAL EXPENDITURE	660	12	(5)	667	1
- Other Grants, reimbursements and contributions - Customer and Client Receipts - Interest Receivable - Interest Receivable - (641) TOTAL INCOME (641) (-	Government Grants	-	-	-	-	n/a
- Customer and Client Receipts - - - - - - - - -	-	Other Grants, reimbursements and contributions	-	_	-	_	n/a
Interest Receivable	-		_	-	-	_	n/a
G41 Recharges to other services G41 -	_		_	_	_	_	n/a
MET CONTROLLABLE COST 19 12 (5) 26 3	(641)		(641)	_	_	(641)	-
19 NET CONTROLLABLE COST 19 12 (5) 26 3			` '			` '	
- Capital Charges	(641)	TOTAL INCOME	(641)	-	-	(641)	-
- Capital Charges	10	NET CONTROLLARIE COST	10	10	(5)	26	27
Intangible Charges	19	NET CONTROLLABLE COST	19	12	(5)	20	37
Intangible Charges	-	Capital Charges	- 1	-	-	-	n/a
REFCUS	_		_	_	_	_	n/a
23 Corporate support services bought in 23 - 105 128 45	_	REFCUS	_	_	_	_	n/a
23	23		23	_	105	128	
A2 NET COST OF SERVICE			1	_			
- Contributions to / (from) Earmarked Reserves	23	TOTAL UNCONTROLLABLE COST	23	-	105	128	457
- Contributions to / (from) Earmarked Reserves	40	NET COST OF SERVICE	10	40	400	454	007
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances	42	NET COST OF SERVICE	42	12	100	154	267
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances		Contributions to / (from) Formarked Poserves			_	_	n/c
- Financing of Capital Expenditure			-	_	_	_	
- Provision for Repayment of External Loans			-	-	-	-	n/a
- Contribution to / (from) General Balances			-	-	-	-	n/a
TOTAL APPROPRIATIONS			-	-	-	-	n/a
42 TOTAL NET EXPENDITURE **COTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands. **Strategic budget - agreed additional income / savings Efficiency savings (incl. capitalisation opportunities) **Other resource changes Corporate support services bought in Recharges from Other services **TOTAL NET EXPENDITURE **E000's **E000's **Contraction of the contraction	-	` , ,	-	-	-	-	n/a
OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Efficiency savings (incl. capitalisation opportunities) Other resource changes Corporate support services bought in Recharges from Other services 10	-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Efficiency savings (incl. capitalisation opportunities) Other resource changes Corporate support services bought in Recharges from Other services 10		T					
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Efficiency savings (incl. capitalisation opportunities) Other resource changes Corporate support services bought in Recharges from Other services 100	42	TOTAL NET EXPENDITURE	42	12	100	154	267
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Efficiency savings (incl. capitalisation opportunities) Other resource changes Corporate support services bought in Recharges from Other services 100	* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				ĺ	£000's
Strategic budget - agreed additional income / savings Efficiency savings (incl. capitalisation opportunities) Other resource changes Corporate support services bought in Recharges from Other services 100							20003
Strategic budget - agreed additional income / savings Efficiency savings (incl. capitalisation opportunities) Other resource changes Corporate support services bought in Recharges from Other services 10:	Strategic buc	iget - agreed pressures / service demands					
Strategic budget - agreed additional income / savings Efficiency savings (incl. capitalisation opportunities) Other resource changes Corporate support services bought in Recharges from Other services 10:							
Strategic budget - agreed additional income / savings Efficiency savings (incl. capitalisation opportunities) Other resource changes Corporate support services bought in Recharges from Other services 10:							
Strategic budget - agreed additional income / savings Efficiency savings (incl. capitalisation opportunities) Other resource changes Corporate support services bought in Recharges from Other services 10:							
Strategic budget - agreed additional income / savings Efficiency savings (incl. capitalisation opportunities) Other resource changes Corporate support services bought in Recharges from Other services 10:							
Efficiency savings (incl. capitalisation opportunities) Other resource changes Corporate support services bought in Recharges from Other services 10:	Cturat: !	lant coursed additional income /					-
Other resource changes Corporate support services bought in Recharges from Other services	Strategic bud	iget - agreed additional income / savings					
Other resource changes Corporate support services bought in Recharges from Other services		viene (incl. ponitelia-ti					/~
Other resource changes Corporate support services bought in Recharges from Other services 10:	Efficiency sa	vings (incl. capitalisation opportunities)					(6)
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Corporate support services bought in Recharges from Other services 100 100							(6
Corporate support services bought in Recharges from Other services 100 100	Other resour	<u>ce changes</u>					,
Recharges from Other services 10							105
100	Recharges fr	om Other services					1
							106
TOTAL OTHER VARIATIONS IN RESOURCE 100							100
TOTAL OTHER VARIATIONS IN RESOURCE 10	TOTAL OTIL	ED VADIATIONS IN DESCUIDE					400
	IUIALUIH	ER VARIATIONS IN RESOURCE					100

COST CENTRE: C1115Q

| Countributions to / (A) (B) (C) (D) (E) | 2017/18 D £000's 767 E - P 84 S 26 Ti - T 1 T 204 R 1,082 T (135) O (1) C - In (549) R (685) T 397 N - C - In - R 173 C | DESCRIPTION 7 Employees Premises related expenditure Supplies and Services Third Party Payments Transfer Payments Transport related expenditure Recharges from other services 2 TOTAL EXPENDITURE Government Grants Other Grants, reimbursements and contributions Customer and Client Receipts Interest Receivable Recharges to other services TOTAL INCOME 7 NET CONTROLLABLE COST Capital Charges Intangible Charges REFCUS Corporate support services bought in | BUDGET 2017/18 (A) £000's 613 - 20 444 - 1 1 213 891 - 213 (609) (609) 282 | BUDGET Expenditure 2017/18 Inflation (B) £000's £0000's | Expenditure on (A) Inflation * Other (B) (C) £000's £0000's 14 120 61 - (44) (22) 14 115 (22) 14 115 (16) - (16) 14 99 | FORECAST BUDGET Expenditure on (A) BUDGET % | FORECAST BUDGET Expenditure on (A) BUDGET % | FORECAST BUDGET Expenditure on (A) BUDGET %
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 | FORECAST BUDGET Expenditure on (A) BUDGET % | FORECAST 2017/18 BUDGET 2017/18 Expenditure on (A) Inflation BUDGET 2018/19 % CHANG | FORECAST BUDGET Expenditure on (A) BUDGET % | FORECAST BUDGET Expenditure on (A) BUDGET %
 | ORECAST BUDGET Expenditure on (A) BUDGET % | FORECAST BUDGET Expenditure on (A) BUDGET % | FORECAST BUDGET Expenditure on (A) BUDGET % 2017/18 DESCRIPTION 2017/18 Inflation * Other 2018/19 CHANGE | FORECAST BUDGET Expenditure on (A)
BUDGET % | FORECAST BUDGET Expenditure on (A) BUDGET % | ORECAST BUDGET Expenditure on (A) BUDGET % | DRECAST BUDGET Expenditure on (A) BUDGET % | ORECAST BUDGET Expenditure on (A) BUDGET %
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| 2017/18 DESCRIPTION | £000's 767 E - P 84 S 26 Ti - T 1 Ti 204 R 1,082 Ti - In (549) R (685) Ti 397 N - C - In 173 C | 7 Employees Premises related expenditure Supplies and Services Third Party Payments Transfer Payments Transport related expenditure Recharges from other services 2 TOTAL EXPENDITURE Government Grants Other Grants, reimbursements and contributions Customer and Client Receipts Interest Receivable Recharges to other services TOTAL INCOME NET CONTROLLABLE COST Capital Charges Intangible Charges REFCUS Corporate support services bought in | (A) £000's 613 - 20 44 - 1 213 891 utions - (609) (609) 282 | 2017/18 | Inflation (B) | | |
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 | | | 2017/18 DESCRIPTION 2017/18 Inflation * Other 2018/19 CHANG |
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| E000's E000's E000's E000's E000's F000's F | 767 E - P 84 S 26 Ti - Ti 1 Ti 204 R 1,082 Ti - G (135) O (1) C - In (549) R (685) Ti 397 N - C - In - R 173 C | Premises related expenditure Supplies and Services Third Party Payments Transfer Payments Transport related expenditure Recharges from other services TOTAL EXPENDITURE Government Grants Other Grants, reimbursements and contributions Customer and Client Receipts Interest Receivable Recharges to other services TOTAL INCOME RET CONTROLLABLE COST Capital Charges Intangible Charges REFCUS Corporate support services bought in | £000's 613 - 20 444 - 1 213 891 - utions - (609) (609) 282 | £000's 613 | £000's £000's 14 | | | |
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| Temployees | 767 E - P 84 S 26 Ti - Ti 1 Ti 204 R 1,082 Ti - G (135) O (1) C - In (549) R (685) Ti 397 N - C - In - R 173 C | Premises related expenditure Supplies and Services Third Party Payments Transfer Payments Transport related expenditure Recharges from other services TOTAL EXPENDITURE Government Grants Other Grants, reimbursements and contributions Customer and Client Receipts Interest Receivable Recharges to other services TOTAL INCOME RET CONTROLLABLE COST Capital Charges Intangible Charges REFCUS Corporate support services bought in | 613 - 20 44 - 1 213 891 - utions - (609) (609) - 282 | 613 | 14 | | |
 | $ (\Delta) (B) (C) (D) (F)$ |

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 | (A) (B) (C) (D) (E) | (A) (B) (C) (D) (F) | |
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| - Premises related expenditure 84 Supplies and Services 20 - 61 81 26 Third Party Payments 44 - (44) - 1 Transfer Payments 4 1 Transfer Payments 1 Transport related expenditure 1 1 204 Recharges from other services 213 - (22) 191 1,082 TOTAL EXPENDITURE 891 14 115 1,020 - Government Grants (1) Customer and Client Receipts 1 Interest Receivable 1 (549) Recharges to other services (609) - (16) (625) (685) TOTAL INCOME (609) - (16) (625) - Capital Charges - Intangible Charges - Intangible Charges - REFCUS - REFCUS - REFCUS - TOTAL UNCONTROLLABLE COST - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution to / (from) General Balances - Contribution to / (from) General Balances | - P 84 S 26 Ti - Ti 1 Ti 204 R 1,082 Ti - G (135) O (1) C - In (549) R (685) Ti - C - In R 173 C | Premises related expenditure Supplies and Services Third Party Payments Transfer Payments Transport related expenditure Recharges from other services TOTAL EXPENDITURE Government Grants Other Grants, reimbursements and contributions Customer and Client Receipts Interest Receivable Recharges to other services TOTAL INCOME RET CONTROLLABLE COST Capital Charges Intangible Charges REFCUS Corporate support services bought in | 20 44 - 1 213 891 utions - (609) 282 | 20 - 20 - 444 | (44) (44) (22) (22) (22) (16) (16) (16) | | |
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| Transfer Payments | - Ti Ti Ti Ti 204 R 1,082 Ti Ci Ti Ci | Transfer Payments Transport related expenditure Recharges from other services TOTAL EXPENDITURE Government Grants Other Grants, reimbursements and contributions Customer and Client Receipts Interest Receivable Recharges to other services TOTAL INCOME NET CONTROLLABLE COST Capital Charges Intangible Charges REFCUS Corporate support services bought in | - 1 213 891 - 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 | | (22) 14 115 | £000's £000's £000's £000's £000's £000's % 767 Employees 613 14 120 747 20 - Premises related expenditure - - - - - - n. | £000's £000's £000's £000's £000's £000's % 767 Employees 613 14 120 747 2 - Premises related expenditure - - - - - n | £000's £000's £000's £000's £000's £000's % 767 Employees 613 14 120 747 2 - Premises related expenditure - - - - - n
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| E000's E000's E000's E000's E000's F000's F | 767 E - P - 84 S - 26 Ti - Ti - 1 Ti - 204 R - G (135) O (1) C - In (549) R (685) Ti - C - In - R - R - R - R - R | Premises related expenditure Supplies and Services Third Party Payments Transfer Payments Transport related expenditure Recharges from other services TOTAL EXPENDITURE Government Grants Other Grants, reimbursements and contributions Customer and Client Receipts Interest Receivable Recharges to other services TOTAL INCOME RET CONTROLLABLE COST Capital Charges Intangible Charges REFCUS Corporate support services bought in | £000's 613 - 20 444 - 1 213 891 - utions - (609) (609) 282 | £000's 613 | £000's £000's 14 | 2017/18 DESCRIPTION 2017/18 Inflation * Other 2018/19 CHANGE | 2017/18 DESCRIPTION 2017/18 Inflation * Other 2018/19 CHANGE | 2017/18 DESCRIPTION 2017/18 Inflation * Other 2018/19 CHANGE | 2017/10 DESCRIPTION 2017/10 IIIIalion Other 2017/13 CHANGE
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PLACE DISTRICT CENTRES AND REGENERATION DISTRICT CENTRES & REGENERATION DIRECTORATE

COST CENTRE: C1127Q

2017/18 DESCRIPTION	FORFO A OT		ORIGINAL		in Level of	ORIGINAL	0/
(A)	FORECAST		BUDGET			BUDGET	%
1000% 1000	2017/18	DESCRIPTION					
Transitive							
Premises related expenditure					£000's		%
2 Supplies and Services 2 2 8 8 1	77		152	2	-	154	1
8 Third Party Payments			-	-	-	-	n/
Transfer Payments	2	Supplies and Services	2	-	-	2	-
Transfer Payments	8	Third Party Payments	8	-	-	8	-
Transport related expenditure			_	_	_	-	n/
- Recharges from other services	_		_	-	_	_	n/
87 TOTAL EXPENDITURE	_		_	_	_	_	n/
- Government Grants - Other Grants, reimbursements and contributions - Customer and Client Receipts - Interest Receivable - Recharges to other services - TOTAL INCOME 87 NET CONTROLLABLE COST 87 NET CONTROLLABLE COST 87 NET CONTROLLABLE COST 88			_		_	_	
- Other Grants, reimbursements and contributions - Customer and Client Receipts - Interest Receivable - Recharges to other services - TOTAL INCOME	87	TOTAL EXPENDITURE	162	2	-	164	1
- Other Grants, reimbursements and contributions - Customer and Client Receipts - Interest Receivable - Recharges to other services - TOTAL INCOME	-	Government Grants	-	_	-	-	n/
- Customer and Client Receipis	_		_	-	_	_	n/
Interest Receivable			_	_	_	_	n/
Recharges to other services				_	_	_	
TOTAL INCOME			-	-	-	-	n/
87 NET CONTROLLABLE COST	-	Recharges to other services	-	-	-	-	n/
- Capital Charges - Intangible Charges - REFCUS	-	TOTAL INCOME	-	-	-	-	n/
- Capital Charges - Intangible Charges - REFCUS	0.7	NET CONTROLL ARLE COST	400			404	
Intangible Charges	87	NET CONTROLLABLE COST	162		-	164	1
Intangible Charges		Capital Charges	1			1	
REFCUS - - - - - - - - -	-		_	-		-	n/
- Corporate support services bought in 16 16 16 r - TOTAL UNCONTROLLABLE COST 16 16 16 r 87 NET COST OF SERVICE 162 2 16 180 1 - Contributions to / (from) Earmarked Reserves	-		-	-		-	n/
TOTAL UNCONTROLLABLE COST			-	-		-	n/
87 NET COST OF SERVICE	-	Corporate support services bought in	-	-	16	16	n/a
- Contributions to / (from) Earmarked Reserves	-	TOTAL UNCONTROLLABLE COST	-	-	16	16	n/
- Contributions to / (from) Earmarked Reserves		<u> </u>					
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - CONTRIBUTIONS IN LEVEL OF EXPENDITURE CONTRIBUTIONS IN LEVEL OF EXPENDITURE	87	NET COST OF SERVICE	162	2	16	180	11
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - CONTRIBUTIONS IN LEVEL OF EXPENDITURE CONTRIBUTIONS IN LEVEL OF EXPENDITURE			1		I	1	
- Financing of Capital Expenditure	-		-	-	-	-	n/
- Provision for Repayment of External Loans	-		-	-	-	-	n/
- Provision for Repayment of External Loans	-		-	-	-	-	n/
- Contribution to / (from) General Balances	-		-	-	-	-	n/
TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE TOTAL NET EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Other resource changes Corporate support services bought in Total NET EXPENDITURE £000's £000's	-		- 1	-	-	- 1	n/
OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Other resource changes Corporate support services bought in 1	<u> </u>		-		-	-	n/
OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Other resource changes Corporate support services bought in 1							
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Dither resource changes Corporate support services bought in 1	87	IOIAL NEI EXPENDITURE	162	2	16	180	1
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Dither resource changes Corporate support services bought in 1	+ OTHER \/A	DIATIONS IN LEVEL OF EVENINITURE				í	00001
Other resource changes Corporate support services bought in 1							20003
Other resource changes Corporate support services bought in 1							
Other resource changes Corporate support services bought in 1	Strategic bud	lget - agreed additional income / savings					
Other resource changes Corporate support services bought in 1							
Other resource changes Corporate support services bought in 1							
Other resource changes Corporate support services bought in 1							
Other resource changes Corporate support services bought in 1							
Other resource changes Corporate support services bought in 1							
Corporate support services bought in 1	Othor resour	so changes					
1							4.
	Jorporate su	pport services bought in					1
							10
OTAL OTHER VARIATIONS IN RESOURCE							
	TOTAL OTIL	ED VADIATIONS IN DESCUIDE					10

COST CENTRE: C1128Q

		ORIGINAL		in Level of	ORIGINAL	
FORECAST		BUDGET		re on (A)	BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
00001		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	404	8	4	416	3
	Premises related expenditure	149	-	-	149	-
	Supplies and Services	29	-	-	29	-
	Third Party Payments	57	-	-	57	-
-	Transfer Payments	-	-	-	-	n/
3	Transport related expenditure	3	-	(50)	3	(4.00
	Recharges from other services	52	<u> </u>	(56)	(4)	(108
782	TOTAL EXPENDITURE	694	8	(52)	650	(6
-	Government Grants	-	-	-	-	n/a
(318)	Other Grants, reimbursements and contributions	(403)	-	-	(403)	-
(98)	Customer and Client Receipts	(25)	-	-	(25)	-
-	Interest Receivable	-	-	-	-	n/a
(161)	Recharges to other services	(161)	-	(4)	(165)	2
(577)	TOTAL INCOME	(589)	-	(4)	(593)	1
	<u> </u>	, ,		()	` '	
205	NET CONTROLLABLE COST	105	8	(56)	57	(46
589	Capital Charges	589		25	614	4
-	Intangible Charges	-	_	-		n/a
_	REFCUS	_	_	_	_	n/a
	Corporate support services bought in	160	_	(71)	89	(44
	TOTAL UNCONTROLLABLE COST	749		(46)	703	(6
749	TOTAL UNCONTROLLABLE COST	749		(40)	703	(0
954	NET COST OF SERVICE	854	8	(102)	760	(11
	Contributions to / (from) Earmarked Reserves					1
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
_	Financing of Capital Expenditure	- 1	-	_	-	n/a
_	Provision for Repayment of External Loans		-	-	_	n/a n/a
- -	Contribution to / (from) General Balances	_ [_	_	_	n/a
<u> </u>	TOTAL APPROPRIATIONS	<u></u>			_	n/a
		<u> </u>				
954	TOTAL NET EXPENDITURE	854	8	(102)	760	(11
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				Ī	£000's
	lget - agreed pressures / service demands					
Strategic buc	lget - agreed additional income / savings					
Other resour	ce changes					-
Recharges fr Capital Char	om other services					(56 25 (71
TOTAL 07::	ED VARIATIONS IN DESCRIPTOR					(102
IOIALOIH	ER VARIATIONS IN RESOURCE					(102

PLACE DISTRICT CENTRES AND REGENERATION LIBRARIES AND CULTURE

COST CENTRE: C1238Q

	T	LODIOINAL	.,		ODIONIAL	
FODEOAGE		ORIGINAL		in Level of	ORIGINAL BUDGET	0/
FORECAST 2017/18	DESCRIPTION	BUDGET 2017/18	Inflation	ure on (A) * Other	2018/19	% CHANGE
2017/18	DESCRIPTION					
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
	Employees	74	1		75	1
		80		_	80	ı
		34	_	_	34	-
	Third Party Payments	3,284	66	_	3,350	2
	Transfer Payments	3,204	00	_	3,330	
-	Transport related expenditure	-	-	_	_	n/a
	Recharges from other services	15	_	_	15	n/: -
				_		
3,486	TOTAL EXPENDITURE	3,487	67	-	3,554	2
-	Government Grants	-	-	-	-	n/a
	Other Grants, reimbursements and contributions	-	-	-	-	n/a
	Customer and Client Receipts	-	-	-	-	n/a
	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
(15)	TOTAL INCOME	-	-	-	-	n/
(- /						
3,471	NET CONTROLLABLE COST	3,487	67	-	3,554	2
1,167	Capital Charges	315	-	20	335	6
	Intangible Charges	-	_	-	-	n/a
_	REFCUS	_	_	_	_	n/a
	Corporate support services bought in	_	_	159	159	n/a
1,167	TOTAL UNCONTROLLABLE COST	315	_	179	494	57
1,107	TOTAL UNCONTROLLABLE COST	313		173	737	37
4,638	NET COST OF SERVICE	3,802	67	179	4,048	6
_	Contributions to / (from) Earmarked Reserves				1 -	n/a
_	Contributions to / (from) Capital Reserves:	_	_	_	_	n/a
_	Financing of Capital Expenditure	_	_	_	_	n/a
_	Provision for Repayment of External Loans	_	_	_	_	n/a
_	Contribution to / (from) General Balances	_	_	_	_	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
		1				
4,638	TOTAL NET EXPENDITURE	3,802	67	179	4,048	6
* OTHER VA	ARIATIONS IN LEVEL OF EXPENDITURE					£000's
	dget - agreed pressures / service demands					
						-
Strategic bud	dget - agreed additional income / savings					
0.11						-
Other resource						
Capital Char						20
corporate su	pport services bought in					159
						4-7-
						179
						47
TOTAL OTH	IER VARIATIONS IN RESOURCE				l.	179

SERVICE DESCRIPTION

Safety

The Safety Division comprise four services - Parking, Public Protection, Community Safety (Partnership & Intelligence Support and Neighbourhood Operations) and Licensing. Community Safety Management comprises directorate costs.

Parking services are responsible for ensuring the free movement of traffic and availability of parking around the Borough. This includes onstreet parking spaces, car parks and various parking permits. The Parking team is also responsible for enforcement of parking regulations and Blue Badges.

The Public Protection Team includes the anti social behaviour team, food safety, health and safety, trading standards, pollution control and housing environmental health functions including enforcement relating to the licensing of privately rented properties (selective licensing). The Food Team ensures that food sold, offered and stored for sale and entering the borough is wholesome, fit for human consumption and properly labelled and described. Occupational Safety secures the health, safety and welfare of people in those premises where the local authority is the designated enforcement agency. Trading Standards ensures that local people and businesses are protected from illegal and unfair trade practices. Pollution control deals with a range of statutory environmental pollution matters including air pollution, contaminated land and noise pollution. The ASB Unit is responsible for implementing the council's statutory and partnership obligations relating to ASB.

Community Safety includes the development and implementation of the crime reduction strategy, the Borough CCTV team and the Environmental response Team, which clears graffiti and other enviro improvements, the Neighbourhood Safety service, which is split into 5 area teams focussing on enviro crime and ASB as well as the Environmental Enforcement Team which leads on prosecutions for enviro offences, highways offences and unauthorised encampments.

The Licensing team secure the suitability of those premises where the council is the licensing or certifying authority to ensure the health and safety of those attending these premises, which includes alcohol licences, betting shops, special treatments, sex establishments, scrap metal, pet shops, etc. The team also processes licences for privately rented properties and issues highways licences such as scaffolding, skips, hoardings etc.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CENTRE	SERVICE	2017/18	Inflation	Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1120Q	Parking	(6,778)	63	357	(6,358)	(6)
C1121Q	Public Protection	(90)	52	189	151	(268)
C1122Q	Partnership & Intelligence Support	1,730	23	4	1,757	2
C1123Q	Licensing	(188)	1	(36)	(223)	19
C1124Q	Neighbourhood Operations	1,347	29	770	2,146	59
C1129Q	Community Safety Management	(280)	3	126	(151)	(46)
	TOTAL NET SPEND	(4,259)	171	1,410	(2,678)	(37)

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2017/18	2018/19	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Parking	105.0	99.8	(5.2)
Public Protection	66.9	69.6	2.6
Partnership & Intelligence Support	26.0	27.8	1.8
Licensing	8.0	7.9	(0.1)
Neighbourhood Operations	30.0	36.0	6.0
Community Safety Management	-	-	-
TOTAL FTE STAFF	235.9	241.0	5.1

COST CENTRE: C1130P

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
9,291	Employees	9,195	183	899	10,277	12
	Premises related expenditure	334	-	116	450	35
2,144	Supplies and Services	2,004	-	(233)	1,771	(12)
104	Third Party Payments	109	-	173	282	159
-	Transfer Payments	-	-	-	-	n/a
228	Transport related expenditure	193	-	(68)	125	(35)
2,049	Recharges from other services	1,616	-	(963)	653	(60)
14,122	TOTAL EXPENDITURE	13,451	183	(76)	13,558	1
-	Government Grants	-	-	-	-	n/a
(146)	Other Grants, reimbursements and contributions	(141)	-	3	(138)	(2)
(14,686)	Customer and Client Receipts	(15,203)	(12)	187	(15,028)	(1)
- 1	Interest Receivable	-	` - '	_	- 1	n/a
(5,919)	Recharges to other services	(5,448)	-	678	(4,770)	(12)
(20,751)	TOTAL INCOME	(20,792)	(12)	868	(19,936)	(4)
(6,629)	NET CONTROLLABLE COST	(7,341)	171	792	(6,378)	(13)
445		145		500		=0.4
	Capital Charges	115	-	599	714	521
	Intangible Charges REFCUS	-	-	-	-	n/a
		2.007	-	-		n/a
	Corporate support services bought in	2,967	-	19	2,986	1
3,108	TOTAL UNCONTROLLABLE COST	3,082	-	618	3,700	20
(3.521)	NET COST OF SERVICE	(4,259)	171	1,410	(2,678)	(37)
(0,0=:)		(.,=00)		.,	(=,0.0)	(0.)
_ !	Contributions to / (from) Earmarked Reserves	-	-	-	- 1	n/a
	Contributions to / (from) Capital Reserves:	_	_	_	_	n/a
_ !	Financing of Capital Expenditure	_	-	_	_	n/a
_	Provision for Repayment of External Loans	_	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
	TOTAL APPROPRIATIONS	-	-	-	-	n/a
	-					
(3,521)	TOTAL NET EXPENDITURE	(4,259)	171	1,410	(2,678)	(37)

COST CENTRE: C1120Q

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	re on (A)	BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
3,214	Employees	3,484	63	85	3,632	4
189	Premises related expenditure	189	-	-	189	-
	Supplies and Services	1,091	-	11	1,102	1
	Third Party Payments	14	_	61	75	436
	Transfer Payments		_	-	-	n/
	Transport related expenditure	87		(7)	80	
			-			(8
	Recharges from other services	511	-	(371)	140	(73
5,276	TOTAL EXPENDITURE	5,376	63	(221)	5,218	(3
_	Government Grants	_ 1	_	_	_	n/
	Other Grants, reimbursements and contributions	_	_	_	_	n/
		(12.520)	_		(42 524)	(
	Customer and Client Receipts	(13,520)	-	(1)	(13,521)	
	Interest Receivable	-	-	-	-	n/
-	Recharges to other services	-	-	-	-	n/
(13,420)	TOTAL INCOME	(13,520)	-	(1)	(13,521)	(
		, , ,				
(8,144)	NET CONTROLLABLE COST	(8,144)	63	(222)	(8,303)	2
86	Capital Charges	86	-	619	705	720
	Intangible Charges	_	_	_	-	n/
	REFCUS	_	_	_	_	n/
	Corporate support services bought in	1,280	_	(40)	1,240	(3
	· · · · · · · · · · · · · · · · · · ·	· · ·		` /	,	
1,366	TOTAL UNCONTROLLABLE COST	1,366	-	579	1,945	42
(6,778)	NET COST OF SERVICE	(6,778)	63	357	(6,358)	(6
	Contributions to / (from) Earmarked Reserves	_			_ [n/
	Contributions to / (from) Capital Reserves:	_	-	_	-	
_		- 1	-	-	-	n/
-				_	-	n/
-	Financing of Capital Expenditure	-	=			
-	Provision for Repayment of External Loans		-	-	-	
-		- - -	- -	- -	-	n/
-	Provision for Repayment of External Loans	- - -	- -		- - -	n/ n/
- - -	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS	(6 778)		-	(6.358)	n/ n/
- - -	Provision for Repayment of External Loans Contribution to / (from) General Balances	(6,778)	63	-	(6,358)	n/ n/ n/
- - - - (6,778)	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	(6,778)	63	-	(6,358)	n/ n/ n/ (6
(6,778) OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	(6,778)	63	-	(6,358)	n/ n/ n/
(6,778) OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	(6,778)	63	-	(6,358)	£000's
(6,778) OTHER VA Strategic bud Reduced Inco	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands ome from Car Parks get - agreed additional income / savings	(6,778)	63	-	(6,358)	n n n ((
(6,778) OTHER VA Strategic bud Reduced Inco	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands ome from Car Parks	(6,778)	63	-	(6,358)	£000's
(6,778) OTHER VA Strategic bud Reduced Inco	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands ome from Car Parks get - agreed additional income / savings ommercial Suspension Charges	(6,778)	63	-	(6,358)	£000's 47 (6
(6,778) OTHER VA Strategic bud Reduced Incomplete Strategic bud Review of Coanner Traffic	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands ome from Car Parks get - agreed additional income / savings ommercial Suspension Charges Controls	(6,778)	63	-	(6,358)	£000's 47'
(6,778) OTHER VA Strategic bud Reduced Inco	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands ome from Car Parks get - agreed additional income / savings ommercial Suspension Charges	(6,778)	63	-	(6,358)	£000's 47 (6 (16
(6,778) OTHER VA Strategic bud Reduced Incomplete Strategic bud Review of Coanner Traffic	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands ome from Car Parks get - agreed additional income / savings ommercial Suspension Charges Controls	(6,778)	63	-	(6,358)	£000's 47'
(6,778) TOTHER VA Strategic bud Reduced Incomplete Strategic bud Review of Coanner Traffic	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands ome from Car Parks get - agreed additional income / savings ommercial Suspension Charges Controls	(6,778)	63	-	(6,358)	£000's 47'
(6,778) OTHER VA Strategic bud Reduced Incomplete Strategic bud Review of Coanner Traffic	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands ome from Car Parks get - agreed additional income / savings ommercial Suspension Charges Controls	(6,778)	63	-	(6,358)	£000's 47' (66) (100)
(6,778) * OTHER VA Strategic bud Reduced Inco	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands ome from Car Parks get - agreed additional income / savings ommercial Suspension Charges Controls creet pay & display charges see changes	(6,778)	63	-	(6,358)	£000's 47' (66) (100)
(6,778) TOTHER VA Strategic bud Reduced Incomplete Strategic bud Review of Coanner Traffic ncrease in st	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands ome from Car Parks get - agreed additional income / savings ommercial Suspension Charges Controls creet pay & display charges	(6,778)	63	-	(6,358)	£000's 47' (66 (166 (106 (106 (106 (106 (106 (106 (
(6,778) COTHER VA Strategic bud Reduced Inco Strategic bud Review of Co ANPR Traffic ncrease in st	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands ome from Car Parks get - agreed additional income / savings ommercial Suspension Charges Controls creet pay & display charges see changes		63	-	(6,358)	£000's 47 (66 (166 (106)
(6,778) OTHER VA Strategic bud Reduced Inco ANPR Traffic ncrease in st	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands ome from Car Parks get - agreed additional income / savings ommercial Suspension Charges Controls treet pay & display charges ce changes crement increases ash collection expenditure due to new working pract	ices	63	-	(6,358)	£000's 47 47 (66 (166 (106)
(6,778) COTHER VA Strategic bud Reduced Inco Strategic bud Review of Co ANPR Traffic ncrease in st	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands ome from Car Parks get - agreed additional income / savings ommercial Suspension Charges Controls creet pay & display charges creet pay & display charges crement increases ash collection expenditure due to new working pract annents to cover increment and other budget realign	ices	63	-	(6,358)	10 (32 (32 8) 6 (14)
(6,778) OTHER VA Strategic bud Reduced Inco ANPR Traffic Increase in strategic bud Employee Increase in cancome realig Other minor value.	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands ome from Car Parks get - agreed additional income / savings ommercial Suspension Charges Controls treet pay & display charges creet pay & display charges crement increases ash collection expenditure due to new working pract promets to cover increment and other budget realign craitations	ices	63	-	(6,358)	10
(6,778) OTHER VA Strategic bud Reduced Inco Strategic bud Review of Co NPR Traffic ncrease in st	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands ome from Car Parks get - agreed additional income / savings ommercial Suspension Charges Controls treet pay & display charges creet pay & display charges crement increases ash collection expenditure due to new working pract promets to cover increment and other budget realign variations capital charges	ices	63	-	(6,358)	10 (32 (32 (34 (44 (44 (44 (44 (44 (44 (44 (44 (44
(6,778) COTHER VA Strategic bud Reduced Inco Strategic bud Review of Co ANPR Traffic ncrease in st Other resource Employee Income realig Other minor value of the come realig Other minor value of the come realig Other minor value of the components su Corporate su	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands ome from Car Parks get - agreed additional income / savings ommercial Suspension Charges Controls treet pay & display charges treet pay & display charges ce changes ash collection expenditure due to new working pract proments to cover increment and other budget realign variations capital charges poort services bought in	ices	63	-	(6,358)	601 (44
(6,778) OTHER VA Strategic bud Reduced Inco Strategic bud Review of Co NPR Traffic ncrease in st Other resource Employee Income realig Other minor of Corporate su	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands ome from Car Parks get - agreed additional income / savings ommercial Suspension Charges Controls treet pay & display charges creet pay & display charges crement increases ash collection expenditure due to new working pract promets to cover increment and other budget realign variations capital charges	ices	63	-	(6,358)	10 (32 (32 (37 (44 (37 (37 (44 (44 (37 (44 (44 (37 (44 (44 (44 (44 (44 (44 (44 (44 (44 (4
(6,778) FOTHER VA Strategic bud Reduced Inco Strategic bud Review of Co ANPR Traffic ncrease in st Other resource Employee Inco ncrease in cancome realig Other minor valuations in corporate su	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands ome from Car Parks get - agreed additional income / savings ommercial Suspension Charges Controls treet pay & display charges treet pay & display charges ce changes ash collection expenditure due to new working pract proments to cover increment and other budget realign variations capital charges poort services bought in	ices	63	-	(6,358)	n/ n/ n/
Corporate sur/ariations in a	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands ome from Car Parks get - agreed additional income / savings ommercial Suspension Charges Controls treet pay & display charges treet pay & display charges ce changes ash collection expenditure due to new working pract proments to cover increment and other budget realign variations capital charges poort services bought in	ices	63	-	(6,358)	(60 (162 (100 (322 (322 (44 (337)

COST CENTRE: C1121Q

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
2,691	Employees	2,600	54	536	3,190	23
	Premises related expenditure	108	-	-	108	-
	<u> </u>	178	_	13	191	7
	· ·	15	_	(5)	10	(33
-	Transfer Payments		_	(0)	_	n/
6	Transport related expenditure	11	_	(11)	_	(100
_	Recharges from other services	491	_	(350)	141	(71
	-					
3,488	TOTAL EXPENDITURE	3,403	54	183	3,640	7
-	Government Grants	-	-	-	-	n/a
(144)	Other Grants, reimbursements and contributions	(140)	-	2	(138)	(1
(302)	Customer and Client Receipts	(362)	(2)	56	(308)	(15
` <u>-</u> ′	Interest Receivable	- '	-	-	` - '	n/a
(3.738)	Recharges to other services	(3,765)	-	(116)	(3,881)	3
	TOTAL INCOME	, , ,	(2)	(58)	` ' '	
(4,184)	TOTAL INCOME	(4,267)	(2)	(58)	(4,327)	1
	T	T			T T	
(696)	NET CONTROLLABLE COST	(864)	52	125	(687)	(20
4	Capital Charges	4		(1)	3	/05
4		4	-	(1)	3	(25
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
		770	-	65	835	8
774	TOTAL UNCONTROLLABLE COST	774	-	64	838	8
70	NET COST OF SERVICE	(90)	52	189	151	(260
78	NET COST OF SERVICE	(90)	52	189	151	(268
_	Contributions to / (from) Earmarked Reserves	_ 1		_		n/a
-	Contributions to / (from) Capital Reserves:				_	
_	Financing of Capital Expenditure		_	_	_	n/a
_	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances	-	-	-	-	n/a
-	` '	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-		-	-	n/a
78	TOTAL NET EXPENDITURE	(90)	52	189	151	(268
		, ,				•
* OTHER VA	ARIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	dget - agreed pressures / service demands					
						-
Strategic bud	dget - agreed additional income / savings					
	y Notices (FPN's) for Housing Enforcement					(10
	ices - introduce charge per hazard					(10
	subsidy for rat treatments					(5
	arge for Food hygiene re-visits					(3
						(3
introduce cha	ango to thought mone					
introduce cha	argo to the arrangement of the a					
introduce cha						
introduce cha						(00
						(23
Other resour	ce changes	poroone end -	mploves	oding!s		,
Other resour Selective Lic	<u>ce changes</u> ense employee realignments, transfers, increment in	ncreases and e	mployee regr	ading's		186
Other resour Selective Lic Selective Lic	ce changes ense employee realignments, transfers, increment in ense income realignment	ncreases and e	mployee regr	ading's		186 (119
Other resour Selective Lic Selective Lic Realignment	ce changes ense employee realignments, transfers, increment in ense income realignment of HRA recharge.	ncreases and e	mployee regr	ading's		186 (119 56
Other resour Selective Lic Selective Lic Realignment Corporate su	ce changes ense employee realignments, transfers, increment in ense income realignment of HRA recharge. upport services bought in	ncreases and e	mployee regr	ading's		(23 186 (119 56
Other resour Selective Lic Selective Lic Realignment	ce changes ense employee realignments, transfers, increment in ense income realignment of HRA recharge. upport services bought in	ncreases and e	mployee regr	ading's		186 (119 56
Other resour Selective Lic Selective Lic Realignment Corporate su	ce changes ense employee realignments, transfers, increment in ense income realignment of HRA recharge. upport services bought in	ncreases and e	mployee regr	ading's		186 (<mark>119</mark> 56
Other resour Selective Lic Selective Lic Realignment Corporate su	ce changes ense employee realignments, transfers, increment in ense income realignment of HRA recharge. upport services bought in	ncreases and e	mployee regr	ading's		186 (119 56 65 24
Other resour Selective Lic Selective Lic Realignment Corporate su	ce changes ense employee realignments, transfers, increment in ense income realignment of HRA recharge. upport services bought in	ncreases and e	mployee regr	ading's		186 (119 56 65 24
Other resour Selective Lic Selective Lic Realignment Corporate su	ce changes ense employee realignments, transfers, increment in ense income realignment of HRA recharge. upport services bought in	ncreases and e	mployee regr	ading's		186 (119 56 65
Other resour Selective Lic Selective Lic Realignment Corporate su Other minor	ce changes ense employee realignments, transfers, increment in ense income realignment of HRA recharge. upport services bought in	ncreases and e	mployee regr	ading's		186 (119 56 69 24

PLACE SAFETY PARTNERSHIP & INTELLIGENCE SUPPORT

COST CENTRE: C1122Q

FORECAST		ORIGINAL BUDGET	Variations i Expenditu	re on (A)	ORIGINAL BUDGET	%
2017/18	DESCRIPTION	2017/18 (A)	Inflation (B)	* Other (C)	2018/19 (D)	CHANGE (E)
£000's	Employees	£000's 1,132	£000's	£000's 132	£000's 1,288	<u>%</u>
	Premises related expenditure	2	-	-	2	-
	Supplies and Services	359	-	(18)	341	(5
-	Third Party Payments	-	-	-	-	n/
- 41	Transfer Payments Transport related expenditure	41	-	-	- 41	n/
	Recharges from other services	277	-	(85)	192	(31
	TOTAL EXPENDITURE	1,811	24	29	1,864	3
	Government Grants	-	-		-	n/
-	Other Grants, reimbursements and contributions	-	-	-	-	n/
(105)	Customer and Client Receipts	(133)	(1)	(5)	(139)	!
(00.4)	Interest Receivable	(224)	-	-	(224)	n,
	Recharges to other services	(324)	- (4)	- (5)	(324)	-
(439)	TOTAL INCOME	(457)	(1)	(5)	(463)	
1,373	NET CONTROLLABLE COST	1,354	23	24	1,401	;
20	Capital Charges	20	_	(20)	_	(100
-	Intangible Charges	-	-	(20)	-	n/
-	REFCUS	-	-	-	-	n,
	Corporate support services bought in	356	-	-	356	-
376	TOTAL UNCONTROLLABLE COST	376	-	(20)	356	(
1,749	NET COST OF SERVICE	1,730	23	4	1,757	
_	Contributions to / (from) Earmarked Reserves		_	_	-	n,
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/
-	Financing of Capital Expenditure	-	-	-	-	n/
-	Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-	-	-	n, n,
-	TOTAL APPROPRIATIONS	-	-	-	-	n,
1,749	TOTAL NET EXPENDITURE	1.730	23	4	1,757	;
, -	-	1,700	23	<u> </u>	1,707	
* OTHER VA	ARIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands					£000's
Strategic bud	dget - agreed additional income / savings				-	-
	ntribution to become grant funded					(
	ntion Project (YPP) no longer operates					(
Review Safe	r Croydon Radio provision					(
					<u> </u>	
						(2
Other resour	ce changes				-	,
		ucture				10
Budget virem Variations in	nent from Resources in connection with CCTV restrudirectorate and intra departmental recharges	ucture				
Budget virem Variations in Corporate su	nent from Resources in connection with CCTV restru directorate and intra departmental recharges upport services bought in	ucture				(8) (2)
Budget virem Variations in Corporate su	nent from Resources in connection with CCTV restru directorate and intra departmental recharges upport services bought in	ucture				(8 (2
Variations in	nent from Resources in connection with CCTV restru directorate and intra departmental recharges upport services bought in	ucture				(8: (2:
Budget virem Variations in Corporate su	nent from Resources in connection with CCTV restru directorate and intra departmental recharges upport services bought in	ucture				109 (88 (20 24
Budget virem /ariations in Corporate su	nent from Resources in connection with CCTV restru directorate and intra departmental recharges upport services bought in	ucture				(8: (2:

COST CENTRE: C1123Q

FORECAST		ORIGINAL BUDGET	Variations Expenditu	ıre on (A)	ORIGINAL BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
	Employees	313	7	(5)	315	70
3	Premises related expenditure	27	-	11	38	4
	Supplies and Services	180	=	(140)	40	(78
20	Third Party Payments Transfer Payments	20	-	132	152	660
	Transport related expenditure	4	-	(3)	1	n/ (7:
	1	66	-	(50)	16	(76
		610	7	(55)	562	(8
-	Government Grants	-	-	-	-	n,
	Other Grants, reimbursements and contributions	(1)	-	1	-	(10
(675)	Customer and Client Receipts	(905)	(6)	29	(882)	(3
(7)	Interest Receivable Recharges to other services	(7)	-	- 1	(6)	n/ (14
	TOTAL INCOME	(913)		31	` '	•
(003)	TOTAL INCOME	(913)	(6)	31	(888)	(;
(75)	NET CONTROLLABLE COST	(303)	1	(24)	(326)	8
	Capital Charges		_	_		n/
-	Intangible Charges	_	-	_	-	n/
-	REFCUS	-	-	-	-	n/
114	Corporate support services bought in	115	-	(12)	103	(10
114	TOTAL UNCONTROLLABLE COST	115	-	(12)	103	(10
39	NET COST OF SERVICE	(188)	1	(36)	(223)	19
		()		(/	(- 7	
-	Contributions to / (from) Earmarked Reserves	-			-	n,
-	Contributions to / (from) Capital Reserves: Financing of Capital Expenditure	-	-	-	-	n, n,
_	Provision for Repayment of External Loans	_	-	_	-	n,
-	Contribution to / (from) General Balances	-	-	-	-	n/
-	TOTAL APPROPRIATIONS	-	-	-	-	n,
39	TOTAL NET EXPENDITURE	(188)	1	(36)	(223)	1
* OTHER VA	ARIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic buc	dget - agreed pressures / service demands					20003
Strategic bud	dget - agreed additional income / savings					
Other resour						
	of Surrey St Markets budgets					6
	Skip Hire Service from Neighbourhood Service apport services bought in					(8 (1
	directorate and intra departmental recharges					(1
						`
					I	
						/2
						(3

COST CENTRE: C1124Q

SORECAST Committee Commi			LODICINIAL	Variations	in Laval of	ODICINAL	
2017/18 DESCRIPTION	EODECAST		ORIGINAL			ORIGINAL	0/_
Foods		DESCRIPTION					
1,686 Employees	2017/10	DECORM FIGH					
1,686 Employees	£000's						. ,
8 Premises related expenditure		Employees					6
199 Supplies and Services 192 - (99) 93 65 60 Thirt 54 45 62 1 1 1 1 1 1 1 1 1				-	_		1,313
So			192	-	(99)	93	(52
- Transfer Payments			60	-		45	(25
38 Transport related expenditure	-	Transfer Payments	-	-	` - ´	-	n/a
2,477 TOTAL EXPENDITURE 2,070 32 (98) 2,004 (1)			48	-	(45)	3	(94
2,477 TOTAL EXPENDITURE 2,070 32 (98) 2,004 (1)	486	Recharges from other services	268	-	(108)	160	(40
Government Grants	2.477	TOTAL EXPENDITURE	2.070	32	(98)	2.004	(3
(1) Other Grants, reimbursements and contributions -			· ·		` '	·	
(184) Customer and Client Receipts (283) (3) 108 (178) (3) Interest Receivable (1,522) Recharges to other services (864) - 767 (97) (8) (1,537) TOTAL INCOME (1,147) (3) 875 (275) (7) (8) (1,537) TOTAL INCOME (1,147) (3) 875 (275) (7) (7) (1,537) TOTAL INCOME (1,147) (3) 875 (275) (7) (7) (1,537) TOTAL INCOME (1,147) (3) 875 (275) (7) (7) (1,729) 8 (1,537) TOTAL INCOME (1,147) (3) 875 (275) (7) (7) (1,729) 8 (1,147) (1,			-	-	-	_	n/a
Interest Receivable			(283)	(3)	108	(178)	
(1,352) Recharges to other services (864) - 767 (97) (8 (1,537) TOTAL INCOME (1,147) (3) 875 (275) (7 (1,537) TOTAL INCOME (1,147) (3) 875 (275) (7 (2,75) (2,75) (2,75) (2,75) (2,75) (2,75) (2,75) (2,75) (2,75) (2,75) (2,75) (2,75) (2,75) (2,75) (2,75) (2,			(200)	(5)	-	(170)	n/a
1,537 TOTAL INCOME			(864)	_	767	(97)	(89)
940 NET CONTROLLABLE COST 923 29 777 1,729 8		-	` '	(2)		` '	
S	(1,537)	TOTAL INCOME	(1,147)	(3)	8/5	(2/5)	(76)
Intangible Charges	940	NET CONTROLLABLE COST	923	29	777	1,729	87
Intangible Charges	5	Capital Charges	5	-	1	6	20
REFCUS			-	-	-	-	n/a
451 TOTAL UNCONTROLLABLE COST 424 - (7) 417 (1,391 NET COST OF SERVICE 1,347 29 770 2,146 5 - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Frovision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution to	-	REFCUS	-	-	-	-	n/a
1,391 NET COST OF SERVICE 1,347 29 770 2,146 5 - Contributions to / (from) Earmarked Reserves	446	Corporate support services bought in	419	-	(8)	411	(2)
- Contributions to / (from) Earmarked Reserves	451	TOTAL UNCONTROLLABLE COST	424	-	(7)	417	(2)
- Contributions to / (from) Earmarked Reserves	1 391	NET COST OF SERVICE	1 347	29	770	2.146	59
- Contributions to / (from) Capital Reserves:	1,001	N. 2. 3. 3. 3. 3. 3. 3. 3. 3. 3. 3. 3. 3. 3.	1,011	20	110	_,	
- Financing of Capital Expenditure	-		-	-	-	-	n/a
- Provision for Repayment of External Loans	-		-	-	-	-	n/a
- Contribution to / (from) General Balances	-		-	-	-	-	n/a
TOTAL APPROPRIATIONS			-	-	-	-	n/a
1,391 TOTAL NET EXPENDITURE 1,347 29 770 2,146 5 COTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Cother resource changes Imployee increments and re-alignment of employee recharges Realignment of Public Convenience Contract Expenditure ransfer of Skip Hire Service to Licensing Division Ariations in directorate and intra departmental recharges Other minor variations 1. 77.	-	Contribution to / (from) General Balances	-	-	-	-	n/a
OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Other resource changes Employee increments and re-alignment of employee recharges Realignment of Public Convenience Contract Expenditure Fransfer of Skip Hire Service to Licensing Division Airations in directorate and intra departmental recharges Other minor variations T77	-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Other resource changes Employee increments and re-alignment of employee recharges Realignment of Public Convenience Contract Expenditure (5 transfer of Skip Hire Service to Licensing Division (8 ariations in directorate and intra departmental recharges (9 ther minor variations (1 transfer of Skip Hire Service to Licensing Division (9 transfer of Skip Hire Service to Licensing Division Div	1,391	TOTAL NET EXPENDITURE	1,347	29	770	2,146	59
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Other resource changes Employee increments and re-alignment of employee recharges Realignment of Public Convenience Contract Expenditure (5 transfer of Skip Hire Service to Licensing Division (8 ariations in directorate and intra departmental recharges (9 ther minor variations (1 transfer of Skip Hire Service to Licensing Division (9 transfer of Skip Hire Service to Licensing Division Div			l				
Other resource changes Employee increments and re-alignment of employee recharges Ealignment of Public Convenience Contract Expenditure Fransfer of Skip Hire Service to Licensing Division Franctions in directorate and intra departmental recharges Other minor variations The source changes 65 65 77							£000's
Other resource changes Employee increments and re-alignment of employee recharges Ealignment of Public Convenience Contract Expenditure Fransfer of Skip Hire Service to Licensing Division Franctions in directorate and intra departmental recharges Other minor variations The source changes 65 65 77							
Other resource changes Employee increments and re-alignment of employee recharges Realignment of Public Convenience Contract Expenditure Transfer of Skip Hire Service to Licensing Division Arriations in directorate and intra departmental recharges Other minor variations 770 770	Strategic bud	lget - agreed additional income / savings					
Other resource changes Employee increments and re-alignment of employee recharges Realignment of Public Convenience Contract Expenditure Transfer of Skip Hire Service to Licensing Division Arriations in directorate and intra departmental recharges Other minor variations 770 770							
Other resource changes Employee increments and re-alignment of employee recharges Realignment of Public Convenience Contract Expenditure Transfer of Skip Hire Service to Licensing Division Arriations in directorate and intra departmental recharges Other minor variations 770 770							
Realignment of Public Convenience Contract Expenditure Transfer of Skip Hire Service to Licensing Division Variations in directorate and intra departmental recharges Other minor variations (5) (5) (6) (7) (7) (7) (7) (7) (7) (7	Other resource	ce changes					
Transfer of Skip Hire Service to Licensing Division Variations in directorate and intra departmental recharges Other minor variations 770							64
Variations in directorate and intra departmental recharges 65 Other minor variations 1:							(54
Other minor variations 1. 77							88
77/							659
	Jiner minor \	rariations					13
							770
OTAL OTHER VARIATIONS IN RESOURCE 77							110
	OTAL OTH	ER VARIATIONS IN RESOURCE					770

COST CENTRE: C1129Q

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		re on (A)	BUDGET	%
	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
2011710	DEGGINI FIGH	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	172	3	87	262	52
	Premises related expenditure	-	-	-	-	n/a
	Supplies and Services	4	-	-	4	-
-	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
2	Transport related expenditure	2	-	(2)	-	(100)
218	Recharges from other services	3	-	1	4	33
461	TOTAL EXPENDITURE	181	3	86	270	49
-	Government Grants					
	Other Grants, reimbursements and contributions	-	-	-	_	n/a n/a
	Customer and Client Receipts		_		_	n/a
_	Interest Receivable	_	_	_	_	n/a
	Recharges to other services	(488)	_	26	(462)	(5)
	TOTAL INCOME	` '	_	26	(462)	
(400)	TOTAL INCOME	(488)	-	20	(402)	(5)
(27)	NET CONTROLLABLE COST	(307)	3	112	(192)	(37)
_	Capital Charges	_ [_	_		n/a
	Intangible Charges	_	-	-	_	n/a
	REFCUS	_	-	-	_	n/a
	Corporate support services bought in	27	-	14	41	52
27	TOTAL UNCONTROLLABLE COST	27	-	14	41	52
-	NET COST OF SERVICE	(280)	3	126	(151)	(46)
-	Contributions to / (from) Earmarked Reserves	-	_	_	_	n/a
-	Contributions to / (from) Capital Reserves:	=	-	-	_	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	ı	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
_	TOTAL NET EXPENDITURE	(280)	3	126	(151)	(46)
	TOTAL NET EXPENDITURE	(200)	3	120	(131)	(40)
	get - agreed pressures / service demands					£000's
<u> </u>	got agreed processor, correct acreasing					
Strategic bud	get - agreed additional income / savings					
						
Othor ross	oo ahangaa					-
Other resource	<u>ce cnanges</u> lead of Service Post					87
	directorate and intra departmental recharges					87 26
	pport services bought in					14
Minor variand						(1)
						\''
						126
	ED WARIATIONS IN THESE					
IOTAL OTH	ER VARIATIONS IN RESOURCE					126

RESOURCES

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KEY SERVICE TARGETS / PRIORITIES FOR 2018/19

The Resources Department is an integral part of Croydon Council and supports the full spectrum of service activity across the borough. In particular, the Resources department plays a key role in providing enabling services to the rest of the council and ensuring we deliver Value for Money services. The key priorities for 2018/19 are;

- •Continue to support the organisation to deliver VFM and manage its reducing budget
- •Transform the back office services to continue to make them more efficient and effective
- •The delivery of major ICT transformation projects around our financial platform and ICT delivery model
- •Lead on reviewing our third party contracts to ensure they are delivering effectively and our model of contract management is effective
- Further improve collection rates on Council tax and Business rates so strive to be in the top quartile in London
- Embed the new in-house commercial legal support model
- Review our Governance processes to ensure we take a risk based approach to decision making
- •Review of ICT sourcing model
- Replacement of Finance & Human Resources & Procurement system

FINANCIAL PERFORMANCE

COST CENTRE: C1600N

DESCRIPTION	ACTUAL	ORIGINAL	FORECAST	BUDGET	%
	2016/17	2017/18	2017/18	2018/19	CHANGE
	£000	£000	£000	£000	%
Employees	48,560	36,567	34,262	42,112	23
Premises related expenditure	27,874	10,383	9,821	12,257	25
Supplies and Services	40,480	9,337	9,036	9,856	9
Third Party Payments	499	16,542	14,247	14,828	4
Transfer Payments	230,825	277,747	190,598	277,747	46
Transport related expenditure	9,196	5,949	9,505	8,808	(7)
Capital Charges	3,846	3,773	3,773	3,187	(16)
Intangible Charges	3,671	4,540	4,540	2,682	(41)
REFCUS	19,040	-	-	-	n/a
Corporate support services bought in	4,969	(37,806)	(37,806)	(36,244)	(4)
Recharges from other services	9,020	(263)	1,300	336	(74)
TOTAL EXPENDITURE	397,980	326,769	239,276	335,569	40
Government Grants	(230,189)	(279,642)	(191,807)	(280,240)	46
Other Grants, reimbursements and contributions	(13,706)	(6,230)	(5,354)	(6,556)	22
Customer and Client Receipts	(16,500)	(8,583)	(7,429)	(9,214)	24
Interest Receivable	-	(28)	(190)	(28)	(85)
Recharges to other services	(96,555)	(11,601)	(13,947)	(14,001)	0
TOTAL INCOME	(356,950)	(306,084)	(218,727)	(310,039)	42
NET EXPENDITURE	41,030	5,087	20,549	25,530	24
	,	-,		1,222	
Contributions to / (from) Reserves	(10,261)	-	-	-	n/a
CURRENT BUDGET	30,885		20,153		
TOTAL VARIANCE FROM BUDGET- Over/(Under)	(116)		396		

TOP FINANCIAL RISKS 2018/19

- 1. Delivery of savings targets for 2018/20
- 2. Capacity to support change across the organisation
- 3. Demand for services such as SEN transport

CABINET MEMBER

Councillor Simon Hall	Cabinet Member for Finance and Treasury
Councillor Manju Shahul-Hameed	Cabinet Member for Economy and Jobs
Councillor Hamida Ali	Cabinet Member for Communities Safety and Justice

DEPARTMENT MANAGEMENT TEAM

NAME	TITLE	TEL. EX.
Richard Simpson	Executive Director of Resources and s151 Officer	61848
VACANT	Director of Customer and Corporate Services	
VACANT	Director of Commissioning and Improvement	
Sue Moorman	Director of Human Resources	60881
Lisa Taylor	Director of Finance, Investment and Risk (Deputy S151 Officer)	61438
Simon Maddocks	Director of Governance	65573
Jacqueline Harris-Baker	Director of Law and Monitoring Officer	62328

COST	
CENTRE	DIVISION
C1605P	Customer and Corporate Services
C1610P	Commissioning and Improvement
C1620P	Human Resources
C1625P	Resources Directorate
C1655P	Finance, Investment and Risk
C1670P	Governance
C1675P	Legal

MOVEMENT IN SERVICE NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
2017/18	DIVISION	2017/18	Inflation	Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
2,526	Customer and Corporate Services	3,929	523	(2,284)	2,168	(45)
14,799	Commissioning and Improvement	12,985	212	5,901	19,098	47
(139)	Human Resources	(36)	35	(40)	(41)	14
378	Resources Directorate	77	3	17	97	26
1,719	Finance, Investment and Risk	1,515	80	689	2,284	51
2,995	Governance	2,933	40	(56)	2,917	(1)
(1,729)	Legal	(718)	41	(316)	(993)	38
20,549	TOTAL NET SPEND	20,685	934	3,911	25,530	23

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
DIVISION	BUDGET	BUDGET	IN
	2017/18	2018/19	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Customer and Corporate Services	600.1	589.6	(10.5)
Commissioning and Improvement	108.6	108.6	(0.0)
Human Resources	34.3	30.3	(4.0)
Resources Directorate	1.0	1.0	-
Finance, Investment and Risk	77.5	77.5	-
Governance	31.2	27.6	(3.6)
Legal	33.6	42.7	9.1
TOTAL FTE STAFF	886.2	877.2	(9.0)

		ORIGINAL	Variations	in Loyal of	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
2017/10	DESCRIPTION		(B)			
£000's		(A) £000's	£000's	(C) £000's	(D) £000's	(E) %
	Employees	36,567	734	4,811	42,112	15
	Premises related expenditure	10,383	92	1,782	12,257	18
	Supplies and Services	9,337	23	496	9,856	6
	Third Party Payments	16,542	55 55	(1,769)	14,828	(10)
	Transfer Payments	277,747	-	(1,709)	277,747	(10)
	Transport related expenditure	5,949	61	2,798	8,808	- 40
	Recharges from other services	(263)	-	2,796 599	336	(228)
	-	` ′				(228)
	TOTAL EXPENDITURE	356,262	965	8,717	365,944	3
	Government Grants	(279,642)	-	(598)	(280,240)	0
	Other Grants, reimbursements and contributions	(6,230)	-	(326)	(6,556)	5
	Customer and Client Receipts	(8,583)	(31)	(600)	(9,214)	7
	Interest Receivable	(28)	-	-	(28)	-
(13,947)	Recharges to other services	(11,601)	-	(2,400)	(14,001)	21
(218,727)	TOTAL INCOME	(306,084)	(31)	(3,924)	(310,039)	1
		1 1				
50 042	NET CONTROLLABLE COST	50,178	934	4,793	55,905	11
00,012		00,110	001	1,7 00	00,000	
3,773	Capital Charges	3,773	- 1	(586)	3,187	(16)
	Intangible Charges	4,540	_	(1,858)	2,682	(41)
4,540	REFCUS	4,540	_	(1,050)	2,002	n/a
	Corporate support services bought in	(37,806)	-	1,562	(36,244)	(4)
		` ` · · · · · · · · · · · · · · · · · ·		·		3
(29,493)	TOTAL UNCONTROLLABLE COST	(29,493)	-	(882)	(30,375)	3
	T				T T	
20,549	NET COST OF SERVICE	20,685	934	3,911	25,530	23
						_
-	Contributions to / (from) Earmarked Reserves	-	-	=	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	=	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
<u> </u>			!		<u> </u>	
20.549	TOTAL NET EXPENDITURE	20,685	934	3,911	25,530	23
20,040	TOTAL NET EXILIBITIONE	20,000	354	3,311	23,330	20
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				Ī	£000's
						2000
Strategic bud	lget - agreed pressures / service demands				ľ	4,610
					ļ	•
Strategic bud	lget - agreed additional income / savings				ļ	(4,059)
	-				ļ	, /
Other resour	ce changes				ļ	3,360
TOTAL OTH	ER VARIATIONS IN RESOURCE					3,911
TOTAL OTHER VARIATIONS IN RESOURCE						

RESOURCES CUSTOMER AND CORPORATE SERVICES

SERVICE DESCRIPTION

Divisional Overview of Services

The division is made up the service areas as below;

ICT and transformation

Responsible for the strategy, management and delivery of an ICT and data management service to enable the organisation to function effectively. Managing our ICT Outsource partners, including Capita to ensure VFM for contracted services and by leveraging the relationship enhancing the value to the council of this arrangement.

Business Support and customer contact

A service which provides a single customer point of contact, wherever possible resolving enquiries at the first point of contact and assisting the move to digital and self-serve. Also providing administrative, business, and management support functions across the Council in order to improve both efficiency and quality.

Facilities Management

Managing a mixed economy of in-house and outsourced facilities management service, including the performance management of daily operations within the Civic Office accommodation; Managing the Council's Corporate Accommodation; Energy and Sustainability

HR and Finance Service Centre

Administration of the Croydon local government pension scheme; Provision of support to the One Oracle system; Delivery of the Payroll service; Accounts Payable and Cash Management.

MOVEMENT IN NET EXPENDITURE

	IN NET EXPENDITORE					
		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CENTRE	SERVICE	2017/18	Inflation	Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1600Q	Facilities Management	(38)	147	288	397	(1,145)
C1612Q	HR and Finance Service Centre	36	36	(72)	-	(100)
C1614Q	Revenue and Benefits	2,110	76	326	2,512	19
C1618Q	Contact Centre	448	60	(528)	(20)	(104)
C1620Q	Transformation	61	8	(367)	(298)	(589)
C1622Q	Information Communication Technology	968	61	(2,577)	(1,548)	(260)
C1624Q	Business Support	500	133	493	1,126	125
C1670Q	Customer Services Directorate	(156)	2	153	(1)	(99)
C1686Q	Housing Benefits	-	-	-	-	n/a
	_					
	TOTAL NET SPEND	3,929	523	(2,284)	2,168	(45)

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2017/18	2018/19	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Facilities Management	76.4	76.4	-
HR and Finance Service Centre	45.3	42.5	(2.8)
Revenue and Benefits	144.9	138.3	(6.6)
Contact Centre	85.5	86.8	1.3
Transformation	7.0	6.0	(1.0)
Information Communication Technology	41.5	45.0	3.5
Business Support	198.4	193.6	(4.8)
Customer Services Directorate	1.0	1.0	-
Housing Benefits	-	-	-
TOTAL FTE STAFF	600.1	589.6	(10.5)

COST CENTRE: C1605P

		ORIGINAL	Variations	in Lovel of	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	% CHANGE
2017/10	DESCRIPTION	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	(⊑) %
	Employees	21,639	445	362	22,446	4
	Premises related expenditure	5,393	92	1,690	7,175	33
	Supplies and Services	7,018	12	302	7,332	4
	Third Party Payments	7,633	2	(929)	6,706	(12)
	Transfer Payments	277,476	-	(020)	277,476	(/
	Transport related expenditure	285	_	(2)	283	(1)
	Recharges from other services	20	_	120	140	600
	TOTAL EXPENDITURE	319,464	551	1,543	321,558	1
(188.500)	Government Grants	(276,691)	_		(276,691)	_
	Other Grants, reimbursements and contributions	(5,191)	_	(170)	(5,361)	3
	Customer and Client Receipts	(3,872)	(28)	(9)	(3,909)	1
-	Interest Receivable	-	-	-	-	n/a
(5,674)	Recharges to other services	(5,757)	-	(921)	(6,678)	16
, , ,	TOTAL INCOME	(291,511)	(28)	(1,100)	(292,639)	0
26,550	NET CONTROLLABLE COST	27,953	523	443	28,919	3
	Capital Charges	2,603	-	(561)	2,042	(22)
	Intangible Charges	4,535	-	(1,853)	2,682	(41)
	REFCUS	-	-	-	-	n/a
	Corporate support services bought in	(31,162)	-	(313)	(31,475)	1_
(24,024)	TOTAL UNCONTROLLABLE COST	(24,024)	-	(2,727)	(26,751)	11
2.526	NET COST OF SERVICE	3,929	523	(2,284)	2,168	(AE)
2,520	NET COST OF SERVICE	3,929	523	(2,204)	2,100	(45)
_	Contributions to / (from) Earmarked Reserves				_ 1	n/a
	Contributions to / (from) Capital Reserves:	_ [-	<u> </u>	n/a n/a
_	Financing of Capital Expenditure]]]	-	-]	n/a n/a
_	Provision for Repayment of External Loans	_ [_	-		n/a
<u> </u>	Contribution to / (from) General Balances	[]	_	-] _ [n/a
	TOTAL APPROPRIATIONS	-	-		-	n/a
		<u> </u>			<u> </u>	
2,526	TOTAL NET EXPENDITURE	3,929	523	(2,284)	2,168	(45)

COST CENTRE: C1600Q

		ORIGINAL		in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ure on (A)	BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	2,919	55	(583)	2,391	(18
	Premises related expenditure	5,391	92	1,690	7,173	33
	Supplies and Services	862	-	(90)	772	(10
-	Third Party Payments	-	-	-	-	n/
-	Transfer Payments	-	-	-	-	n/
273	Transport related expenditure	273	-	-	273	-
-	Recharges from other services	-	-	118	118	n/
8,992	TOTAL EXPENDITURE	9,445	147	1,135	10,727	14
-	Government Grants	-	_	_	-	n/
_	Other Grants, reimbursements and contributions	_	_	-	-	n/
(108)	Customer and Client Receipts	(88)	-	(3)	(91)	3
-	Interest Receivable	`-'	-	- '	- '	n/
(2,234)	Recharges to other services	(1,479)	-	(376)	(1,855)	25
	TOTAL INCOME	(1,567)		(379)	(1,946)	24
(2,342)	TOTAL INCOME	(1,307)		(379)	(1,940)	
6,650	NET CONTROLLABLE COST	7,878	147	756	8,781	11
2,603	Capital Charges	2,603		(561)	2,042	(22
-	Intangible Charges	- 1	-	· - ′	-	n/a
-	REFCUS	-	-	-	-	n/a
(10,519)	Corporate support services bought in	(10,519)	-	93	(10,426)	(1
(7.916)	TOTAL UNCONTROLLABLE COST	(7,916)	_	(468)	(8,384)	6
(.,0.0)	1.0	(1,010)		(100)	(0,000)	
(1,266)	NET COST OF SERVICE	(38)	147	288	397	(1,145
-	Contributions to / (from) Earmarked Reserves	- 1		-	- 1	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(1.266)	TOTAL NET EXPENDITURE	(38)	147	288	397	(1,145
(:,=00)	1.0.11.2.12.1.2.1.0.1.2	(00)			•••	(.,
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	dget - agreed pressures / service demands Itilities Budget					1,000
					-	1,000
	lget - agreed additional income / savings					-
	aning across corp estate including windows and ger		to "low" but s	tatutory stand	ard met	(110
	of FM client team - including outsourcing data burea	u				(49
Develop com	mercial offer for FM schools traded services					(30
						/40
Othor ross	oo ohangas					(189
Other resour		DI 0.5\				(40)
	nent to Safety in connection with CCTV restructure (ocal Authority Trading Company 4-month budget fro		artment (DEN	15 12 RED 2	3 RED 5 3)	(10 ! 5(
	Capital charges	vii i eobie nebo	artinent (FED	J. 12, INLU 2.	J, ILLD J.J)	(56
	Capital charges income received from Corporate support services b	ought in				93
Decrease III	income received from Corporate support services b	ought in				3.
						(523
						157.
					ŀ	(020
OTAL OTH	ER VARIATIONS IN RESOURCE					28

COST CENTRE: C1612Q

	T					
		ORIGINAL		in Level of	ORIGINAL	0.4
FORECAST		BUDGET		ure on (A)	BUDGET	% CHANGE
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
	Employees	1,886	37	(61)	1,862	
1,032	Premises related expenditure	1,000	-	(01)	1,002	n/
339	Supplies and Services	339	_	596	935	176
	Third Party Payments	1,708	2	(612)	1,098	(36
-	Transfer Payments	1,700	-	(012)	1,000	n/
_	Transport related expenditure	_	_	_	_	n/
(2)	Recharges from other services	(2)	_	2	_	(100
	TOTAL EXPENDITURE	3,931	39		2 905	\
3,014		3,931	<u>ა</u> ყ	(75)	3,895	(1
-	Government Grants	-	-	-		n/
	Other Grants, reimbursements and contributions	(1,087)	-	12	(1,075)	(1
(256)	Customer and Client Receipts	(256)	(3)	3	(256)	-
=	Interest Receivable	-	-	-	-	n/
-	Recharges to other services	-	-	=	-	n/
(1,237)	TOTAL INCOME	(1,343)	(3)	15	(1,331)	(1
2,577	NET CONTROLLABLE COST	2,588	36	(60)	2,564	(1
-	Capital Charges	-	-	-	-	n/
-	Intangible Charges	-	-	-	-	n/
(0.550)	REFCUS	(0.550)	-	(40)	(0.504)	n/
	Corporate support services bought in	(2,552)	-	(12)	(2,564)	C
(2,552)	TOTAL UNCONTROLLABLE COST	(2,552)	-	(12)	(2,564)	C
25	NET COST OF SERVICE	36	36	(72)	-	(100
	0-4-1-4-1-4-1-4-1-4-1-4-1-4-1-4-1-4-1-4-					,
-	Contributions to / (from) Earmarked Reserves	- 1	-	-	-	n/
-	Contributions to / (from) Capital Reserves:	- 1	-	-	-	n/:
-	Financing of Capital Expenditure	-	-	-	-	n/s
-	Provision for Repayment of External Loans Contribution to / (from) General Balances	- 1	-	-	-	n/a
-	TOTAL APPROPRIATIONS	<u> </u>			-	
25	TOTAL NET EXPENDITURE	36	36	(72)	-	(100
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				ĺ	£000's
	dget - agreed pressures / service demands					
						-
						-
						-
						-
						-
	dget - agreed additional income / savings					
Payroll insou						(30
ntroduction of	of Oracle Cloud and staff savings					(3)
						-
						-
						•
						-
						(60
Other resour	ce changes					(6)
	ce changes ncome received from Corporate support services bo	ught in				(1:
norcase iii ii	icome received from corporate support services be	agrit iii				(14
						_
						-
						-
						-
						-
					ľ	(12
						,
TOTAL OTH	ER VARIATIONS IN RESOURCE					(7:

COST CENTRE: C1614Q

FORECAST 2017/18	DESCRIPTION	ORIGINAL BUDGET 2017/18	Variations Expenditu Inflation		ORIGINAL BUDGET 2018/19	% CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's	Employees	£000's 4,528	£000's	£000's 235	£000's 4,863	<u>%</u> 7
3,032	Premises related expenditure	4,326	-	-	4,003	n/a
	Supplies and Services	1,334	-	95	1,429	7
	Third Party Payments	647	-	(152)	495	(23
	Transfer Payments Transport related expenditure	2	-	(2)	_	n/a (100
	Recharges from other services	22	-	(<u>Z</u>)	22	(100
5,958	TOTAL EXPENDITURE	6,533	100	176	6,809	4
-	Government Grants		-	-	-	n/a
	Other Grants, reimbursements and contributions	(2,047)	- (0.1)	(182)	(2,229)	9
(2,927)	Customer and Client Receipts Interest Receivable	(3,527)	(24)	-	(3,551)	1 n/a
	Recharges to other services	-	-	-		n/a
	TOTAL INCOME	(5,574)	(24)	(182)	(5,780)	4
		/	` '		, , , ,	
1,674	NET CONTROLLABLE COST	959	76	(6)	1,029	7
	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	18	18	n/a
-	REFCUS	- 4 4 5 4	-	-	- 4 465	n/a
	Corporate support services bought in	1,151 1,151	-	314 332	1,465 1,483	<u>27</u> 29
1,151	TOTAL UNCONTROLLABLE COST	1,151	-	332	1,483	
2,825	NET COST OF SERVICE	2,110	76	326	2,512	19
_	Contributions to / (from) Earmarked Reserves	- 1	-	_	_	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
			_	_	-	n/a
-	Provision for Repayment of External Loans		_	_	_	n/
	Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-	-	-	-	
-	Contribution to / (from) General Balances	-	-	-	-	
-	Contribution to / (from) General Balances	2,110	76	326	2,512	n/a
2,825 * OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS	2,110	76		2,512	n/a
2,825 * OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	2,110	76		2,512	n/:
2,825 * OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	2,110	76		2,512	n/:
2,825 * OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands	2,110	76		2,512	n/:
2,825 * OTHER VA Strategic bud	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings	2,110	76		2,512	n/s
2,825 * OTHER VA Strategic bud	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands	2,110	76		2,512	n/s
2,825 * OTHER VA Strategic bud	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings	2,110	76		2,512	n/ 19 £000's
2,825 * OTHER VA Strategic bud	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings	2,110	76		2,512	n/ 19 £000's
2,825 * OTHER VA Strategic bud	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings	2,110	76		2,512	n/ 19 £000's
2,825 * OTHER VA Strategic bud	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings	2,110	76		2,512	n/ 19 £000's
2,825 * OTHER VA Strategic buc Strategic buc	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings ew and introduction of automation technology	2,110	76		2,512	n/- 19 £000's
2,825 * OTHER VA Strategic buc Process revie	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings ew and introduction of automation technology		76		2,512	n/ 19 £000's
2,825 * OTHER VA Strategic buc Process revie	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings Igew and introduction of automation technology Coe changes Expenditure on Corporate support services bought in		76		2,512	n/ 19 £000's
2,825 * OTHER VA Strategic buc Strategic buc Process revie	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings ew and introduction of automation technology		76		2,512	19 £000's
2,825 * OTHER VA Strategic buc Strategic buc Process revie	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Igget - agreed pressures / service demands Right - agreed additional income / savings and introduction of automation technology Ce changes Expenditure on Corporate support services bought in intangible charges Right - agreed additional income / savings Right - agreed additional income / sav	D 4.3) act Centre (RE	D 1.6), Rever	326		19 £000's
2,825 * OTHER VA Strategic buc Strategic buc Process revie	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Igget - agreed pressures / service demands Igget - agreed additional income / savings Igget and introduction of automation technology Igget - agreed additional income / savings Igget - agreed additional	D 4.3) act Centre (RE	D 1.6), Rever	326		19 £000's
2,825 * OTHER VA Strategic buc Strategic buc Process revie	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Igget - agreed pressures / service demands Right - agreed additional income / savings and introduction of automation technology Ce changes Expenditure on Corporate support services bought in intangible charges Right - agreed additional income / savings Right - agreed additional income / sav	D 4.3) act Centre (RE	D 1.6), Rever	326		19 £000's
2,825 * OTHER VA Strategic buc Strategic buc Process revie	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Igget - agreed pressures / service demands Right - agreed additional income / savings and introduction of automation technology Ce changes Expenditure on Corporate support services bought in intangible charges Right - agreed additional income / savings Right - agreed additional income / sav	D 4.3) act Centre (RE	D 1.6), Rever	326		19 £000's - (44 314 18 32 6
2,825 * OTHER VA Strategic buc Strategic buc Process revie	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Igget - agreed pressures / service demands Right - agreed additional income / savings and introduction of automation technology Ce changes Expenditure on Corporate support services bought in intangible charges Right - agreed additional income / savings Right - agreed additional income / sav	D 4.3) act Centre (RE	D 1.6), Rever	326		

COST CENTRE: C1618Q

FORECAST		ORIGINAL BUDGET	Variations Expenditu	re on (A)	ORIGINAL BUDGET	%
2017/18 £000's	DESCRIPTION	2017/18 (A) £000's	Inflation (B) £000's	* Other (C) £000's	2018/19 (D) £000's	CHANGE (E) %
	Employees	2,881	60	82	3,023	5
-	Premises related expenditure	2	-	-	2	-
2	Supplies and Services Third Party Payments	104	-	(1)	103	(1) n/a
_	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
	Recharges from other services	-	-	-		n/a -
2,461	TOTAL EXPENDITURE	2,987	60	81	3,128	5
-	Government Grants Other Grants, reimbursements and contributions	-	-	=		n/a n/a
-	Customer and Client Receipts	-	-	-	_	n/a
-	Interest Receivable	-	-	=	-	n/a
	Recharges to other services	(459)	-	(51)	(510)	11
(134)	TOTAL INCOME	(459)	-	(51)	(510)	11
2,327	NET CONTROLLABLE COST	2,528	60	30	2,618	4
-	Capital Charges					n/s
	Intangible Charges	-	- -	- -		n/a n/a
=	REFCUS	-	-	-	-	n/a
(2,080)	Corporate support services bought in	(2,080)	-	(558)	(2,638)	27
(2,080)	TOTAL UNCONTROLLABLE COST	(2,080)	-	(558)	(2,638)	27
247	NET COST OF SERVICE	448	60	(528)	(20)	(104)
-	Contributions to / (from) Earmarked Reserves	-	-		_	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-	=		n/a n/a
-	TOTAL APPROPRIATIONS	-	-	_	-	n/a
0.47		140	00	(500)	(00)	(40.4)
247	TOTAL NET EXPENDITURE	448	60	(528)	(20)	(104)
	ARIATIONS IN LEVEL OF EXPENDITURE					£000's
					-	_
Strategic bud	dget - agreed additional income / savings				-	
					-	-
Other resour					-	
	ncome received from Corporate support services bo	ought in				(558
	echarges to other services (RED 1.8)		D 1 6) Revor	nues and Ren	efits (RFD	(22
Increase in re		act Cantro /UL		iuco anu DUN	caus uniti	
Increase in re Budget realig	gnment between Business Support (RED 1.9), Cont				oo (. t_2	52
Increase in re Budget realig					o (1 t=2	52
Increase in re Budget realig	gnment between Business Support (RED 1.9), Cont					52
Increase in re Budget realig	gnment between Business Support (RED 1.9), Cont					52
Increase in re Budget realig	gnment between Business Support (RED 1.9), Cont				S. 10 (1.12)	
Increase in re Budget realig	gnment between Business Support (RED 1.9), Cont					(528)

COST CENTRE: C1620Q

		ORIGINAL		in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ure on (A)	BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
376	Employees	476	8	(117)	367	(23)
-	Premises related expenditure	-	-	-	-	n/a
1	Supplies and Services	1	-	-	1	-
-	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
-	Recharges from other services	-	_	-	-	n/a
377	TOTAL EXPENDITURE	477	8	(117)	368	(23)
				` '	300	
-	Government Grants	-	-	=	-	n/a
	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
(04)	Interest Receivable	(04)	-	(000)	(000)	n/a
(81)	Recharges to other services	(81)	-	(282)	(363)	348
(81)	TOTAL INCOME	(81)	-	(282)	(363)	348
296	NET CONTROLLABLE COST	396	8	(399)	5	(99)
		· · · · · · · · · · · · · · · · · · ·				
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
	REFCUS	-	-	-	-	n/a
(335)	Corporate support services bought in	(335)	-	32	(303)	(10)
(335)	TOTAL UNCONTROLLABLE COST	(335)	-	32	(303)	(10)
(30)	NET COST OF SERVICE	61	8	(367)	(298)	(589)
(00)	NET COOT OF CERVICE	01	0	(507)	(230)	(303)
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	_	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances		<u> </u>	-	_	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(39)	TOTAL NET EXPENDITURE	61	8	(367)	(298)	(589)
()				()	(7	()
	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands					£000's
Strategic bud	lget - agreed additional income / savings					-
	n of client staff costs where supporting capital project	ets				(299)
0.1						(299)
Other resourd	<u>ce changes</u> ost from Transformation to Chief Executive Departn	nent (CED 1 5)	1			(100)
	income received from Corporate support services b		,			32
						(68
TOTAL OTH	ER VARIATIONS IN RESOURCE					(257)
IOIALOIH	ER VARIATIONS IN RESUURCE					(367)

COST CENTRE: C1622Q

FORECAST 2017/18	DESCRIPTION	ORIGINAL BUDGET 2017/18	Variations Expenditu Inflation		ORIGINAL BUDGET 2018/19	% CHANGE
00001		(A)	(B)	(C)	(D)	(E)
£000's 1,921	Employees	£000's 2,343	£000's 49	£000's 49	£000's 2,441	<u>%</u>
-	Premises related expenditure	-	-	-	, <u>-</u>	n/a
	Supplies and Services Third Party Payments	2,718 5,278	12	(307) (165)	2,423 5,113	(11
4,440	Transfer Payments	5,276	-	(103)	3,113	(<mark>3</mark> n/a
	Transport related expenditure	-	-	-	-	n/a
	Recharges from other services	-	-	-		n/a
9,433		10,339	61	(423)	9,977	(4
-	Government Grants Other Grants, reimbursements and contributions	-	-	-		n/a n/a
(147)	Customer and Client Receipts	-	-	-	-	n/s
(700)	Interest Receivable	(5.4.4)	-	(000)	(4.400)	n/a
	Recharges to other services TOTAL INCOME	(544)	-	(638) (638)	(1,182) (1,182)	<u>117</u> 117
(940)	TOTAL INCOME	(344)	-	(030)	(1,102)	117
8,493	NET CONTROLLABLE COST	9,795	61	(1,061)	8,795	(10
-	Capital Charges	-	-	-	-	n/a
4,535		4,535	-	(1,871)	2,664	(41
(13,362)	REFCUS Corporate support services bought in	(13,362)	-	- 355	(13,007)	n/a (3
	<u> </u>	(8,827)	_	(1,516)	(10,343)	17
(0,021)	<u>, </u>	(0,02.)		(.,0.0)	(10,010)	
(334)	NET COST OF SERVICE	968	61	(2,577)	(1,548)	(260
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/s
-	Financing of Capital Expenditure Provision for Repayment of External Loans	-	-	-	-	n/ n/
-	Contribution to / (from) General Balances	-	-	-	-	n/s
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(334)	TOTAL NET EXPENDITURE	968	61	(2,577)	(1,548)	(260
OTHER VA	ARIATIONS IN LEVEL OF EXPENDITURE				[£000's
	dget - agreed pressures / service demands support and Maintenance					210
	s due to organisational growth					100
					}	310
-	dget - agreed additional income / savings					
	nnel shift across a number of services Investment in	•				(132
	s - consolidation and reduction in licencing and softw basic capita contract price due to rebaselining and					(75 (400
Capitalisation	n of client staff costs where supporting capital project	cts				(536
	d reduction in the number of mobile phones provided	I to staff across	organisation			(10)
	BWH data centre n ongoing review and renewal of systems and softwa	are contracts				(10) (5)
						(1,393
_	ron abangon					22
Other resour	=					
Other resour Decrease in	rechanges to other services (RED 1.6) income received from Corporate support services by	ought in				355
Other resour Decrease in Decrease in Decrease in	recharges to other services (RED 1.6) income received from Corporate support services brintangible charges	ought in				(1,870
Other resour Decrease in Decrease in	recharges to other services (RED 1.6) income received from Corporate support services brintangible charges	ought in				(1,870
Other resour Decrease in Decrease in Decrease in	recharges to other services (RED 1.6) income received from Corporate support services brintangible charges	ought in				(1,870
Other resour Decrease in Decrease in Decrease in	recharges to other services (RED 1.6) income received from Corporate support services brintangible charges	ought in				(1,870 (1
Other resour Decrease in Decrease in Decrease in	recharges to other services (RED 1.6) income received from Corporate support services brintangible charges	ought in				355 (1,870 (1 (1,494

COST CENTRE: C1624Q

FORECAST		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
6,427	Employees	6,443	134	757	7,334	14
(4.4.4)	Premises related expenditure Supplies and Services	385	-	9	- 204	n/a
	Third Party Payments	300	-	9	394	2 n/a
(55)	Transfer Payments	_	_	_	_	n/a
-	Transport related expenditure	10	-	-	10	-
125	Recharges from other services	-	-	-	-	n/a
6,315	TOTAL EXPENDITURE	6,838	134	766	7,738	13
-	Government Grants	-	-	-	-	n/a
478	Other Grants, reimbursements and contributions Customer and Client Receipts	(102)	(1)	(3)	(106)	n/a 4
- 470	Interest Receivable	(102)	(1)	(5)	(100)	n/a
(2,174)	Recharges to other services	(2,936)	-	426	(2,510)	(15
	TOTAL INCOME	(3,038)	(1)	423	(2,616)	(14)
4,619	NET CONTROLLABLE COST	3,800	133	1,189	5,122	35
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
- (0.000)	REFCUS	- (2.222)	-	-	(0.000)	n/a
	Corporate support services bought in	(3,300)	-	(696)	(3,996)	21
(3,300)	TOTAL UNCONTROLLABLE COST	(3,300)	-	(696)	(3,996)	21
1,319	NET COST OF SERVICE	500	133	493	1,126	125
-	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure		-	_	_ [n/a n/a
_	Provision for Repayment of External Loans	_	-	-	_	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
1,319	TOTAL NET EXPENDITURE	500	133	493	1,126	125
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				[£000's
	lget - agreed pressures / service demands					20000
	siness Support expenditure on providing children's	services				500
						500
Strategic bug	lget - agreed additional income / savings					500
	nation and reduction in service menu and self-serve	, including imp	roved busines	s process ree	engineering	(145)
				,	5 5	()
						(145
Other resour						, ,
	ncome received from Corporate support services bo					(696)
	Inment between Business Support (RED 1.9), Conta			ues and Bene	etits (RED	208
	er Services Directorate (RED 1.10) and Resources recharges of staffing costs	urectorate (RE	EU 4.2)			626
INEGUCTION IN	recharges or stanning costs					6∠6
						10-
						138
TOTAL OTH	ER VARIATIONS IN RESOURCE					493
						.50

COST CENTRE: C1670Q

FORECAST		ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%
	SCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	ployees	163	2	-	165	1
	mises related expenditure	-	-	-	-	n/a
	oplies and Services	3	-	-	3	-
	rd Party Payments nsfer Payments	-	-	-	-	n/a
	nsport related expenditure	_	-	_	_ [n/a n/a
	charges from other services	_	-	-	_	n/a
	TAL EXPENDITURE	166	2	-	168	1
- Gov	vernment Grants	-	-	-	-	n/a
	er Grants, reimbursements and contributions	-	-	-	-	n/a
	stomer and Client Receipts	101	-	(6)	95	(6)
	rest Receivable	(250)	-	-	(250)	n/a
	charges to other services	(258)	-	-	(258)	<u> </u>
(252) TO	TAL INCOME	(157)	-	(6)	(163)	4
(86) NE 7	T CONTROLLABLE COST	9	2	(6)	5	(44
- Can	oital Charges			-	_	n/a
	ngible Charges	-	-	-	[n/a
	FCUS	_	_	-	-	n/a
	porate support services bought in	(165)	<u> </u>	159	(6)	(96)
	TAL UNCONTROLLABLE COST	(165)	-	159	(6)	(96)
(251) NE T	T COST OF SERVICE	(156)	2	153	(1)	(99)
- Con	ntributions to / (from) Earmarked Reserves	-	_	-	-	n/a
	ntributions to / (from) Capital Reserves:	-	-	-	-	n/a
	Financing of Capital Expenditure	-	-	-	-	n/a
	Provision for Repayment of External Loans	-	-	-	-	n/a
	ntribution to / (from) General Balances	-	-	-	-	n/a
- TO	TAL APPROPRIATIONS	-	-	-	-	n/a
(251) TO	TAL NET EXPENDITURE	(156)	2	153	(1)	(99)
	TIONS IN LEVEL OF EXPENDITURE					£000's
Strategic budget -	- agreed pressures / service demands					
					ŀ	_
Strategic budget -	- agreed additional income / savings					
					ŀ	
Other resource ch	nanges				ŀ	
Budget realignme	ent between Business Support (RED 1.9), Conta			ues and Bene	fits (RED	10
11.5) Customer Se	ervices Directorate (RED 1.10) and Resources	Directorate (RE	ED 4.2)			(6
	me received from Corporate Services bought in					159
						153
Decrease in incor	VARIATIONS IN RESOURCE					153

COST CENTRE: C1686Q

FORECAST		ORIGINAL BUDGET	Expenditu	in Level of ure on (A)	ORIGINAL BUDGET	%
2017/18	DESCRIPTION	2017/18 (A)	Inflation (B)	* Other (C)	2018/19 (D)	CHANGE (E)
£000's		£000's	£000's	£000's	£000's	%
-	Employees Premises related expenditure Supplies and Services	- - 1,272	-	-	1 272	n/a n/a
_	Third Party Payments	-	-	-	1,272	n/a
-	Transfer Payments Transport related expenditure	277,476 -	-	-	277,476 -	n/a
	Recharges from other services TOTAL EXPENDITURE	278,748	<u>-</u>	-	278,748	n/a -
(188,500)	Government Grants Other Grants, reimbursements and contributions	(276,691) (2,057)	-	-	(276,691) (2,057)	-
-	Customer and Client Receipts Interest Receivable	-	-	-	-	n/a n/a
	Recharges to other services TOTAL INCOME	(270 740)	-	-	(278,748)	n/a
(190,420)	TOTAL INCOME	(278,748)	<u>-</u>	-	(270,740)	<u> </u>
-	NET CONTROLLABLE COST	-	-	-	-	n/a
-	Capital Charges Intangible Charges	-	- -	-	-	n/a
-	REFCUS	-	-	-	-	n/a n/a
-	Corporate support services bought in TOTAL UNCONTROLLABLE COST		-	-	-	n/a n/a
	NET COOT OF SERVICE					/-
-	NET COST OF SERVICE	-	-	-	-	n/a
	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:		-	-	-	n/a n/a
-	Financing of Capital Expenditure Provision for Repayment of External Loans		-	-	-	n/a n/a
-	Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-	-	-	-	n/a n/a
	TOTAL AFFROFRIATIONS	-	-		-	11/2
-	TOTAL NET EXPENDITURE	-	-	-	-	n/a
	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands					£000's
<u>Stratogio sua</u>	got agreed procession, convice demande					-
						-
0						<u> </u>
Strategic bud	lget - agreed additional income / savings					-
						-
						-
						-
Other resource	ce changes					-
						-
						-
						-
						-
						-
TOTAL OTH	ER VARIATIONS IN RESOURCE					-

RESOURCES COMMISSIONING AND IMPROVEMENT

SERVICE DESCRIPTION

The Commissioning and Improvement is a hub of support services that helps the rest of the Council, with partners to;

- •Support the identification and assessment of need, through the provision of qualitative and quantitative data and information including the maintenance of the Council's observatory
- Provide partnership and corporate policy and strategy development and implementation working with the local strategic partnership and across the organisation
- Provide equality policy, strategy and best practice advice and guidance across the organisation and with partners from the public, private, community, faith and voluntary sector
- Provide policy, strategy and best practice advice and guidance on working innovatively with the community, faith and voluntary sector encouraging community development, participation and engagement as well as managing a wide range of community relations
- Provide strategic support, intelligence and challenge to decision-makers across the Council
- Develop strategic commissioning across the organisation;
- Provide a professional focus for procurement activities;
- Put in place performance analysis and improvement frameworks to drive service quality and accountability, including robust contract performance management.
- •Create a single integrated travel service for eligible children and adults, reducing reliance on statutory services and increasing longer term independence

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	ire on (A)	BUDGET	%
CENTRE	SERVICE	2017/18	Inflation	Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1245Q	Resources Department Independent Travel Service	8,147	71	1,975	10,193	25
C1626Q	C & I Directorate	86	3	(152)	(63)	(173)
C1632Q	Corporate Planning	(220)	-	228	8	(104)
C1672Q	C & I Performance and Insight	(78)	5	360	287	(468)
C1674Q	C & I Corporate	130	27	(552)	(395)	(404)
C1676Q	C & I Place and Resources	3,333	62	677	4,072	22
C1678Q	Croydon Transport Service (CTS) Summary	24	10	(35)	(1)	(104)
C1680Q	SCC Services Children Families and Learning	64	11	(163)	(88)	(238)
C1682Q	C & I Adult Health and Housing	39	23	3,672	3,734	9,474
C1684Q	Voluntary Sector	1,460	-	(109)	1,351	(7)
	TOTAL NET SPEND	12,985	212	5,901	19,098	47

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2017/18	2018/19	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Resources Department Independent Travel Service	18.7	18.7	-
C & I Directorate	1.0	1.0	-
Corporate Planning	21.0	-	(21.0)
C & I Performance and Insight	4.0	17.3	13.3
C & I Corporate	14.0	13.5	(0.5)
C & I Place and Resources	7.0	14.0	7.0
Croydon Transport Service (CTS) Summary	12.0	12.0	-
SCC Services Children Families and Learning	8.4	8.4	-
C & I Adult Health and Housing	22.5	23.7	1.2
Voluntary Sector	-	-	-
TOTAL FTE STAFF	108.6	108.6	(0.0)

COST CENTRE: C1610P

		ORIGINAL	Variations	in Loyal of	ORIGINAL	T
FORECAST		BUDGET	Expenditu		BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
2017/10	DEGOKII NOW	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	(L) %
4,854	Employees	5,502	98	4,098	9,698	76
263	Premises related expenditure	165	-	67	232	41
(3,336)	Supplies and Services	(3,221)	-	218	(3,003)	(7)
	Third Party Payments	8,460	53	(824)	7,689	(9)
178	Transfer Payments	271	-	-	271	-
	Transport related expenditure	5,660	61	2,796	8,517	50
274	Recharges from other services	(229)	-	395	166	(172)
18,766	TOTAL EXPENDITURE	16,608	212	6,750	23,570	42
(2,869)	Government Grants	(2,869)	-	(680)	(3,549)	24
(239)	Other Grants, reimbursements and contributions	(229)	-	(164)	(393)	72
	Customer and Client Receipts	(63)	-	(150)	(213)	238
	Interest Receivable	(28)	-	-	(28)	-
(1,587)	Recharges to other services	(1,487)	-	(433)	(1,920)	29
(5,020)	TOTAL INCOME	(4,676)	-	(1,427)	(6,103)	31
		1				
13,746	NET CONTROLLABLE COST	11,932	212	5,323	17,467	46
702	Capital Charges	783	_	3	786	0
703	Intangible Charges	703	-	3	700	-
_	REFCUS	_	_	_	_	n/a n/a
270	Corporate support services bought in	270	_	575	845	213
	TOTAL UNCONTROLLABLE COST	1,053	_	578	1,631	55
1,000	TOTAL GROOM ROLLABLE GOOT	1,000			1,001	
14,799	NET COST OF SERVICE	12,985	212	5,901	19,098	47
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
_	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
					· · · · · · · · · · · · · · · · · · ·	
14,799	TOTAL NET EXPENDITURE	12,985	212	5,901	19,098	47

COST CENTRE: C1245Q

CORECAST OESCRIPTION							
2017/18 DESCRIPTION			ORIGINAL			ORIGINAL	
Comparison Com							
2000 2000	2017/18	DESCRIPTION					
428 Employees 516 10 73 599 75 67 67 67 67 67 67 67				` '			
Fremises related expenditure			+				
21 Supplies and Services 79 - (68) 21 72 73 73 74 74 74 74 74 74			516	10	_		16
23 Third Party Payments 873 - (808) 65 18 178 Transfer Payments 271 271 9.232 Transport related expenditure 5,659 61 2,796 8,516 5 180 Recharges from other services (244) - 395 151 (11 10,109 TOTAL EXPENDITURE 7,154 71 2,465 9,690 3 10,100 TOTAL EXPENDITURE 7,154 71 2,465 9,041 10,100 TOTAL EXPENDITURE 7,154 71 1,975 10,193 2 10,193 10			-	-	_		n/
178 Transfer Payments 271			_	-	, ,		(73
9.232 Transport related expenditure		, ,		-	(808)		(93
160 Recharges from other services (244) - 395 151 (18 10,109 TOTAL EXPENDITURE 7,154 71 2,465 9,690 3. 7 3,465 9,690 3. 7 3,465 9,690 3. 7 3,465 3,690 3. 7 3,465 3,690 3. 7 3,465 3,690 3. 7 3,465 3,690 3. 7 3,465 3,690 3. 7 3,465 3,690 3. 7 3,465 3,690 3. 7 3,465 3,690 3. 7 3,465 3,690 3. 7 3,465 3,690 3. 7 3,465 3,690 3. 7 3,465 3,690			271	-	-		-
10,109 TOTAL EXPENDITURE				61			50
Contributions to / (from) Earmarked Reserves Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves Contribution to / (from) Capital Reserves Contribut	160	Recharges from other services	(244)	-	395	151	(162
Government Grants	10,109	TOTAL EXPENDITURE	7,154	71	2,465	9,690	35
(299) Other Grants, reimbursements and contributions (229) (164) (393) 7 Court of the Court of t		Government Grants	_		_	_	n/
Customer and Client Receipts				_	(164)	(393)	72
Interest Receivable - -	(200)		(220)	_	(101)	(666)	n/a
Capital Charges -	_	· ·	_	_	_	_	n/a
MET CONTROLLABLE COST	(256)		_	_	(256)	(256)	n/a
9,614 NET CONTROLLABLE COST Capital Charges			(000)		` ′	` '	
Capital Charges Intangible Charges REFCUS RE	(495)	TOTAL INCOME	(229)	-	(420)	(649)	183
Intangible Charges REFCUS REFCUS 1,222 Corporate support services bought in 1,222 - (70) 1,152 reference to the control of the	9,614	NET CONTROLLABLE COST	6,925	71	2,045	9,041	31
Intangible Charges REFCUS REFCUS 1,222 Corporate support services bought in 1,222 - (70) 1,152 reference to the control of the			· · · · · · · · · · · · · · · · · · ·				
REFCUS 1,222 Corporate support services bought in 1,222 - (70) 1,152 I 1,222 TOTAL UNCONTROLLABLE COST 1,222 - (70) 1,152 I 1,222 TOTAL UNCONTROLLABLE COST 1,222 - (70) 1,152 I 1,222 TOTAL UNCONTROLLABLE COST 1,222 - (70) 1,152 I 1,222 TOTAL UNCONTROLLABLE COST 1,222 - (70) 1,152 I 1,222 TOTAL UNCONTROLLABLE COST 1,222 - (70) 1,152 I 1,222 - (70) 1,152 I 1,222 TOTAL UNCONTROLLABLE COST 1,222 - (70) 1,152 I 1,222 TOTAL UNCONTROLLABLE COST 1,222 - (70) 1,152 I 1,222 TOTAL UNCONTROLLABLE COST 1,222 - (70) 1,152 I 1,222 TOTAL UNCONTROLLABLE COST 1,222 - (70) 1,152 I 1,275 I0,193	-		-	-	-	-	n/a
1,222 Corporate support services bought in 1,222 - (70) 1,152 1,222 TOTAL UNCONTROLLABLE COST 1,222 - (70) 1,152 10,836 NET COST OF SERVICE 8,147 71 1,975 10,193 2 - Contributions to / (from) Earmarked Reserves - - - - - Contributions to / (from) Capital Reserves: - - - - - Financing of Capital Expenditure - - - - - Provision for Repayment of External Loans - - - - - Provision for Repayment of External Loans - - - - - TOTAL APPROPRIATIONS - - - - - TOTAL APPROPRIATIONS - - - - - TOTAL NET EXPENDITURE 8,147 71 1,975 10,193 2 OTHER VARIATIONS IN LEVEL OF EXPENDITURE 8,147 71 1,975 10,193 2 OTHER VARIATIONS IN LEVEL OF EXPENDITURE 5000/S Bitrategic budget - agreed additional income / savings Review of the Travel Policy to maximise use of Personal Travel Budgets & Indpendent Travel Opportunities (36) Contribution to / (70) 1,152 10,193 2 Other resource changes (66) Contributions to / (70) 1,152 10,193 2 Other resource changes (66) Contributions to / (70) 1,1975 10,193 2 Other resource changes (66) Contributions to / (70) 1,1975 10,193 2 Other resource changes (66) Contributions to / (70) 1,1975 10,193 2 Other resource changes (66) Contributions to / (70) 1,1975 10,193 2 Other resource changes (66) Contributions to / (70) 1,1975 10,193 2 Other resource changes (66) Contributions to / (70) 1,1975 10,193 2 Other resource changes (66) Contributions to / (70) 1,1975 10,193 2 Other resource changes (66) Contributions to / (70) 1,1975 10,193 2 Other resource changes (70) 1,1975 10,193 2 Other resource changes (70) 1,1975 10,193 2 Other resource changes (70) 1,1975 10,193 2 Contributions to / (70) 1,1975 10,193 2 Other resource changes (70) 1,1975 10,193 2 Other resource changes (70) 1,1975 10,193 2 Other resource changes (70) 1,1975	-		-	-	-	-	n/a
1,222			-	-	-	-	n/a
10,836 NET COST OF SERVICE 8,147 71 1,975 10,193 2 - Contributions to / (from) Earmarked Reserves	1,222	Corporate support services bought in	1,222	-	(70)	1,152	(6
- Contributions to / (from) Earmarked Reserves	1,222	TOTAL UNCONTROLLABLE COST	1,222	=	(70)	1,152	(6
- Contributions to / (from) Earmarked Reserves	10.836	NET COST OF SERVICE	8 1/17	71	1 075	10 103	25
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL NET EXPENDITURE 10,836 TOTAL NET EXPEN	10,030	NET COST OF SERVICE	0,147	/ !	1,973	10,193	23
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL NET EXPENDITURE 10,836 TOTAL NET EXPEN	_	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
- Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL NET EXPENDITURE 10,836 TOTAL NET EXPENDITURE 8,147 71 1,975 10,193 2 OTHER VARIATIONS IN LEVEL OF EXPENDITURE Brategic budget - agreed pressures / service demands Growth in transport service for SEN Strategic budget - agreed additional income / savings Review of the Travel Policy to maximise use of Personal Travel Budgets & Indpendent Travel Opportunities Transport-Beckmead New model Other resource changes Increase in income received from Corporate support services bought in Transfer of Local Authority Trading Company 4-month budget from People Department (PED 5.12, RED 1.3, RED 5.3) 12	-		-	_	-	-	n/a
- Provision for Repayment of External Loans	-		-	-	-	-	n/a
- Contribution to / (from) General Balances	-		-	-	-	-	n/a
10,836 TOTAL NET EXPENDITURE OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Growth in transport service for SEN Strategic budget - agreed additional income / savings Review of the Travel Policy to maximise use of Personal Travel Budgets & Indpendent Travel Opportunities Transport-Beckmead New model Other resource changes Increase in income received from Corporate support services bought in Transfer of Local Authority Trading Company 4-month budget from People Department (PED 5.12, RED 1.3, RED 5.3)	-	Contribution to / (from) General Balances	-	-	-	-	n/a
OTHER VARIATIONS IN LEVEL OF EXPENDITURE \$ 2,500 Strategic budget - agreed pressures / service demands Growth in transport service for SEN 2,500 Strategic budget - agreed additional income / savings Review of the Travel Policy to maximise use of Personal Travel Budgets & Indpendent Travel Opportunities Transport-Beckmead New model Other resource changes (650 Other resource changes (77 Transfer of Local Authority Trading Company 4-month budget from People Department (PED 5.12, RED 1.3, RED 5.3) Transfer of Local Authority Trading Company 4-month budget from People Department (PED 5.12, RED 1.3, RED 5.3)	-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
OTHER VARIATIONS IN LEVEL OF EXPENDITURE \$ 2,500 Strategic budget - agreed pressures / service demands Growth in transport service for SEN 2,500 Strategic budget - agreed additional income / savings Review of the Travel Policy to maximise use of Personal Travel Budgets & Indpendent Travel Opportunities Transport-Beckmead New model Other resource changes (650 Other resource changes (77 Transfer of Local Authority Trading Company 4-month budget from People Department (PED 5.12, RED 1.3, RED 5.3) Transfer of Local Authority Trading Company 4-month budget from People Department (PED 5.12, RED 1.3, RED 5.3)		T					
Strategic budget - agreed pressures / service demands Growth in transport service for SEN 2,50 Strategic budget - agreed additional income / savings Review of the Travel Policy to maximise use of Personal Travel Budgets & Indpendent Travel Opportunities Transport-Beckmead New model (35 Other resource changes Increase in income received from Corporate support services bought in Transfer of Local Authority Trading Company 4-month budget from People Department (PED 5.12, RED 1.3, RED 5.3)	10,836	TOTAL NET EXPENDITURE	8,147	71	1,975	10,193	25
Strategic budget - agreed pressures / service demands Growth in transport service for SEN 2,50 Strategic budget - agreed additional income / savings Review of the Travel Policy to maximise use of Personal Travel Budgets & Indpendent Travel Opportunities Transport-Beckmead New model (35 Other resource changes Increase in income received from Corporate support services bought in Transfer of Local Authority Trading Company 4-month budget from People Department (PED 5.12, RED 1.3, RED 5.3)	* OTHER VA	ARIATIONS IN LEVEL OF EXPENDITURE				İ	£000's
Strategic budget - agreed additional income / savings Review of the Travel Policy to maximise use of Personal Travel Budgets & Indpendent Travel Opportunities Transport-Beckmead New model Other resource changes Increase in income received from Corporate support services bought in Transfer of Local Authority Trading Company 4-month budget from People Department (PED 5.12, RED 1.3, RED 5.3)							
Review of the Travel Policy to maximise use of Personal Travel Budgets & Indpendent Travel Opportunities Transport-Beckmead New model Other resource changes Increase in income received from Corporate support services bought in Transfer of Local Authority Trading Company 4-month budget from People Department (PED 5.12, RED 1.3, RED 5.3) 12	Growth in tra	Insport service for SEN					2,500
Review of the Travel Policy to maximise use of Personal Travel Budgets & Indpendent Travel Opportunities Transport-Beckmead New model Other resource changes Increase in income received from Corporate support services bought in Transfer of Local Authority Trading Company 4-month budget from People Department (PED 5.12, RED 1.3, RED 5.3) 12							
Review of the Travel Policy to maximise use of Personal Travel Budgets & Indpendent Travel Opportunities Transport-Beckmead New model Other resource changes Increase in income received from Corporate support services bought in Transfer of Local Authority Trading Company 4-month budget from People Department (PED 5.12, RED 1.3, RED 5.3) 12							-
Review of the Travel Policy to maximise use of Personal Travel Budgets & Indpendent Travel Opportunities Transport-Beckmead New model Other resource changes Increase in income received from Corporate support services bought in Transfer of Local Authority Trading Company 4-month budget from People Department (PED 5.12, RED 1.3, RED 5.3) 12							-
Review of the Travel Policy to maximise use of Personal Travel Budgets & Indpendent Travel Opportunities (35) Transport-Beckmead New model (65) Other resource changes Increase in income received from Corporate support services bought in Transfer of Local Authority Trading Company 4-month budget from People Department (PED 5.12, RED 1.3, RED 5.3) (7) 19							2,500
Transport-Beckmead New model (30 Other resource changes Increase in income received from Corporate support services bought in Transfer of Local Authority Trading Company 4-month budget from People Department (PED 5.12, RED 1.3, RED 5.3) 19 12							
Other resource changes Increase in income received from Corporate support services bought in Transfer of Local Authority Trading Company 4-month budget from People Department (PED 5.12, RED 1.3, RED 5.3)			Budgets & Indp	endent Trave	l Opportunitie	s	(350
Other resource changes Increase in income received from Corporate support services bought in Transfer of Local Authority Trading Company 4-month budget from People Department (PED 5.12, RED 1.3, RED 5.3) 19 12	Transport-Be	ckmead New model					(300
Other resource changes Increase in income received from Corporate support services bought in Transfer of Local Authority Trading Company 4-month budget from People Department (PED 5.12, RED 1.3, RED 5.3) 19 12							
Other resource changes Increase in income received from Corporate support services bought in Transfer of Local Authority Trading Company 4-month budget from People Department (PED 5.12, RED 1.3, RED 5.3) 19 12							
Other resource changes Increase in income received from Corporate support services bought in Transfer of Local Authority Trading Company 4-month budget from People Department (PED 5.12, RED 1.3, RED 5.3) 19 12							
Other resource changes Increase in income received from Corporate support services bought in Transfer of Local Authority Trading Company 4-month budget from People Department (PED 5.12, RED 1.3, RED 5.3) 19 12							
Other resource changes Increase in income received from Corporate support services bought in Transfer of Local Authority Trading Company 4-month budget from People Department (PED 5.12, RED 1.3, RED 5.3) 19 12							
ncrease in income received from Corporate support services bought in Transfer of Local Authority Trading Company 4-month budget from People Department (PED 5.12, RED 1.3, RED 5.3) 19 12	0.1						(650
ransfer of Local Authority Trading Company 4-month budget from People Department (PED 5.12, RED 1.3, RED 5.3) 19 11			1.4.1				-
12				===	5 40 555	0.050.55	(70
	I ranster of L	ocal Authority Trading Company 4-month budget fro	om People Depa	artment (PED	5.12, RED 1.	3, RED 5.3)	195
TOTAL OTHER VARIATIONS IN RESOURCE 1,97							128
TOTAL OTHER VARIATIONS IN RESOURCE 1,97							
							4 0 7 5

COST CENTRE: C1626Q

FORECAST 2017/18 £000's 302	DESCRIPTION Employees Premises related expenditure	ORIGINAL BUDGET 2017/18 (A) £000's		in Level of ure on (A) * Other (C) £000's (63)	ORIGINAL BUDGET 2018/19 (D) £000's	% CHANGE (E) % (20)	
	Supplies and Services Third Party Payments Transfer Payments	(357)	- - -	- - -	(357)	n/a n/a	
	Transport related expenditure Recharges from other services	15		- (02)	15	n/a -	
(40) - -	TOTAL EXPENDITURE Government Grants Other Grants, reimbursements and contributions Customer and Client Receipts	(40) - -	- - -	(63) - -	(100)	150 n/a n/a n/a	
-	Interest Receivable Recharges to other services TOTAL INCOME	-	- - -	- - -	-	n/a n/a n/a n/a	
(40)	NET CONTROLLABLE COST	(40)	3	(63)	(100)	150	
-	Capital Charges Intangible Charges REFCUS	-	- - -		-	n/a n/a n/a	
	Corporate support services bought in TOTAL UNCONTROLLABLE COST	126 126	<u> </u>	(89) (89)	37 37	(71) (71)	
86	NET COST OF SERVICE	86	3	(152)	(63)	(173)	
- - - -	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances		- - - -	-		n/a n/a n/a n/a n/a	
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a	
86	TOTAL NET EXPENDITURE	86	3	(152)	(63)	(173)	
	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands					£000's	
Strategic budget - agreed additional income / savings							
Increase in in	Other resource changes Increase in income received from Corporate support services bought in Transfer of staff training and development budget to Resources Directorate (RED 4.2)						
						(152)	
TOTAL OTH	ER VARIATIONS IN RESOURCE					(152)	

COST CENTRE: C1632Q

FORFOCE		ORIGINAL		in Level of	ORIGINAL	0/	
FORECAST	DECORIDATION	BUDGET		ure on (A)	BUDGET	%	
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE	
00001		(A)	(B)	(C)	(D)	(E)	
£000's		£000's	£000's	£000's	£000's	%	
	Employees	-	-	-	-	n/a	
	Premises related expenditure	-	-	-	-	n/a	
	Supplies and Services	-	-	-	-	n/a	
	Third Party Payments	-	-	-	-	n/a	
	Transfer Payments	-	-	-	-	n/a	
	Transport related expenditure	-	-	-	-	n/a	
-	Recharges from other services	-	-	-	-	n/a	
_ -	TOTAL EXPENDITURE	_	_	_	_	n/a	
	Government Grants	_					
	Other Grants, reimbursements and contributions	-	-	-	-	n/a	
		-	-	-	-	n/a	
	Customer and Client Receipts Interest Receivable	-	-	-	-	n/a	
		-	-	-	-	n/a	
	Recharges to other services	-	-	-	-	n/a	
-	TOTAL INCOME	-	-	-	-	n/a	
<u>I</u>		1			I.		
- 1	NET CONTROLLABLE COST	-	-	-	-	n/a	
- (Capital Charges			_	I	2/2	
	Capital Charges Intangible Charges	_]	-	_	_	n/a	
-	REFCUS	-	-	-	-	n/a	
		(000)	-	-	_	n/a	
	Corporate support services bought in	(220)	-	228	8	(104)	
(220)	TOTAL UNCONTROLLABLE COST	(220)	-	228	8	(104)	
(220)	NET COST OF SERVICE	(220)	-	228	8	(104)	
- (Contributions to / (from) Earmarked Reserves				I	1-	
	Contributions to / (from) Capital Reserves:	-	-	-	_	n/a	
-		-	-	-	_	n/a	
-	Financing of Capital Expenditure	-	-	-	_	n/a	
-	Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-	-	_	n/a	
	TOTAL APPROPRIATIONS	_		-	-	n/a n/a	
	TOTAL ATTROTRIATIONS					11/0	
(220)	TOTAL NET EXPENDITURE	(220)	-	228	8	(104)	
* OTHER VAR	RIATIONS IN LEVEL OF EXPENDITURE					£000's	
	get - agreed pressures / service demands					-	
Strategic budget - agreed additional income / savings							
Other resource changes							
Decrease in i	ncome received from Corporate support services b	ought in				228	
						228	
						220	
TOTAL OTHE	ER VARIATIONS IN RESOURCE					228	

COST CENTRE: C1672Q

- Transfer Payments - Transport related expenditure - Transport related expenditure - Recharges from other services		DESCRIPTION	ORIGINAL BUDGET 2017/18 (A)	Variations Expenditu Inflation (B)	re on (A) * Other (C)	ORIGINAL BUDGET 2018/19 (D)	% CHANGE (E)
- Promise lated expenditure 21 Supplies and Services 21 - 32 53 152 - Third Party Payments 1 Transfer Payments 2							
21 Supplies and Services 21 - 32 53 1525 - Third Party Payments			237	5	255	497	
Third Party Payments			21	-	32	53	
- Transfer Payments - Transport related expenditure - Transport related expenditure - Recharges from other services			-	-	-	-	n/a
Recharges from other services			-	-	-	-	n/a
238 TOTAL EXPENDITURE 258 5 287 550 113			-	-	-	-	n/a
Government Grants	-	Recharges from other services	-	-	-	-	n/a
- Other Grants, reimbursements and contributions - Customer and Clein Receipts	238	TOTAL EXPENDITURE	258	5	287	550	113
Customer and Client Receipts - - - -	-	Government Grants	-	-	-	-	n/a
Interest Receivable			-	-	-	-	n/a
Recharges to other services			-	-	-	-	n/a
(162) TOTAL INCOME			(162)	-	-	(162)	n/a
Capital Charges		-	`			` `	
- Capital Charges	(102)	TOTAL INCOME	(102)	-	-	(102)	-
Intangible Charges	76	NET CONTROLLABLE COST	96	5	287	388	304
Intangible Charges	_ [Canital Charges			_		n/o
REFCUS			[]		-		
(174) Corporate support services bought in (174) - 73 (101) (42 (174) TOTAL UNCONTROLLABLE COST (174) - 73 (101) (42 (174) TOTAL UNCONTROLLABLE COST (174) - 73 (101) (42 (174) - 73 (101) (42 (174) - 73 (101) (42 (174) - 73 (101) (42 (174) - 73 (101) (42 (174) - 73 (101) (42 (174) - 73 (101) (42 (174) - 73 (101) (42 (174) - 73 (101) (42 (174) - 73 (101) (42 (174) - 73 (101) (42 (174) - 73 (101) (42 (174) - 73 (101) (42 (174) - 73 (101) (42 (174) - 73 (101) (42 (174) - 73 (101) (42 (174) (43 (174) (-	-	-	_	n/a
(174) TOTAL UNCONTROLLABLE COST (174) - 73 (101) (42			(174)	-	73	(101)	(42)
- Contributions to / (from) Earmarked Reserves	(174)	TOTAL UNCONTROLLABLE COST	(174)	-	73	(101)	(42)
- Contributions to / (from) Earmarked Reserves							
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances	(98)	NET COST OF SERVICE	(78)	5	360	287	(468)
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances	-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
- Provision for Repayment of External Loans	-		-	-	-	-	n/a
- Contribution to / (from) General Balances	-		-	-	-	-	n/a
- TOTAL APPROPRIATIONS			-	-	-	-	n/a
(98) TOTAL NET EXPENDITURE * OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands - Strategic budget - agreed additional income / savings Other resource changes Decrease in income received from Corporate support services bought in Staff transferred from C & I Adults Health and Housing (RED 2.12) ICT Licenses budget transferred from C & I Adults Health and Housing (RED 2.12) Other Minor Variations 5 360 360			-	-	-	-	
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands	-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Other resource changes Decrease in income received from Corporate support services bought in Staff transferred from C & I Adults Health and Housing (RED 2.12) Other Minor Variations 5 360	(98)	TOTAL NET EXPENDITURE	(78)	5	360	287	(468)
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Other resource changes Decrease in income received from Corporate support services bought in Staff transferred from C & I Adults Health and Housing (RED 2.12) Other Minor Variations 5 360	* OTHER WAL					•	00001=
Strategic budget - agreed additional income / savings Other resource changes Decrease in income received from Corporate support services bought in Staff transferred from C & I Adults Health and Housing (RED 2.12) ICT Licenses budget transferred from C & I Adults Health and Housing (RED 2.12) Other Minor Variations 5 360							£000 S
Other resource changes Decrease in income received from Corporate support services bought in Staff transferred from C & I Adults Health and Housing (RED 2.12) ICT Licenses budget transferred from C & I Adults Health and Housing (RED 2.12) Other Minor Variations 5 360	•						
Decrease in income received from Corporate support services bought in Staff transferred from C & I Adults Health and Housing (RED 2.12) ICT Licenses budget transferred from C & I Adults Health and Housing (RED 2.12) Other Minor Variations 320 360	Strategic budget - agreed additional income / savings						
	Decrease in income received from Corporate support services bought in Staff transferred from C & I Adults Health and Housing (RED 2.12) ICT Licenses budget transferred from C & I Adults Health and Housing (RED 2.12)						
TOTAL OTHER VARIATIONS IN RESOURCE							360
	TOTAL OTH	360					

COST CENTRE: C1674Q

(A)	FORECAST 2017/18	DESCRIPTION	ORIGINAL BUDGET 2017/18		in Level of ure on (A) * Other	ORIGINAL BUDGET 2018/19	% CHANGE
1.287 Employees		DESCRIPTION	(A)	(B)	(C)	(D)	(E)
Premises related expenditure		Employees					<u>%</u> (44)
215 Third Party Payments 531 - (316) 215 (6)	-	Premises related expenditure	-	-	-	-	n/a
- Transfer Payments				-			(1) (60)
Recharges from other services	-	Transfer Payments	-	-	-	-	n/a
1,612 TOTAL EXPENDITURE	-		-	-	-	-	n/a n/a
- Other Grants, reimbursements and contributions - Customer and Client Receipts			2,396	27	(1,123)	1,300	(46)
- Customer and Client Receipts	-		-	-	-	-	n/a
Interest Receivable	-		-	-	-	-	n/a n/a
1,507 NET CONTROLLABLE COST	-	Interest Receivable	-	-	-	-	n/a
1,507 NET CONTROLLABLE COST 2,291 27 (1,123) 1,195 (4)			, ,	-	-	` '	-
- Capital Charges - Intangible Charges - Intangible Charges - REFCUS - REFCUS - REFCUS - REFCUS	(105)	TOTAL INCOME	(105)	-	-	(105)	-
Intangible Charges	1,507	NET CONTROLLABLE COST	2,291	27	(1,123)	1,195	(48)
REFCUS	-		-	-	-	-	n/a
(2,161) Corporate support services bought in (2,161) - 571 (1,590) (2 (2,161) TOTAL UNCONTROLLABLE COST (2,161) - 571 (1,590) (2 (554) NET COST OF SERVICE 130 27 (552) (395) (40 (554) NET COST OF SERVICE 130 27 (552) (395) (40 (554) NET COST OF SERVICE 130 27 (552) (395) (40 (552)	-		-	-	-	-	n/a n/a
(654) NET COST OF SERVICE 130 27 (552) (395) (40 - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL NET EXPENDITURE 130 27 (552) (395) (40 *OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Other resource changes Decrease in income received from Corporate support services bought in Staff transferred to C & I Place and Resources (RED 2.9) In-year transfer Communities & Policy budget to Chief Executive Department (CED 1.5) as part of the set up of the (555)	(2,161)		(2,161)	-	571	(1,590)	(26)
- Contributions to / (from) Earmarked Reserves	(2,161)	TOTAL UNCONTROLLABLE COST	(2,161)	-	571	(1,590)	(26)
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL NET EXPENDITURE - TOTAL NET EXPENDITURE - TOTAL NET EXPENDITURE - TOTAL NET EXPENDITURE - TOTAL APPROPRIATIONS IN LEVEL OF EXPENDITURE - Strategic budget - agreed pressures / service demands - Strategic budget - agreed additional income / savings - Other resource changes - Decrease in income received from Corporate support services bought in - Staff transferred to C & I Place and Resources (RED 2.9) - Incyear transfer Communities & Policy budget to Chief Executive Department (CED 1.5) as part of the set up of the - Total Appropriate (T2) - Inches in income received from Corporate support services bought in - Staff transferred to C & I Place and Resources (RED 2.9) - Inches in income received from Corporate support services bought in - Staff transferred to C & I Place and Resources (RED 2.9) - Inches in income received from Corporate support services bought in - Staff transferred to C & I Place and Resources (RED 2.9) - Inches in income received from Corporate support services bought in - Staff transferred to C & I Place and Resources (RED 2.9) - Inches in income received from Corporate support services bought in - Staff transferred to C & I Place and Resources (RED 2.9) - Inches in the set up of the Staff transferred to C & I Place and Resources (RED 2.9) - Inches in the set up of the Staff transferred to C & I Place and Resources (RED 2.9) - Inches in the set up of the Staff transferred to C & I Place and Resources (RED 2.9) - Inches in the set up of the Staff transferred to C & I Place and Resources (RED 2.9) - Inches in the set up of the Staff transferred to C & I Place and Resources (RED 2.9) - Inches in the set up of the Staff transferred to C & I Place and Resources (RED 2.9) - Inches in the set up of the Staff transferred to C & I Place and Resources (RED 2.9) - Inches in the set up o	(654)	NET COST OF SERVICE	130	27	(552)	(395)	(404)
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL NET EXPENDITURE - TOTAL NET EXPENDITURE - TOTAL NET EXPENDITURE - TOTAL NET EXPENDITURE - TOTAL APPROPRIATIONS IN LEVEL OF EXPENDITURE - Strategic budget - agreed pressures / service demands - Strategic budget - agreed additional income / savings - Other resource changes - Decrease in income received from Corporate support services bought in - Staff transferred to C & I Place and Resources (RED 2.9) - Incyear transfer Communities & Policy budget to Chief Executive Department (CED 1.5) as part of the set up of the - Total Appropriate (T2) - Inches in income received from Corporate support services bought in - Staff transferred to C & I Place and Resources (RED 2.9) - Inches in income received from Corporate support services bought in - Staff transferred to C & I Place and Resources (RED 2.9) - Inches in income received from Corporate support services bought in - Staff transferred to C & I Place and Resources (RED 2.9) - Inches in income received from Corporate support services bought in - Staff transferred to C & I Place and Resources (RED 2.9) - Inches in income received from Corporate support services bought in - Staff transferred to C & I Place and Resources (RED 2.9) - Inches in the set up of the Staff transferred to C & I Place and Resources (RED 2.9) - Inches in the set up of the Staff transferred to C & I Place and Resources (RED 2.9) - Inches in the set up of the Staff transferred to C & I Place and Resources (RED 2.9) - Inches in the set up of the Staff transferred to C & I Place and Resources (RED 2.9) - Inches in the set up of the Staff transferred to C & I Place and Resources (RED 2.9) - Inches in the set up of the Staff transferred to C & I Place and Resources (RED 2.9) - Inches in the set up of the Staff transferred to C & I Place and Resources (RED 2.9) - Inches in the set up o	_	Contributions to / (from) Farmarked Reserves	_ [_	_	_	n/a
- Provision for Repayment of External Loans		Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
- Contribution to / (from) General Balances	-		-	-	-	-	n/a
*OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Other resource changes Decrease in income received from Corporate support services bought in Staff transferred to C & I Place and Resources (RED 2.9) In-year transfer Communities & Policy budget to Chief Executive Department (CED 1.5) as part of the set up of the Department (55)	-		-	-		-	n/a
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Other resource changes Decrease in income received from Corporate support services bought in Staff transferred to C & I Place and Resources (RED 2.9) In-year transfer Communities & Policy budget to Chief Executive Department (CED 1.5) as part of the set up of the Department (55)	-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Other resource changes Decrease in income received from Corporate support services bought in Staff transferred to C & I Place and Resources (RED 2.9) In-year transfer Communities & Policy budget to Chief Executive Department (CED 1.5) as part of the set up of the Department (55)	(654)	TOTAL NET EXPENDITURE	130	27	(552)	(395)	(404)
Strategic budget - agreed additional income / savings Other resource changes Decrease in income received from Corporate support services bought in Staff transferred to C & I Place and Resources (RED 2.9) In-year transfer Communities & Policy budget to Chief Executive Department (CED 1.5) as part of the set up of the Department (55)	* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Other resource changes Decrease in income received from Corporate support services bought in Staff transferred to C & I Place and Resources (RED 2.9) In-year transfer Communities & Policy budget to Chief Executive Department (CED 1.5) as part of the set up of the Department (72:	Strategic bud	lget - agreed pressures / service demands					
Decrease in income received from Corporate support services bought in Staff transferred to C & I Place and Resources (RED 2.9) In-year transfer Communities & Policy budget to Chief Executive Department (CED 1.5) as part of the set up of the Department (72)	Strategic buc	lget - agreed additional income / savings					
Decrease in income received from Corporate support services bought in Staff transferred to C & I Place and Resources (RED 2.9) In-year transfer Communities & Policy budget to Chief Executive Department (CED 1.5) as part of the set up of the Department (72)	Other resour	ce changes					-
In-year transfer Communities & Policy budget to Chief Executive Department (CED 1.5) as part of the set up of the Department (72)	Decrease in	income received from Corporate support services b	ought in				571 (394
	In-year transf		Department (C	ED 1.5) as pa	art of the set ι	ıp of the	(729
	Department						(720)
TOTAL OTHER VARIATIONS IN RESOURCE (55)							(552
	TOTAL OTH	ER VARIATIONS IN RESOURCE					(552)

COST CENTRE: C1676Q

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expendit	ure on (A)	BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
415	Employees	415	9	394	818	97
	Premises related expenditure	165	-	-	165	-
	Supplies and Services	(3,095)	-	-	(3,095)	-
	Third Party Payments	5,348	53	300	5,701	7
-	Transfer Payments	-	-	-	-	n/a
1	Transport related expenditure	1	_	_	1	-
	Recharges from other services		_	_		n/a
	Š	0.004		004	0.500	
2,851	TOTAL EXPENDITURE	2,834	62	694	3,590	27
(2,869)	Government Grants	(2,869)	-	-	(2,869)	-
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
(102)	Customer and Client Receipts	(63)	-	-	(63)	-
(28)	Interest Receivable	(28)	-	-	(28)	-
(228)	Recharges to other services	(222)	-	-	(222)	-
	TOTAL INCOME	(3,182)	_	_	(3,182)	
(3,221)	TOTAL INCOME	(3,162)	-	-	(3,102)	-
(376)	NET CONTROLLABLE COST	(348)	62	694	408	(217
783	Capital Charges	783	-	3	786	0
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
2,898	Corporate support services bought in	2,898	-	(20)	2,878	(1)
3,681	TOTAL UNCONTROLLABLE COST	3,681	-	(17)	3,664	(0)
3,305	NET COST OF SERVICE	3,333	62	677	4,072	22
_	Contributions to / (from) Earmarked Reserves	- 1		_	_	n/a
_	Contributions to / (from) Capital Reserves:	_	_	_	_	n/a
_	Financing of Capital Expenditure	_	_	_	_	n/a
_	Provision for Repayment of External Loans	1 _ 1	_	_		n/a
_	Contribution to / (from) General Balances	1 _ 1	- -	_	_	n/a
_	TOTAL APPROPRIATIONS	_		_	_	n/a
	TOTAL ALT NOT MATIONS	1				11/0
3,305	TOTAL NET EXPENDITURE	3,333	62	677	4,072	22
* OTHER VA	DIATIONS IN LEVEL OF EVENDITURE				į	00001=
	ARIATIONS IN LEVEL OF EXPENDITURE					£000's
	dget - agreed pressures / service demands roydon benchmarking contract increase					300
Carring for Cr	oydon benchinarking contract increase					300
Stratogia hus	dget - agreed additional income / savings					300
Strategic Duc	aget - agreed additional income / Savings					
						_
Other resour	ce changes					
	ncome received from Corporate support services bo	uaht in				(20
	rred from C & I Corporate (RED 2.8)	~911t III				394
	Capital Charges					394
Inicidase III C	Japhai Oliaiges					3
						377
						3//
i						
TOTAL OTH	IER VARIATIONS IN RESOURCE					677

COST CENTRE: C1678Q

FORECAST		ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	% CHANGE
2017/18	DESCRIPTION					
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E)
	Employees	536	10	£000 S	546	<u>%</u> 2
532	Employees	536	10	-	346	
	Premises related expenditure	-	-	-	-	n/a
	Supplies and Services Third Party Payments	3 4	-	-	3	-
-	Transfer Payments	4	-	-	4	- /-
		-	-	-	-	n/a
10	Transport related expenditure Recharges from other services	-	-	-	-	n/a
-		-	-	-	-	n/a
543	TOTAL EXPENDITURE	543	10	-	553	2
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
-	TOTAL INCOME	-	-	-	-	n/a
543	NET CONTROLLABLE COST	543	10	-	553	2
	Capital Charges	-	-	-	-	n/a
	Intangible Charges	-	-	-	-	n/a
	REFCUS	-	-	-	-	n/a
(519)	Corporate support services bought in	(519)	-	(35)	(554)	7
(519)	TOTAL UNCONTROLLABLE COST	(519)	-	(35)	(554)	7
24	NET COST OF SERVICE	24	10	(35)	(1)	(104)
		<u> </u>		,		,
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	=	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
24	TOTAL NET EXPENDITURE	24	10	(35)	(1)	(104)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				[£000's
	lget - agreed pressures / service demands					
Strategic bud	lget - agreed additional income / savings					
Other resour	ce changes					-
	income received from Corporate support services b	ought in				(35)
						(35
TOTAL OT!	ED VADIATIONS IN DESCRIBE					/2F
IOIALOIH	ER VARIATIONS IN RESOURCE					(35)

COST CENTRE: C1680Q

		ORIGINAL		in Level of	ORIGINAL	
FORECAST		BUDGET		ıre on (A)	BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
555	Employees	555	11	403	969	75
-	Premises related expenditure	- 1	-	-	-	n/a
6	Supplies and Services	6	-	277	283	4,617
-	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
-	Recharges from other services	-	-	-	-	n/a
561	TOTAL EXPENDITURE	561	11	680	1,252	123
	Government Grants	-				
-		-	-	(680)	(680)	n/a
- -	Other Grants, reimbursements and contributions	-	-	(450)	(450)	n/a
-	Customer and Client Receipts Interest Receivable	-	-	(150)	(150)	n/a
(101)		(101)	-	-	(404)	n/a
	Recharges to other services	(191)	<u> </u>	-	(191)	-
(191)	TOTAL INCOME	(191)	-	(830)	(1,021)	435
370	NET CONTROLLABLE COST	370	11	(150)	231	(38)
	L			,		, ,
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
(306)	Corporate support services bought in	(306)	-	(13)	(319)	4
(306)	TOTAL UNCONTROLLABLE COST	(306)	-	(13)	(319)	4
64	NET COST OF SERVICE	64	11	(163)	(88)	(238)
_	Contributions to / (from) Earmarked Reserves	- 1		_	_	n/a
_	Contributions to / (from) Capital Reserves:	_	_	-	_	n/a
_	Financing of Capital Expenditure	_	_	_	_	n/a
_	Provision for Repayment of External Loans		_	_	_ [n/a
_	Contribution to / (from) General Balances	_	_	_	_	n/a
_	TOTAL APPROPRIATIONS	_	_	-	_	n/a
	100000000000000000000000000000000000000	1				.,,
64	TOTAL NET EXPENDITURE	64	11	(163)	(88)	(238)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				Г	£000's
	dget - agreed pressures / service demands					-
	dget - agreed additional income / savings				-	
	come from trading - equipment services					(150)
						(150)
Other resoure Decrease in	ce changes income received from Corporate support services b	oought in				•
		oought in				•
		oought in				(150)
Decrease in		oought in				(13)

COST CENTRE: C1682Q

FORECAST		ORIGINAL BUDGET	Variations Expenditu	ıre on (A)	ORIGINAL BUDGET	%
2017/18	DESCRIPTION	2017/18 (A)	Inflation (B)	* Other (C)	2018/19 (D)	CHANGE (E)
£000's		£000's	£000's	£000's	£000's	(∟) %
	Employees	1,165	23	3,842	5,030	332
	Premises related expenditure	-	-	(00)	-	n/a
	Supplies and Services Third Party Payments	33	-	(32)	1	(<mark>97</mark> n/a
	Transfer Payments	_	-	-	_	n/a
	Transport related expenditure	-	-	-	-	n/a
35	Recharges from other services	-	-	-	-	n/a
1,188	TOTAL EXPENDITURE	1,198	23	3,810	5,031	320
	Government Grants	-	-	-	-	n/a
	Other Grants, reimbursements and contributions	-	-	-	-	n/a
(33)	Customer and Client Receipts Interest Receivable	_	-	-	_ [n/a n/a
(427)	Recharges to other services	(427)	-	(77)	(504)	18
	TOTAL INCOME	(427)	_	(77)	(504)	18
(100)		(,		(**)	(00.7)	
728	NET CONTROLLABLE COST	771	23	3,733	4,527	487
-	Capital Charges	-	- 1	-	-	n/a
	Intangible Charges	-	-	-	-	n/a
	REFCUS	- (700)	-	- (04)	(700)	n/a
	Corporate support services bought in	(732)	-	(61)	(793)	8
(732)	TOTAL UNCONTROLLABLE COST	(732)	-	(61)	(793)	8
(4)	NET COST OF SERVICE	39	23	3,672	3,734	9,474
_	Contributions to / (from) Earmarked Reserves					n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(4)	TOTAL NET EXPENDITURE	39	23	3,672	3,734	9,474
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				Ī	£000's
	get - agreed pressures / service demands					
Strategic bud	lget - agreed additional income / savings					Ī
Other resource		1				-
Centralisatior Staff transfer	ncome received from Corporate support services be n of Commissioning Budgets from Disability Commis red to C & I Performance and Insight (RED 2.7) budget transferred to C & I Performance and Insigl	ssioning And Br	rokerage (PEI	O 5.8)		(61 4,015 (250 (32
						3,672
					ļ	

COST CENTRE: C1684Q

		ORIGINAL BUDGET	Expenditu	in Level of ure on (A)	ORIGINAL BUDGET	%
2017/18	DESCRIPTION	2017/18 (A)	Inflation (B)	* Other (C)	2018/19	CHANGE (E)
£000's		£000's	£000's	£000's	(D) £000's	(L) %
-	Employees	-	-	-	-	n/a
	Premises related expenditure Supplies and Services	-	-	-	-	n/a n/a
	Third Party Payments	1,704	-	-	1,704	-
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure Recharges from other services	-	- -	-	-	n/a n/a
	TOTAL EXPENDITURE	1,704	-	-	1,704	-
	Government Grants	-	-	-	-	n/a
	Other Grants, reimbursements and contributions	-	-	-	-	n/a
	Customer and Client Receipts Interest Receivable	-	-	-	-	n/a n/a
(380)	Recharges to other services	(380)	-	(100)	(480)	26
(380)	TOTAL INCOME	(380)	-	(100)	(480)	26
1,324	NET CONTROLLABLE COST	1,324	-	(100)	1,224	(8)
-	Capital Charges			_		n/a
-	Intangible Charges	-	-	-	-	n/a
	REFCUS	- 420	-	- (0)	- 407	n/a
	Corporate support services bought in TOTAL UNCONTROLLABLE COST	136 136		(9)	127 127	(7) (7)
130	TOTAL GROONTROLLABLE GOOT	130		(9)	121	(1)
1,460	NET COST OF SERVICE	1,460	-	(109)	1,351	(7
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure Provision for Repayment of External Loans	-	-	-	-	n/a n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
L	!	•				
1,460	TOTAL NET EXPENDITURE	1,460	-	(109)	1,351	(7
		1,460	-	(109)	1,351	
* OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE deet - agreed pressures / service demands	1,460	<u>г</u>	(109)	1,351	£000's
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE	1,460	-	(109)	1,351	
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE liget - agreed pressures / service demands liget - agreed additional income / savings	1,460	τ_	(109)	1,351	£000's
* OTHER VA Strategic bud Strategic bud Other resourd Increase in in	RIATIONS IN LEVEL OF EXPENDITURE liget - agreed pressures / service demands liget - agreed additional income / savings	ught in	- 8)	(109)	1,351	£000's
* OTHER VA Strategic bud Strategic bud Other resourd	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings Ce changes Income received from Corporate support services bo	ught in	8)	(109)	1,351	£000's
* OTHER VA Strategic bud Strategic bud Other resourd	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings Ce changes Income received from Corporate support services bo	ught in	8)	(109)	1,351	

RESOURCES HUMAN RESOURCES

SERVICE DESCRIPTION

The Human Resources Division provides a range of services designed to support the organisation through supporting a workforce that is sustainable, skilled and well-led. The work of the division involves the determination of people strategy, HR policy, pay and reward, recruitment and selection, workforce monitoring and planning, organisational change and employee relations.

Provision of HR management information, payroll services and establishment control, is provided within the Finance Service Centre but works closely with the HR team

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	Expenditure on (A)		%
CENTRE	SERVICE	2017/18	Inflation	Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1648Q	HR Consultancy	(40)	23	47	30	(175)
C1650Q	Health and Wellbeing	3	1	(4)	-	(100)
C1652Q	Director of Human Resources	-	2	(52)	(50)	n/a
C1690Q	Recruitment Resourcing	1	9	(31)	(21)	(2,200)
	TOTAL NET SPEND	(36)	35	(40)	(41)	14

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2017/18	2018/19	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
HR Consultancy	20.4	20.4	-
Health and Wellbeing	3.0	-	(3.0)
Director of Human Resources	1.0	1.0	-
Recruitment Resourcing	9.9	8.9	(1.0)
TOTAL FTE STAFF	34.3	30.3	(4.0)

COST CENTRE: C1620P

					1	
		ORIGINAL	Variations		ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
1,902	Employees	1,851	36	(182)	1,705	(8)
-	Premises related expenditure	-	-	-	- 1	n/a
	Supplies and Services	394	-	82	476	21
11	Third Party Payments	11	-	(10)	1	(91)
-	Transfer Payments	-	-	-	- 1	n/a
-	Transport related expenditure	-	-	-	-	n/a
46	Recharges from other services	(1)	-	-	(1)	
2,394	TOTAL EXPENDITURE	2,255	36	(110)	2,181	(3)
-	Government Grants	-	-	-	-	n/a
(48)	Other Grants, reimbursements and contributions	-	- 1	-	- 1	n/a
(216)	Customer and Client Receipts	(195)	(1)	(1)	(197)	1
-	Interest Receivable	-	-	-	- 1	n/a
(487)	Recharges to other services	(314)			(314)	-
	TOTAL INCOME	(509)	(1)	(1)	(511)	0
		1 1				
1,643	NET CONTROLLABLE COST	1,746	35	(111)	1,670	(4)
	Capital Charges					n/s
-	Intangible Charges	·	- 1	-	- 1	n/a
-	REFCUS	-	-	-	- 1	n/a
(4.702)		(4.702)	-	- 71	(4.744)	n/a
	Corporate support services bought in	(1,782)	-		(1,711)	(4
(1,782)	TOTAL UNCONTROLLABLE COST	(1,782)	-	71	(1,711)	(4
(139)	NET COST OF SERVICE	(36)	35	(40)	(41)	14
(:/		(~ -)	* -	(-)	` '	
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	- 1	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	- 1	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
		· · ·	•		 	
(139)	TOTAL NET EXPENDITURE	(36)	35	(40)	(41)	14

COST CENTRE: C1648Q

FORECAST		ORIGINAL BUDGET	Expenditu	in Level of ure on (A)	ORIGINAL BUDGET	%
2017/18	DESCRIPTION	2017/18 (A)	Inflation (B)	* Other (C)	2018/19 (D)	CHANGE (E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	1,149	23	9	1,181	3
	Premises related expenditure Supplies and Services	45	-	-	45	n/a
	Third Party Payments	-	-	-	-	n/a
	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure	-	-	-	-	n/a
	Recharges from other services	-	-	-	-	n/a
1,319	TOTAL EXPENDITURE	1,194	23	9	1,226	3
	Government Grants	-	-	-	-	n/a
	Other Grants, reimbursements and contributions Customer and Client Receipts	(28)	-	-	(20)	n/a
	Interest Receivable	(20)	-	-	(28)	- n/a
	Recharges to other services	(49)	-	_	(49)	-
	TOTAL INCOME	(77)	-		(77)	_
` ` '		` '			` '	
1,074	NET CONTROLLABLE COST	1,117	23	9	1,149	3
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
	REFCUS	-	-	-	-	n/a
	Corporate support services bought in	(1,157)	-	38	(1,119)	(3)
(1,157)	TOTAL UNCONTROLLABLE COST	(1,157)	-	38	(1,119)	(3)
(83)	NET COST OF SERVICE	(40)	23	47	30	(175)
_	Contributions to / (from) Earmarked Reserves	_ [_		n/a
	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-	-	-	-	n/a n/a
	TOTAL AFFROFRIATIONS	_			-	11/6
(83)	TOTAL NET EXPENDITURE	(40)	23	47	30	(175)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				ĺ	£000's
	lget - agreed pressures / service demands					
Strategic bud	lget - agreed additional income / savings					
	re changes				ļ	-
Other resource		ought in				38
Other resourd Decrease in i Other minor v	income received from Corporate support services be rariances	·				9
Decrease in i	·					9
Decrease in i	·					47

COST CENTRE: C1650Q

FORECAST		ORIGINAL BUDGET	Expenditu	in Level of ure on (A)	ORIGINAL BUDGET	%
2017/18	DESCRIPTION	2017/18 (A)	Inflation (B)	* Other (C)	2018/19 (D)	CHANGE (E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	129	2	(131)	-	(100)
	Premises related expenditure Supplies and Services	83	-	- 82	- 165	n/a 99
	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure Recharges from other services	-	-	-	-	n/a n/a
	TOTAL EXPENDITURE	212	<u>-</u>	(40)	165	
	Government Grants		2	(49)		(22)
-	Other Grants, reimbursements and contributions	-	-	-		n/a n/a
	Customer and Client Receipts	(97)	(1)	-	(98)	1
	Interest Receivable	-	-	-	-	n/a
` '	Recharges to other services	- (2-)	-	-	- (2.2)	n/a
(83)	TOTAL INCOME	(97)	(1)	-	(98)	1
114	NET CONTROLLABLE COST	115	1	(49)	67	(42)
-	Capital Charges	- 1	-	_	- 1	n/a
-	Intangible Charges	-	-	-	-	n/a
	REFCUS	- (440)	-	-	-	n/a
	Corporate support services bought in	(112)	-	45	(67)	(40)
(112)	TOTAL UNCONTROLLABLE COST	(112)	-	45	(67)	(40)
2	NET COST OF SERVICE	3	1	(4)	-	(100
_	Contributions to / (from) Earmarked Reserves		_	_	_	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-	-	-	n/a n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
		<u> </u>				
2	TOTAL NET EXPENDITURE	3	1	(4)	-	(100)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				[£000's
	get - agreed pressures / service demands					
Strategic bud	lget - agreed additional income / savings					
	lget - agreed additional income / savings ccupational Health Services					
						(50)
						(50
Redesign Od	ccupational Health Services					(50
Redesign Od	ce changes income received from Corporate support services be	ought in				(50 (50
Redesign Od Other resourd Decrease in i	ce changes income received from Corporate support services be	ought in				(50 (50
Redesign Od Other resourd Decrease in i	ce changes income received from Corporate support services be	ought in				(50 (50
Redesign Od Other resource Decrease in i	ce changes income received from Corporate support services be	ought in				(50 (50
Redesign Od Other resourd Decrease in i	ce changes income received from Corporate support services be	ought in				(50 (50 45 1
Redesign Od Other resource Decrease in i	ce changes income received from Corporate support services be	ought in				

COST CENTRE: C1652Q

- 1 11 - - 26 158	Employees Premises related expenditure Supplies and Services Third Party Payments Transfer Payments Transport related expenditure Recharges from other services TOTAL EXPENDITURE Government Grants Other Grants, reimbursements and contributions Customer and Client Receipts Interest Receivable Recharges to other services	ORIGINAL BUDGET 2017/18 (A) £000's 174 - 1 11 - - - 186		in Level of are on (A) * Other (C) £000's (39) - (10) (49)	ORIGINAL BUDGET 2018/19 (D) £000's 137 - 1 1 - - - 139	% CHANGE (E) % (21) n/a - (91) n/a n/a n/a n/a (25) n/a n/a n/a
	TOTAL INCOME	-	-	-	-	n/a
158	NET CONTROLLABLE COST	186	2	(49)	139	(25)
(186)	Capital Charges Intangible Charges REFCUS Corporate support services bought in TOTAL UNCONTROLLABLE COST	(186)	- - - -	- - (3)	(189) (189)	n/a n/a n/a 2 2
(28)	NET COST OF SERVICE	-	2	(52)	(50)	n/a
	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS	- - - - -	- - - - -	- - - - -	· · ·	n/a n/a n/a n/a n/a
(28)	TOTAL NET EXPENDITURE	-	2	(52)	(50)	n/a
Strategic bud	Iget - agreed additional income / savings					£000's
	taff training and development budget to Resources Income received from Corporate support services bo		ED 4.2)		,	(40) (3) (9)
						(52)
TOTAL OTH	ER VARIATIONS IN RESOURCE					(52)

COST CENTRE: C1960Q

FORECAST		ORIGINAL BUDGET	Variations Expenditu	ıre on (A)	ORIGINAL BUDGET	%
2017/18 £000's	DESCRIPTION	2017/18 (A) £000's	Inflation (B) £000's	* Other (C) £000's	2018/19 (D) £000's	CHANGE (E) %
	Employees	399	9	(21)	387	(3
- 164	Premises related expenditure Supplies and Services	- 265	-	-	- 265	n/-
-	Third Party Payments	-	-	-	-	n/
-	Transfer Payments	-	-	-	-	n/
- 1	Transport related expenditure Recharges from other services	(1)	-	-	(1)	n/a -
720	TOTAL EXPENDITURE	663	9	(21)	651	(2
-	Government Grants	-	-	-	-	n/a
- 5	Other Grants, reimbursements and contributions Customer and Client Receipts	(70)	-	- (1)	(71)	n/. 1
-	Interest Receivable	(70)	-	(1) -	(/ I) -	n/
(428)	Recharges to other services	(265)	-	-	(265)	-
(423)	TOTAL INCOME	(335)	-	(1)	(336)	C
297	NET CONTROLLABLE COST	328	9	(22)	315	(4
-	Capital Charges	_			_	n/
-	Intangible Charges	-	-	-	-	n/
-	REFCUS	-	-	-	-	n/a
	Corporate support services bought in	(327)	-	(9)	(336)	3
(327)	TOTAL UNCONTROLLABLE COST	(327)	-	(9)	(336)	3
(30)	NET COST OF SERVICE	1	9	(31)	(21)	(2,200
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/
-	Financing of Capital Expenditure Provision for Repayment of External Loans	-	-	-	-	n/ n/
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(30)	TOTAL NET EXPENDITURE	1	9	(31)	(21)	(2,200
OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				[£000's
	dget - agreed pressures / service demands					
	dget - agreed additional income / savings					-
Vacancy dele	etion					(21
						(5)
Other resour	ce changes					(21
	ncome received from Corporate support services bo	ught in				(9 (1
						(10
						(10
OTAL OTH	IER VARIATIONS IN RESOURCE					(31

RESOURCES DIRECTORATE SUMMARY

SERVICE DESCRIPTION

This budget holds the salary costs of the Executive Director post and associated running costs	
This budget holds the salary costs of the executive director post and associated running costs	

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	Variations in Level of		
COST		BUDGET	Expenditu	ure on (A)	BUDGET	%
CENTRE	SERVICE	2017/18	Inflation	Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1655P	Resources Directorate Summary	77	3	17	97	26
	-					
	TOTAL NET CREND	77	3	17	97	26
	TOTAL NET SPEND	11	9	17	31	20

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2017/18	2018/19	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Resources Directorate Summary	1.0	1.0	-
TOTAL FTE STAFF	1.0	1.0	-

COST CENTRE: C1655P

FORECAST		ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%	
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE	
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %	
	Employees	156	3	160	319	104	
-	Premises related expenditure	-	-	-	-	n/a	
-	Supplies and Services Third Party Payments	-	-	-	-	n/a n/a	
-	Transfer Payments	_	-	-	-	n/a	
-	Transport related expenditure	-	-	-	-	n/a	
-	Recharges from other services	-	-	-	-	n/a	
	TOTAL EXPENDITURE	156	3	160	319	104	
	Government Grants Other Grants, reimbursements and contributions	(31)	-	(9)	(40)	n/a 29	
	Customer and Client Receipts	-	-	-	-	n/a	
- (40)	Interest Receivable	- (40)	-	- (40)	-	n/a	
	Recharges to other services	(48)	-	(12)	(60)	25	
(79)	TOTAL INCOME	(79)	-	(21)	(100)	27	
378	NET CONTROLLABLE COST	77	3	139	219	184	
-	Capital Charges	- 1	-	-	- 1	n/a	
-	Intangible Charges	-	=	-	-	n/a	
-	REFCUS	-	-	(400)	(400)	n/a	
-	Corporate support services bought in TOTAL UNCONTROLLABLE COST	-	<u> </u>	(122) (122)	(122) (122)	n/a n/a	
	TOTAL ORGONTROLLABLE COST	_		(122)	(122)	11/6	
378	NET COST OF SERVICE	77	3	17	97	26	
_	Contributions to / (from) Earmarked Reserves		_	_	- 1	n/a	
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a	
-	Financing of Capital Expenditure	-	-	-	-	n/a	
-	Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-	-		n/a n/a	
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a	
378	TOTAL NET EXPENDITURE	77	3	17	97	26	
0.0	1.0.11.2.1.2.1.2.1.0.1.2				Ų.		
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands							
Strategic bud	iget - agreed pressures / service demands						
Strategic bud	dget - agreed additional income / savings						
Other						-	
	Other resource changes Budget realignment between Business Support (RED 1.9), Contact Centre (RED 1.6), Revenues and Benefits (RED						
1.5), Custom	er Services Directorate (RED 1.10) and Resources			So and Done	(. 1.2.5	(260)	
	additional National Insurance Contributions	Di (-D.O.4 : 5-5	-D 0.5'		296	
	taff training and development budget to Resources acome received from Corporate support services bo		ים:2.4 and RE	±∪ 3.5)		103 (122)	
orodoo III III	rocorrod from Corporate Support Scrivices Do	~g. iv iii				(122)	
1							
						17	
						17	

RESOURCES FINANCE, INVESTMENT AND RISK

SERVICE DESCRIPTION

The Finance, Investment and Risk Division consists of 4 service areas;

Financial Services; Pensions and Treasury; Asset Management and Risk, Insurance and Business Continuity (including Coroners Services).

Financial Services

Provision of financial advice across the council; Financial planning and financial strategy; ensuring the robustness of the Council's annual budget (revenue and capital); Preparation of the accounts within statutory deadlines; Robust and detailed in-year financial monitoring of spend against budget and trends for the Council's delivery of its annual budget.

Insurance, Risk and Business Continuity (including Coroners Services)

Support the Risk Management and Insurance framework; Provide Business continuity and emergency planning services.

Pensions and Treasury

The cash management function for the authority; Administration of the Croydon local government pension scheme; and Investment and administration of the Croydon Pension Fund.

Asset Management

To provide commercial property advice; To ensure that there is a corporate asset strategy and estate management for the Council, ensuring that assets are efficiently and effectively utilised and fit for purpose through the implementation of the corporate property and estate strategy - and asset management implementation plan.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	Variations in Level of		
COST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CENTRE	SERVICE	2017/18	Inflation	Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1606Q	Insurance, Risk and Business Continuity	-	10	5	15	n/a
C1608Q	Treasury and Pensions	(7)	12	(5)	-	(100)
C1610Q	Asset Management	746	6	222	974	31
C1642Q	Coroners	393	-	(2)	391	(1)
C1910-14Q	Financial Services	383	52	469	904	136
	TOTAL NET SPEND	1,515	80	689	2,284	51

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2017/18	2018/19	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Insurance, Risk and Business Continuity	9.0	9.0	-
Treasury and Pensions	8.7	9.7	1.0
Asset Management	6.0	6.0	-
Coroners	-	-	-
Financial Services	53.8	52.8	(1.0)
TOTAL FTE STAFF	77.5	77.5	-

COST CENTRE: C1665P

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
2017/10	DEGORII TIGIT	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	4,158	80	(171)	4,067	(2)
	Premises related expenditure	4,820	-	23	4,843	o
	Supplies and Services	2,979	2	(35)	2,946	(1)
	Third Party Payments	383	-	`(1)	382	(0)
	Transfer Payments	-	-	-	-	n/a
1	Transport related expenditure	2	-	-	2	-
	Recharges from other services	-	-	-	-	n/a
	TOTAL EXPENDITURE	12,342	82	(184)	12,240	(1)
_	Government Grants	-	-	-	-	n/a
(492)	Other Grants, reimbursements and contributions	(492)	-	(21)	(513)	4
(4,032)	Customer and Client Receipts	(4,365)	(2)	(358)	(4,725)	8
-	Interest Receivable	-	-	- '	- '	n/a
(1,437)	Recharges to other services	(1,472)	-	-	(1,472)	-
	TOTAL INCOME	(6,329)	(2)	(379)	(6,710)	6
	T					
6,217	NET CONTROLLABLE COST	6,013	80	(563)	5,530	(8)
387	Capital Charges	387		(00)	359	(7)
	Intangible Charges	5	-	(28)	339	(7)
	REFCUS	5	-	(5)	-	(100)
	Corporate support services bought in	(4,890)	-	1,285	(3,605)	n/a (26)
		` ' '			` ' '	
(4,498)	TOTAL UNCONTROLLABLE COST	(4,498)	-	1,252	(3,246)	(28)
1,719	NET COST OF SERVICE	1,515	80	689	2,284	51
					· · · · · · · · · · · · · · · · · · ·	
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
4 740	TOTAL NET EVDENDITUDE	4.545	00	000	2.204	F.4
1,719	TOTAL NET EXPENDITURE	1,515	80	689	2,284	51

COST CENTRE: C1606Q

30 2,499 17 - 1 2	DESCRIPTION Employees Premises related expenditure Supplies and Services Third Party Payments Transfer Payments Transport related expenditure Recharges from other services TOTAL EXPENDITURE Government Grants	ORIGINAL BUDGET 2017/18 (A) £000's 536 30 2,647 2 - 2 - 3,217		in Level of ure on (A) * Other (C) £000's (2) - 17 15	ORIGINAL BUDGET 2018/19 (D) £000's 544 30 2,664 2 - 2 - 3,242	% CHANGE (E) % 1 - 1 - n/a - n/a 1 n/a	
(716)	Other Grants, reimbursements and contributions Customer and Client Receipts Interest Receivable Recharges to other services TOTAL INCOME	(65) (835) - (1,206) (2,106)	- - - -	- - - -	(65) (835) - (1,206) (2,106)	- - n/a -	
1,118	NET CONTROLLABLE COST	1,111	10	15	1,136	2	
	Capital Charges Intangible Charges REFCUS Corporate support services bought in TOTAL UNCONTROLLABLE COST	(1,111)	- - - - -	(10)	- - - (1,121) (1,121)	n/a n/a n/a 1 1	
7	NET COST OF SERVICE	-	10	5	15	n/a	
-	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS	- - - - -	- - - - - -	- - - - -	- - - - -	n/a n/a n/a n/a n/a	
7	TOTAL NET EXPENDITURE	-	10	5	15	n/a	
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings							
Transfer of L	Other resource changes Transfer of Local Authority Trading Company 4-month budget from People Department (PED 5.12, RED 1.3, RED 2.3) Increase in income received from Corporate support services bought in						
						5	
TOTAL OTH	ER VARIATIONS IN RESOURCE					5	

COST CENTRE: C1608Q

		I opionii i				
FORECAST		ORIGINAL		in Level of	ORIGINAL	%
		BUDGET		ure on (A)	BUDGET	% CHANGE
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	
00001		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	601	10	40	651	8
-	Premises related expenditure		-	-		n/a
104	Supplies and Services	72	2	-	74	3
-	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
-	Recharges from other services	-	-	-	-	n/a
633	TOTAL EXPENDITURE	673	12	40	725	8
	Government Grants	-		_	-	
			-		(411)	n/a
	Other Grants, reimbursements and contributions	(390)	-	(21)		5
	Customer and Client Receipts	(30)	-	-	(30)	-,
	Interest Receivable	(4.0)	-	-	(40)	n/a
, , ,	Recharges to other services	(16)	-	=	(16)	-
(459)	TOTAL INCOME	(436)	-	(21)	(457)	5
174	NET CONTROLLABLE COST	237	12	19	268	13
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	=	-	-	n/a
-	REFCUS	-	=	-	-	n/a
(244)	Corporate support services bought in	(244)	-	(24)	(268)	10
(244)	TOTAL UNCONTROLLABLE COST	(244)	-	(24)	(268)	10
(70)	NET COST OF SERVICE	(7)	12	(5)	-	(100)
_	Contributions to / (from) Earmarked Reserves	- 1	_	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
_	Financing of Capital Expenditure	_	_	_	_	n/a
_	Provision for Repayment of External Loans	_	-	-	_	n/a
_	Contribution to / (from) General Balances	_	-	-	_	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
		 				
(70)	TOTAL NET EXPENDITURE	(7)	12	(5)	-	(100)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				Ī	£000's
	lget - agreed pressures / service demands					
Strategic bud	lget - agreed additional income / savings					
lou.						-
Contributions	ce changes nance officer's post (RED 5.7) from Pension Fund to fund 0.5 FTE post ncome received from Corporate support services bo	ught in				40 (21 (24
					ŀ	<i>(</i> 5
						(5

COST CENTRE: C1610Q

FORECAST 2017/18 DESCRIPTION DESCRIP
2017/18 DESCRIPTION
Course
E000's E
256
4,716 Premises related expenditure 4,790 - 23 4,813 198 Supplies and Services 182 - (27) 155 (17) 155 (18) 180 191
198 Supplies and Services 182 - (27) 155 (16 Third Party Payments 30 - - 30 (- - - - - - - - -
16 Third Party Payments
- Transfer Payments - Transport related expenditure - Transpor
- Transport related expenditure 73 Recharges from other services
73 Recharges from other services - - - -
5,259 TOTAL EXPENDITURE 5,370 8 (4) 5,374
5,259 TOTAL EXPENDITURE 5,370 8 (4) 5,374
- Government Grants
- Other Grants, reimbursements and contributions (3,263) Customer and Client Receipts (3,500) (2) (358) (3,860) Interest Receivable (3,500) (2) (358) (3,860) Interest Receivable (30) (30) (3,263) TOTAL INCOME (3,530) (2) (358) (3,890) (3,8
(3,263) Customer and Client Receipts (3,500) (2) (358) (3,860) - Interest Receivable
Interest Receivable
- Recharges to other services (30) (30) (3,263) TOTAL INCOME (3,530) (2) (358) (3,890) 1,996 NET CONTROLLABLE COST 1,840 6 (362) 1,484 (387) (38
1,996 NET CONTROLLABLE COST
1,996 NET CONTROLLABLE COST
1,996 NET CONTROLLABLE COST 1,840 6 (362) 1,484 (387)
387 Capital Charges 387 - (28) 359 5 Intangible Charges 5 - (5) - (1) 6 REFCUS (1,486) Corporate support services bought in (1,486) - (617 (869) (1,094) 70TAL UNCONTROLLABLE COST (1,094) - (584 (510) (1,094) 902 NET COST OF SERVICE 746 6 222 974 - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS 902 TOTAL NET EXPENDITURE 746 6 222 974 * OTHER VARIATIONS IN LEVEL OF EXPENDITURE £000°s
5
5
- REFCUS - (1,486) Corporate support services bought in (1,486) - 617 (869) ((1,094) TOTAL UNCONTROLLABLE COST (1,094) - 584 (510) (902 NET COST OF SERVICE 746 6 222 974 - Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances
(1,486) Corporate support services bought in (1,486) - 617 (869) (869) (1,094) - 584 (510) <
(1,094) TOTAL UNCONTROLLABLE COST (1,094) - 584 (510) (1,094)
902 NET COST OF SERVICE
- Contributions to / (from) Earmarked Reserves
- Contributions to / (from) Capital Reserves:
- Contributions to / (from) Capital Reserves:
- Financing of Capital Expenditure
- Provision for Repayment of External Loans
- Provision for Repayment of External Loans
- Contribution to / (from) General Balances
- TOTAL APPROPRIATIONS
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE £000's
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE £000's
STREET STREET STREET STREET STREET STREET
i de la companya de
Strategic budget - agreed additional income / savings
Management of estate - surrending leases, lettings and different use of assets. (3
(13)
Other resource changes (3
Other resource changes
Other resource changes Reduction in capital charges
Other resource changes
Other resource changes Reduction in capital charges
Other resource changes Reduction in capital charges
Other resource changes Reduction in capital charges
Other resource changes Reduction in capital charges
Other resource changes Reduction in capital charges Decrease in income received from Corporate support services bought in 6
Other resource changes Reduction in capital charges
Other resource changes Reduction in capital charges Decrease in income received from Corporate support services bought in 6

COST CENTRE: C1642Q

	T	ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		in Level of ire on (A)	BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
2017/10	DECORN HOR	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	(E) %
-	Employees	-	-	- 20003	-	n/a
_	Premises related expenditure	_	_	_	_	n/a
(1)	Supplies and Services	(1)	_	1	_	(100)
351	Third Party Payments	351	_	(1)	350	(0)
-	Transfer Payments	-	_	-	_	n/a
_	Transport related expenditure	_	_	_	_	n/a
_	Recharges from other services	_	-	-	_	n/a
350	TOTAL EXPENDITURE	350	_	_	350	_
		330			330	
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	<u>-</u>	-	-	n/a
-	TOTAL INCOME	-	-	-	-	n/a
350	NET CONTROLLABLE COST	350		-	350	-
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	- 40	-	-	-	n/a
43	1	43	-	(2)	41	(5)
43	TOTAL UNCONTROLLABLE COST	43	-	(2)	41	(5)
393	NET COST OF SERVICE	393	-	(2)	391	(1)
	Contributions to / (from) Earmarked Reserves			_	1	/-
-	Contributions to / (from) Capital Reserves:	-	-	-	_	n/a
_	Financing of Capital Expenditure	_	_	_	_	n/a n/a
_	Provision for Repayment of External Loans		_	_	_	n/a
_	Contribution to / (from) General Balances		_	_	_	n/a
_	TOTAL APPROPRIATIONS	_	_	_	_	n/a
393	TOTAL NET EXPENDITURE	393	-	(2)	391	(1)
* OTHER VA	ARIATIONS IN LEVEL OF EXPENDITURE					£000's
	dget - agreed pressures / service demands					-
Strategic bud	dget - agreed additional income / savings					
Other resoure Decrease in	<u>ce changes</u> expenditure on Corporate support services bought i	n				(2
						(2
TOTAL OTH	ER VARIATIONS IN RESOURCE					(2
.OIAL OIII	EN TAMATIONO IN NEGOCINOL					(2

COST CENTRE: C1910-14Q

		ORIGINAL	Variations		ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
00001		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
2,430	Employees	2,653	52	(209)	2,496	(6)
-	Premises related expenditure	- 70	-	(00)	-	n/a
	Supplies and Services	79	-	(26)	53	(33)
	Third Party Payments	-	-	-	-	n/a
	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure	-	-	-	-	n/a
	Recharges from other services	-	-	-	-	n/a
2,836	TOTAL EXPENDITURE	2,732	52	(235)	2,549	(7)
-	Government Grants	-	-	-	-	n/a
(37)	Other Grants, reimbursements and contributions	(37)	-	-	(37)	-
-	Customer and Client Receipts	- 1	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
(220)	Recharges to other services	(220)	-	ı	(220)	-
(257)	TOTAL INCOME	(257)		-	(257)	_
(201)	101/12 11/00/11/2	(201)			(20.7)	
2 579	NET CONTROLLABLE COST	2,475	52	(235)	2,292	(7)
2,070	NET GONTROLLABLE GOOT	2,470	02	(200)	2,202	(')
_	Capital Charges	- 1	-	-		n/a
	Intangible Charges	_	_	_	_	n/a
	REFCUS	_	-	-	-	n/a
	Corporate support services bought in	(2,092)	_	704	(1,388)	(34)
	TOTAL UNCONTROLLABLE COST	(2,092)	_	704	(1,388)	(34)
(2,092)	TOTAL ONCONTROLLABLE COST	(2,032)		704	(1,500)	(34)
407	NET COOT OF SERVICE	200	50	400	004	400
487	NET COST OF SERVICE	383	52	469	904	136
	Contributions to //frame) Formanded Bosonics				1 1	,
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-	-	-	n/a
	`	-	-	-		<u>n/a</u>
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
487	TOTAL NET EXPENDITURE	383	52	469	904	136
* OTUED \/A	DIATIONS IN LEVEL OF EXPENDITURE				Г	00001-
	IRIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands					£000's
Strategic bud	iget - agreed pressures / service demands					
Strategic bud	lget - agreed additional income / savings					
	formation of finance team and processes					(216)
i dittiei tialis	iornation of finance team and processes					(210)
					ł	(216)
Other resour	ce changes				ŀ	(2.0)
	nance officer's post (RED 5.4)					(19)
Decrease in i	income received from Corporate support services be	ought in				704
		J				
					ļ	685
TOTAL OTH	ER VARIATIONS IN RESOURCE					469

SERVICE DESCRIPTION

The Governance Division consists of the following service areas:

Corporate Anti-Fraud, Governance, Democratic Services & Scrutiny, Electoral Services.

The Corporate Anti-Fraud Team investigates allegations of fraud committed against the Council by members of the public, staff, Members, contractors or other parties. Where appropriate it seeks the application of sanctions and uses proceeds of crime legislation to recover funds.

The Governance Team provides advice and support to the organisation on matters of good governance. It includes the Council's internal audit service which gives assurance on the effectiveness of risk management, internal control and governance.

The Democratic Services and Scrutiny team provides support to Members and the democratic process, including the management of meetings and support for scrutiny.

The Electoral Services team maintains the register of electors and organises the running of elections and referenda and the Civic Event Fund.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CENTRE	SERVICE	2017/18	Inflation	Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1604Q	Governance Team	(248)	13	235	-	(100)
C1636Q	Democratic	2,439	12	30	2,481	2
C1638Q	Electoral	451	5	(58)	398	(12)
C1690Q	Civic Event Fund	38	-	-	38	-
C1920Q	Corporate Anti-Fraud	253	10	(263)	-	(100)
	TOTAL NET SPEND	2,933	40	(56)	2,917	(1)

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2017/18	2018/19	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Governance Team	16.1	2.0	(14.1)
Democratic	9.5	9.0	(0.5)
Electoral	5.5	5.3	(0.2)
Civic Event Fund	-	-	-
Corporate Anti-Fraud	-	11.3	11.3
TOTAL FTE STAFF	31.2	27.6	(3.6)

COST CENTRE: C1670P

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		re on (A)	BUDGET	%
	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
2017,10	DEGGIAII FIGIA	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
1,532	Employees	1,417	31	10	1,458	3
	Premises related expenditure	5	-	2	7	40
	Supplies and Services	2,607	9	(271)	2,345	(10)
	Third Party Payments	11	-	(5)	6	(45)
	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure	2	-	4	6	200
118	Recharges from other services	(58)	-	84	26	(145)
4,599	TOTAL EXPENDITURE	3,984	40	(176)	3,848	(3)
(438)	Government Grants	(82)	_	82	-	(100)
(315)	Other Grants, reimbursements and contributions	(128)	-	38	(90)	(30)
(92)	Customer and Client Receipts	(88)	-	(82)	(170)	93
-	Interest Receivable	-	-	-	-	n/a
(232)	Recharges to other services	(226)	-	-	(226)	-
(1,077)	TOTAL INCOME	(524)	-	38	(486)	(7)
		1				
3,522	NET CONTROLLABLE COST	3,460	40	(138)	3,362	(3)
	Capital Charges	1				:- /-
-	Intangible Charges	-	-	-	-	n/a
	REFCUS	-	-	-	-	n/a
		(527)	-	82	(445)	n/a
	Corporate support services bought in	` ′	-		` '	(16)
(527)	TOTAL UNCONTROLLABLE COST	(527)	-	82	(445)	(16)
2,995	NET COST OF SERVICE	2,933	40	(56)	2,917	(1)
_,000		_,000	.0	(00)	_,0	(.)
-	Contributions to / (from) Earmarked Reserves	_	-	_	_ 1	n/a
_	Contributions to / (from) Capital Reserves:	_	_	-	_	n/a
_	Financing of Capital Expenditure	_	_	_	_	n/a
_	Provision for Repayment of External Loans	_	_	-	_	n/a
-	Contribution to / (from) General Balances	_	-	-	_	n/a
	TOTAL APPROPRIATIONS	-	-	-	-	n/a
2,995	TOTAL NET EXPENDITURE	2,933	40	(56)	2,917	(1)

COST CENTRE: C1604Q

E000s							
2017/18 DESCRIPTION				Variations	in Level of		
E000s	FORECAST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
E000's E000's E000's E000's E000's	2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
T48 Employees				(B)	(C)	(D)	(E)
Premises related expenditure - - - - - - - - -	£000's		£000's	£000's	£000's	£000's	%
850 Supplies and Services 748 9 (105) 652 1 Time Party Payments			205	4	(70)	139	(32
Third Party Payments			-	-	-	-	n/a
Transfer Payments	850		748	9	(105)	652	(13
1 Transport related expenditure	-		-	-	-	-	n/a
1 Recharges from other services - - - - - - - - -	-		-	-	-	-	n/a
1,600 TOTAL EXPENDITURE			-	-	-	-	n/a
(122) Covernment Grants	1	Recharges from other services	-	-	-	-	n/a
(122) Covernment Grants	1.600	TOTAL EXPENDITURE	953	13	(175)	791	(17
(109) Other Grants, reimbursements and contributions (90) Customer and Client Receipts (83) - 33 (50) Interest Receivable (100) Recharges to other services		Covernment Grants			` '	_	n/:
(90) Customer and Client Receipts (83)				_	_		n/a
Interest Receivable			(83)	_	33	(50)	(40
(100) Recharges to other services			` '	_		(50)	n/a
1,179 NET CONTROLLABLE COST			_	_	_	_	n/a
1,179 NET CONTROLLABLE COST 1,179 NET CONTROLLABLE COST Capital Charges Char			(00)			(50)	
- Capital Charges - Intangible Charges - REFCUS (1,118) Corporate support services bought in (1,118) - 377 (741) (1,118) TOTAL UNCONTROLLABLE COST (1,118) - 377 (741) 61 NET COST OF SERVICE (248) 13 235 - (741) - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves:	(421)	TOTAL INCOME	(83)	-	33	(50)	(40
- Capital Charges - Intangible Charges - REFCUS (1,118) Corporate support services bought in (1,118) - 377 (741) (1,118) TOTAL UNCONTROLLABLE COST (1,118) - 377 (741) 61 NET COST OF SERVICE (248) 13 235 - (741) - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves:		I	T I		(1.15)		
Intangible Charges	1,179	NET CONTROLLABLE COST	870	13	(142)	741	(15
Intangible Charges	_	Capital Charges			_	_	n/a
REFCUS (1,118) Corporate support services bought in (1,118) - 377 (741) (1,118) TOTAL UNCONTROLLABLE COST (1,118) - 377 (741) 61 NET COST OF SERVICE (248) 13 235 - (1741) - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Earmarked Reserves:			_	_	_	_	n/a
(1,118) Corporate support services bought in (1,118) - 377 (741) (1,118) TOTAL UNCONTROLLABLE COST (1,118) - 377 (741) 61 NET COST OF SERVICE (248) 13 235 - (1) - Contributions to / (from) Earmarked Reserves			_	_	_	_	n/a
(1,118) TOTAL UNCONTROLLABLE COST (1,118) - 377 (741) 61 NET COST OF SERVICE (248) 13 235 - (741) - Contributions to / (from) Earmarked Reserves			(1 118)	_	377	(741)	(34
Contributions to / (from) Earmarked Reserves			\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \			` ′	
- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS	(1,118)	TOTAL UNCONTROLLABLE COST	(1,118)	-	3//	(741)	(34)
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL NET EXPENDITURE 61 TOTAL NET EXPENDITURE 620003 63 Strategic budget - agreed pressures / service demands 64 Strategic budget - agreed pressures / service demands 65 Strategic budget - agreed additional income / savings 66 Restructure savings anticipated within the division 67 Savings arising from the new Internal Audit contract 68 Planned national efficiencies by the External Auditor 69 Other resource changes 60 Decrease in income received from Corporate support services bought in	61	NET COST OF SERVICE	(248)	13	235	-	(100
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL NET EXPENDITURE 61 TOTAL NET EXPENDITURE 620003 63 Strategic budget - agreed pressures / service demands 64 Strategic budget - agreed pressures / service demands 65 Strategic budget - agreed additional income / savings 66 Restructure savings anticipated within the division 67 Savings arising from the new Internal Audit contract 68 Planned national efficiencies by the External Auditor 69 Other resource changes 60 Decrease in income received from Corporate support services bought in		Contributions to / (from) Formarked Boson (co					/-
Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Restructure savings anticipated within the division Savings arising from the new Internal Audit contract Planned national efficiencies by the External Auditor Other resource changes Decrease in income received from Corporate support services bought in			-	-	-	-	n/a
- Provision for Repayment of External Loans			-	-	-	-	n/a
- Contribution to / (from) General Balances			-	-	-	-	n/a
TOTAL APPROPRIATIONS			-	-	-	-	n/a
*OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Restructure savings anticipated within the division Savings arising from the new Internal Audit contract Planned national efficiencies by the External Auditor Other resource changes Decrease in income received from Corporate support services bought in			-	-		-	n/a n/a
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Restructure savings anticipated within the division Savings arising from the new Internal Audit contract Planned national efficiencies by the External Auditor Other resource changes Decrease in income received from Corporate support services bought in		TOTAL ALTROPRIATIONS					11/6
Strategic budget - agreed additional income / savings Restructure savings anticipated within the division Savings arising from the new Internal Audit contract Planned national efficiencies by the External Auditor Other resource changes Decrease in income received from Corporate support services bought in	61	TOTAL NET EXPENDITURE	(248)	13	235	-	(100)
Strategic budget - agreed additional income / savings Restructure savings anticipated within the division Savings arising from the new Internal Audit contract Planned national efficiencies by the External Auditor Other resource changes Decrease in income received from Corporate support services bought in	* OTHER VA	DIATIONS IN LEVEL OF EVDENDITUDE				1	C000'a
Restructure savings anticipated within the division Savings arising from the new Internal Audit contract Planned national efficiencies by the External Auditor Other resource changes Decrease in income received from Corporate support services bought in							-
Other resource changes Decrease in income received from Corporate support services bought in 3	Restructure s Savings arisi	savings anticipated within the division ng from the new Internal Audit contract					(75 (47 (20
							(142
	Decrease in i	income received from Corporate support services b	ought in				377
							377
TOTAL OTHER VARIATIONS IN RESOURCE							
TOTAL OTHER VARIATIONS IN RESOURCE	TOTAL OTH	ER VARIATIONS IN RESOURCE					235

COST CENTRE: C1636Q

		T ==== T			1	
FORFOACT		ORIGINAL		in Level of	ORIGINAL	0/
FORECAST 2017/18	DESCRIPTION	BUDGET 2017/18	Inflation	ure on (A) * Other	BUDGET 2018/19	% CHANGE
2017/10	DESCRIPTION	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	(∟) %
	Employees	469	12	97	578	23
	Premises related expenditure	4	-	2	6	50
	Supplies and Services	1,669	-	(130)	1,539	(8
· -	Third Party Payments	5	-	(5)	, <u> </u>	(100
-	Transfer Payments	-	-	-	-	` n/:
4	Transport related expenditure	2	-	4	6	200
7	Recharges from other services	(58)	-	84	26	(145
2,114	TOTAL EXPENDITURE	2,091	12	52	2,155	3
-	Government Grants	-	-	-	-	n/a
(19)	Other Grants, reimbursements and contributions	(18)	-	18	-	(100
-	Customer and Client Receipts	-	-	(13)	(13)	n/a
-	Interest Receivable	-	-	-	-	n/a
(132)	Recharges to other services	(132)	-	-	(132)	-
(151)	TOTAL INCOME	(150)	-	5	(145)	(3
1,963	NET CONTROLLABLE COST	1,941	12	57	2,010	4
·						
-	Capital Charges	- ∃	-	-	-	n/a
=	Intangible Charges	-	-	-	-	n/a
-	REFCUS	- 100	-	(07)	474	n/a
498	Corporate support services bought in	498	-	(27)	471	(5
498	TOTAL UNCONTROLLABLE COST	498	-	(27)	471	(5
2,461	NET COST OF SERVICE	2,439	12	30	2,481	2
2,401	NET COOT OF CERVICE	2,400	12	30	2,401	
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
	· 	· 				
2,461	TOTAL NET EXPENDITURE	2,439	12	30	2,481	2
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	dget - agreed pressures / service demands					
						_
Strategic bud	dget - agreed additional income / savings					
	<u>.gggg.</u>					
Oth	an alternation					-
Other resour		SED 4.4\				
	historic recharges to other services (RED 6.5 and 0 expenditure on Corporate support services bought i					57 (27
Decrease iii	experiorate on Corporate support services bought i	11				(21
						30
	IED VARIATIONS IN DESCRIPTION					
TOTAL OTH	IER VARIATIONS IN RESOURCE					30

COST CENTRE: C1638Q

FORECAST 2017/18	DESCRIPTION	ORIGINAL BUDGET 2017/18	Variations Expenditu Inflation		ORIGINAL BUDGET 2018/19	% CHANGE
£000's	DESCRIF HOW	(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E)
214	Employees	233	5	(17)	221	(5
	Premises related expenditure Supplies and Services	1 126	-	(36)	1 90	(29
-	Third Party Payments	5	-	-	5	-
- 1	Transfer Payments Transport related expenditure	-	-	-	-	n/: n/:
	Recharges from other services	-	=	=	-	n/a
	TOTAL EXPENDITURE	365	5	(53)	317	(13
	Government Grants Other Grants, reimbursements and contributions	-	-	-	-	n/a n/a
	Customer and Client Receipts	-	-	-	-	n/
-	Interest Receivable	-	-	=	-	n/a
(505)	Recharges to other services TOTAL INCOME	-	<u>-</u>	<u>-</u>	-	
(505)	TOTAL INCOME	-	-		-	11/-
350	NET CONTROLLABLE COST	365	5	(53)	317	(13
-	Capital Charges	-	-	_	-	n/
-	Intangible Charges REFCUS	-	-	-	-	n/a
86	Corporate support services bought in	86	-	(5)	- 81	n/a (6
	TOTAL UNCONTROLLABLE COST	86	-	(5)	81	(6
436	NET COST OF SERVICE	451	5	(58)	398	(12
	L			()		
-	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:	-	-	-	-	n/a n/a
-	Financing of Capital Expenditure	-	-	-	-	n/
-	Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-	-	-	n/
<u>-</u>	TOTAL APPROPRIATIONS	-	-		-	n/
436	TOTAL NET EXPENDITURE	451	5	(58)	398	(12
CTUED VA	DIATIONS IN LEVEL OF EXPENDITURE	<u> </u>			Г	
	RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands					£000's
Strategic bud	dget - agreed additional income / savings					
	dget - agreed additional income / savings lection services					- (38
Reshaping e	ection services					(38
Reshaping e Other resour Transfer of 0	ce changes .25 FTE management post from CEO department (0					(38)
Reshaping e Other resour Transfer of 0 Reduction in	ce changes .25 FTE management post from CEO department (0 historic recharges to other services (RED 6.4 and 0	ED 1.4)				(38
Reshaping e Other resour Transfer of 0 Reduction in	ce changes .25 FTE management post from CEO department (0	ED 1.4)				(38
Reshaping e Other resour Transfer of 0 Reduction in	ce changes .25 FTE management post from CEO department (0 historic recharges to other services (RED 6.4 and 0	ED 1.4)				(38
Other resour Fransfer of 0 Reduction in	ce changes .25 FTE management post from CEO department (0 historic recharges to other services (RED 6.4 and 0	ED 1.4)				(38 (38 21 (36 (5
Other resour Fransfer of 0 Reduction in	ce changes .25 FTE management post from CEO department (0 historic recharges to other services (RED 6.4 and 0	ED 1.4)				

COST CENTRE: C1690Q

		ORIGINAL		in Level of	ORIGINAL	
FORECAST		BUDGET		ure on (A)	BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	`% [']
-	Employees	-	-	-	-	n/a
	Premises related expenditure	-	-	-	-	n/a
	Supplies and Services	30	_	_	30	_
	Third Party Payments	1	-	_	1	_
	Transfer Payments		_	_		n/a
	Transport related expenditure					
		-	-	-	-	n/a
	Recharges from other services	-	-	-	-	n/a
30	TOTAL EXPENDITURE	31	-	-	31	-
_	Government Grants	_	_	_	_	n/a
	Other Grants, reimbursements and contributions					n/a
		-	-	-	_	
	Customer and Client Receipts	-	-	-	-	n/a
	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
-	TOTAL INCOME	_	-	-	_	n/a
		T I			1	
30	NET CONTROLLABLE COST	31	-	-	31	-
-	Capital Charges	-	-	_	-	n/a
	Intangible Charges	_	=	-	-	n/a
_	REFCUS	_	_	_	_	n/a
	Corporate support services bought in	7	_	_	7	-
				_		-
7	TOTAL UNCONTROLLABLE COST	7	=	-	7	-
				I.		
37	NET COST OF SERVICE	38		_	38	
31	NET COST OF SERVICE	30	-	_	30	
		, ,		1	1	
	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	_	-	-	_	n/a
	TOTAL APPROPRIATIONS					
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
		, ,		1	1	
37	TOTAL NET EXPENDITURE	38	-	-	38	-
		1				
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				1	£000's
	get - agreed pressures / service demands					20003
Strategic bud	get - agreed pressures / service demands					
						-
Strategic bud	get - agreed additional income / savings					_
	-					
						-
Other resource	ce changes					
						-
TOTAL OTH	ER VARIATIONS IN RESOURCE					_

COST CENTRE: C1920Q

		ORIGINAL		in Level of	ORIGINAL	
FORECAST		BUDGET		ure on (A)	BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
-	Employees	510	10	-	520	2
-	Premises related expenditure	-	-	-	-	n/a
-	Supplies and Services	34	-	-	34	-
-	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
-	Recharges from other services	-	-	-	-	n/a
_	TOTAL EXPENDITURE	544	10	-	554	2
-	Government Grants	(82)		82	_	(100
_	Other Grants, reimbursements and contributions	(110)	_	20	(90)	(100)
_	Customer and Client Receipts	(5)	_	(102)	(107)	2,040
_	Interest Receivable	(5)	_	(102)	(107)	2,040 n/a
_	Recharges to other services	(94)	_	_	(94)	-
		` /			` ′	
-	TOTAL INCOME	(291)	-	-	(291)	-
-	NET CONTROLLABLE COST	253	10	-	263	4
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-		n/a
-	Corporate support services bought in	-	-	(263)	(263)	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	(263)	(263)	n/a
_	NET COST OF SERVICE	253	10	(263)	-	(100
				(===)		(100)
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
	TOTAL NET EVENDITURE	050	40	(000)		(400)
-	TOTAL NET EXPENDITURE	253	10	(263)	-	(100)
* OTHER VA	ARIATIONS IN LEVEL OF EXPENDITURE				İ	£000's
	dget - agreed pressures / service demands					20000
	· · · · · · · · · · · · · · · · · · ·					
						-
Strategic bud	dget - agreed additional income / savings					
	-					
						=
Other resour						
Increase in ir	ncome received from Corporate support services bo	ught in				(263
						(263
TOTAL OTH	IER VARIATIONS IN RESOURCE					(263)

SERVICE DESCRIPTION

Croydon Legal Services (CLS) is structured across three main teams: Litigation and Corporate Legal dealing withlitigation, housing and corporate governance. Commercial and Property Legal dealing with commercial, property, planning and internal legal support to major projects. Social Care and Education Legal dealing with child protection, adult social care and education.

A new contract for specified external services will commence on 1 January 2018 for five years, establishing a strategic partnering arrangement with a single legal provider. A legal business manager has contract management responsibility for the contract, providing dedicated support to instructing officers and a gatekeeping role to ensure the cost effectiveness of legal services from the strategic partner.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	ure on (A)	BUDGET	%
CENTRE	SERVICE	2017/18	Inflation	Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1950Q	Legal Business Management Team	(44)	5	457	418	(1,050)
C1952Q	Litigation and Corporate Legal	(178)	11	(121)	(288)	62
C1954Q	Commercial and Property Legal	-	5	(83)	(78)	n/a
C1956Q	Social Care and Education Legal	(496)	20	(569)	(1,045)	111
	TOTAL NET SPEND	(718)	41	(316)	(993)	(878)

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2017/18	2018/19	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Legal Business Management Team	33.6	8.0	(25.6)
Litigation and Corporate Legal	-	12.0	12.0
Commercial and Property Legal	-	6.2	6.2
Social Care and Education Legal	-	16.5	16.5
TOTAL FTE STAFF	33.6	42.7	9.1

COST CENTRE: C1675P

£000's	DESCRIPTION Employees Premises related expenditure	ORIGINAL BUDGET 2017/18 (A) £000's 1,844		in Level of ure on (A) * Other (C) £000's 534	ORIGINAL BUDGET 2018/19 (D) £000's 2,419	% CHANGE (E) % 31 n/a
146 22 -	Supplies and Services Third Party Payments Transfer Payments Transport related expenditure	(440) 44 -	-	200	(240) 44 -	(45) - n/a n/a
596	Recharges from other services	5	-	-	5	-
2,439	TOTAL EXPENDITURE	1,453	41	734	2,228	53
	Government Grants Other Grants, reimbursements and contributions Customer and Client Receipts Interest Receivable Recharges to other services	(159) - - (2,297)	-	(1,034)	(159) (3,331)	n/a - n/a n/a 45
	TOTAL INCOME	(2,456)	-	(1,034)	(3,490)	42
		· · · · · · · · · · · · · · · · · · ·				
(2,014)	NET CONTROLLABLE COST	(1,003)	41	(300)	(1,262)	26
-	Capital Charges Intangible Charges REFCUS Corporate support services bought in	- - - 285	- - -	- - - (16)	- - - 269	n/a n/a n/a (6)
	TOTAL UNCONTROLLABLE COST	285	-	(16)	269	(6)
(1,729)	NET COST OF SERVICE	(718)	41	(316)	(993)	38
- - - - -	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances	- - - -	- - - -	- - - -	- - - -	n/a n/a n/a n/a n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(1,729)	TOTAL NET EXPENDITURE	(718)	41	(316)	(993)	38

COST CENTRE: C1950Q

-						
		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		ure on (A)	BUDGET	%
	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
	-	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	(∟) %
	Employees	242	5	76	323	33
	Premises related expenditure		- 1	, ,	020	n/a
	Supplies and Services	38	_ _	_	38	- 11/6
-	Third Party Payments	30	_	_	30	- -
		-	-	-	-	n/:
	Transfer Payments	-	- 1	-	-	n/a
	Transport related expenditure		-	-	_	n/a
8	Recharges from other services	5		-	5	-
280	TOTAL EXPENDITURE	285	5	76	366	28
-	Government Grants	_ 1	_	_	_	n/a
	Other Grants, reimbursements and contributions	(159)	_ 1	159	_	(100
	Customer and Client Receipts	(109)	_	159	_	
	Interest Receivable	_ [-	-	-	n/:
			- 1		-	n/:
	Recharges to other services	(225)		225	-	(100
29	TOTAL INCOME	(384)	-	384	-	(100
	I	1			1	
309	NET CONTROLLABLE COST	(99)	5	460	366	(470
309	NET CONTROLLABLE COST	(99)		400	300	(470
	Capital Charges	т т				
	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	- 1	-	-	n/a
	REFCUS	-	- 1	-	-	n/a
55	Corporate support services bought in	55	-	(3)	52	(5
55	TOTAL UNCONTROLLABLE COST	55	-	(3)	52	(5
	l	1		(-)	<u>. </u>	(-
204	NET COST OF SERVICE	(4.4)	-	457	446	/4.050
364	NET COST OF SERVICE	(44)	5	457	418	(1,050
				_		
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	- 1	-	-	n/a
				l	ı <u>-</u>	n/a
-	Financing of Capital Expenditure	-	- 1	-		11/6
	Provision for Repayment of External Loans	-	-	-	-	n/a
-		- - -	- - -	- -	-	
- -	Provision for Repayment of External Loans	- - -	- - -	- - -		n/a
- - -	Provision for Repayment of External Loans Contribution to / (from) General Balances	- - -	- - -		-	n/a n/a
- - -	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-	-	-	-	n/: n/: n/:
- - -	Provision for Repayment of External Loans Contribution to / (from) General Balances	(44)	- - - - 5			n/: n/: n/:
364	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	-	-	-	-	n/s n/s (1,050
364 * OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	n/a n/a
364 * OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	-	-	-	-	n/s n/s (1,050
364 * OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	n/ n/ n/ (1,050
364 * OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	n/ n/ n/ (1,050
364 * OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	n/ n/ n/ (1,050
364 * OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	n/ n/ n/ (1,050
364 * OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	n/ n/ n/ (1,050 £000's
364 * OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	-	-	n/ n/ n/ (1,050 £000's
364 * OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	-	-	n/ n/ n/ (1,050 £000's
364 * OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	-	-	n/ n/ n/ (1,050 £000's
364 * OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	-	-	n/ n/ n/ (1,050 £000's
364 * OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	-	-	n/ n/ n/ (1,050 £000's
364 * OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	-	-	n/ n/ n/ (1,050 £000's
364 * OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	-	-	(1,050 £000's
364 * OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	-	-	(1,050 £000's
364 * OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-	-	-	-	n/ n/ n/ (1,050 £000's
364 * OTHER VA Strategic bud	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	-	-	-	-	n/ n/ n/ (1,050 £000's
364 * OTHER VA Strategic bud	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	(44)	5	-	-	£000's
364 * OTHER VA Strategic bud Strategic bud Other resource	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ce changes within Legal division to reflect new structure (RED 7)	(44)	5	-	-	£000's
364 * OTHER VA Strategic bud Strategic bud Other resource Realignment Creation of 1	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings get - agreed additional income / savings ce changes within Legal division to reflect new structure (RED 7 FTE Legal Assistant post	(44)	5	-	-	f/,050 (1,050 £000's
364 * OTHER VA Strategic bud Strategic bud Other resource Realignment Creation of 1	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ce changes within Legal division to reflect new structure (RED 7)	(44)	5	-	-	f)/n/ n/ (1,050 £000's
364 * OTHER VA Strategic bud Strategic bud Other resource Realignment Creation of 1	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings get - agreed additional income / savings ce changes within Legal division to reflect new structure (RED 7 FTE Legal Assistant post expenditure on Corporate support services bought in	(44)	5	-	-	1,050 £000's £000's
364 * OTHER VA Strategic bud Strategic bud Other resource Realignment Creation of 11 Decrease in 6	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings get - agreed additional income / savings ce changes within Legal division to reflect new structure (RED 7 FTE Legal Assistant post expenditure on Corporate support services bought in	(44)	5	-	-	1,050 £000's £000's
364 * OTHER VA Strategic bud Strategic bud Other resource Realignment Creation of 11 Decrease in 6	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings get - agreed additional income / savings ce changes within Legal division to reflect new structure (RED 7 FTE Legal Assistant post expenditure on Corporate support services bought in	(44)	5	-	-	1,050 £000's
364 * OTHER VA Strategic bud Strategic bud Other resource Realignment Creation of 11 Decrease in 6	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings get - agreed additional income / savings ce changes within Legal division to reflect new structure (RED 7 FTE Legal Assistant post expenditure on Corporate support services bought in	(44)	5	-	-	1,050 £000's
364 * OTHER VA Strategic bud Strategic bud Other resource Realignment Creation of 11 Decrease in 6	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings get - agreed additional income / savings ce changes within Legal division to reflect new structure (RED 7 FTE Legal Assistant post expenditure on Corporate support services bought in	(44)	5	-	-	1,050 £000's £000's
364 * OTHER VA Strategic bud Strategic bud Other resource Realignment Creation of 11 Decrease in 6	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings get - agreed additional income / savings ce changes within Legal division to reflect new structure (RED 7 FTE Legal Assistant post expenditure on Corporate support services bought in	(44)	5	-	-	n/s n/s (1,050
364 * OTHER VA Strategic bud Strategic bud Other resource Realignment Creation of 11 Decrease in 6 Other minor v	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings get - agreed additional income / savings ce changes within Legal division to reflect new structure (RED 7 FTE Legal Assistant post expenditure on Corporate support services bought in	(44)	5	-	-	1,050 (1,050 £000's

COST CENTRE: C1952Q

FORECAST		ORIGINAL BUDGET	Expenditu	in Level of ure on (A)	ORIGINAL BUDGET	%
2017/18	DESCRIPTION	2017/18 (A)	Inflation (B)	* Other (C)	2018/19 (D)	CHANGE (E)
£000's	Employees	£000's 637	£000's	£000's	£000's 658	<u>%</u> 3
-	Premises related expenditure	-	-	-	-	n/a
	Supplies and Services	(192)	-	100	(92)	(52
17	Third Party Payments Transfer Payments	33	-	(16)	17	(48 n/a
-	Transport related expenditure	_	-	-	-	n/a
29	Recharges from other services	-	-	-	-	n/a
537	TOTAL EXPENDITURE	478	11	94	583	22
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions Customer and Client Receipts	-	-	-	-	n/ n/
-	Interest Receivable	_	-	-	-	n/
(350)	Recharges to other services	(736)	-	(211)	(947)	29
(350)	TOTAL INCOME	(736)	-	(211)	(947)	29
187	NET CONTROLLABLE COST	(258)	11	(117)	(364)	41
		(200)	• • • • • • • • • • • • • • • • • • • •	()	(00.)	
-	Capital Charges	- 1	-	-	-	n/a
-	Intangible Charges REFCUS	_	-	-	-	n/ n/
80	Corporate support services bought in	80	-	(4)	76	(5
80	TOTAL UNCONTROLLABLE COST	80	-	(4)	76	(5
		(470)		(101)	(000)	
267	NET COST OF SERVICE	(178)	11	(121)	(288)	62
-	Contributions to / (from) Earmarked Reserves	-	-	_	-	n/
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/
-	Financing of Capital Expenditure Provision for Repayment of External Loans	-	-	-	-	n/ n/
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
267	TOTAL NET EXPENDITURE	(178)	11	(121)	(288)	62
		(170)	• • • • • • • • • • • • • • • • • • • •	(121)	(200)	
	ARIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands					£000's
-						
Stratogic bus	daet - agreed additional income / sovings					-
	dget - agreed additional income / savings vork to inhouse model					(100
Othor == - :	oo ahangaa					(100
Creation of 1	within Legal division to reflect new structure (RED 7 .17 FTE	7.3, RED 7.5, R	RED 7.6)			(17 74
	echarge income					(83
	expenditure on Corporate support services bought in previous years' savings from supplies and services to		me			(<mark>4</mark> 200
						(200
	echarge income to offset previous year's savings					(=0.
ncrease in re Other minor						9
Other minor						(21

COST CENTRE: C1954Q

L CONTRACT		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
FORECAST 2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	% CHANGE
2017/10	DEGGIAN FIGHT	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
313	Employees	-	5	394	399	n/s
-	Premises related expenditure	-	-	-	-	n/a
3	Supplies and Services	-	-	(100)	(100)	n/
5	Third Party Payments	-	-	16	16	n/
-	Transfer Payments	-	-	-	-	n/
-	Transport related expenditure	-	-	-	-	n/
	Recharges from other services	-	-	-	-	n/
558	TOTAL EXPENDITURE	-	5	310	315	n/
-	Government Grants	-	-	-	-	n/
=	Other Grants, reimbursements and contributions	=	-	=	-	n/
	Customer and Client Receipts	-	-	-	-	n/
	Interest Receivable	-	-	(202)	(202)	n/
	Recharges to other services	-	-	(393)	(393)	n/
(1,128)	TOTAL INCOME	-	-	(393)	(393)	n/
(570)	NET CONTROLLABLE COST	_	5	(83)	(78)	n/
-	Capital Charges	-	-	-	-	n/
-	Intangible Charges REFCUS	-	-	-	-	n/
_	Corporate support services bought in	_	_	-	_	n/ n/
	TOTAL UNCONTROLLABLE COST	_			_	
-	TOTAL UNCONTROLLABLE COST	-		-	-	n,
(570)	NET COST OF SERVICE	-	5	(83)	(78)	n,
_	Contributions to / (from) Earmarked Reserves			_	_ [n/
_	Contributions to / (from) Capital Reserves:	_	_	_	_	n/
_	Financing of Capital Expenditure	_	_	_	_	n/
	Provision for Repayment of External Loans	_	_	-	_	n/
-						
-	Contribution to / (from) General Balances	-	=	-	-	n/
- - -	Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-	-	-	-	n/ n/
-	TOTAL APPROPRIATIONS	-	-	- (02)		n,
-			5	(83)	(78)	n,
(570) * OTHER VA	TOTAL APPROPRIATIONS	-	5	(83)	(78)	
(570) * OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		5	(83)	(78)	n/
(570) * OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	5	(83)	(78)	n/
(570) * OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		5	(83)	(78)	n/
(570) COTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands		5	(83)	(78)	n, n, £000's
(570) COTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings		5	(83)	(78)	n. £000's
(570) COTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings		5	(83)	(78)	n n £000's
(570) COTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings		5	(83)	(78)	n. £000's
(570) * OTHER VA Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings	-	5	(83)	(78)	n, n, £000's
(570) * OTHER VA Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings	-	5	(83)	(78)	n/ n/ £000's
(570) COTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings york to inhouse model	-	5	(83)	(78)	£000's
(570) * OTHER VA Strategic bud Transfer of w	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings york to inhouse model	- - - - 3, RED 7.4, R		(83)	(78)	£000's
(570) COTHER VA Strategic bud Transfer of w	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings vork to inhouse model	- - - 3, RED 7.4, R		(83)	(78)	£000's £0000's
(570) TOTHER VA Strategic bud Transfer of was Other resource Realignment Creation of 2	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings vork to inhouse model ce changes within Legal division to reflect new structure (RED 7)	- - - 3, RED 7.4, R		(83)	(78)	£000's £000's (10)
(570) COTHER VA Strategic bud Transfer of w	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings vork to inhouse model ce changes within Legal division to reflect new structure (RED 7) FTE solicitor posts	- - - 3, RED 7.4, R		(83)	(78)	£000's £000's (10)
(570) TOTHER VA Strategic bud Transfer of was Other resource Realignment Creation of 2	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings vork to inhouse model ce changes within Legal division to reflect new structure (RED 7) FTE solicitor posts	- - - 3, RED 7.4, R		(83)	(78)	£000's £000's (10)
(570) COTHER VA Strategic bud Transfer of w Other resource Realignment Creation of 2	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings vork to inhouse model ce changes within Legal division to reflect new structure (RED 7) FTE solicitor posts			(83)	(78)	100 (100 (100 (100 (100 (100 (100 (100
(570) COTHER VA Strategic bud Transfer of w	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings vork to inhouse model ce changes within Legal division to reflect new structure (RED 7) FTE solicitor posts	- - - 3, RED 7.4, R		(83)	(78)	£000's £000's (100)
(570) * OTHER VA Strategic bud Strategic bud Transfer of w	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings vork to inhouse model ce changes within Legal division to reflect new structure (RED 7) FTE solicitor posts			(83)	(78)	n/

COST CENTRE: C1956Q

	I	ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
2017/10	BEGGIAII TIGIT	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	(∟) %
	Employees	965	20	54	1,039	8
-	Premises related expenditure	-	-	-	- 1,000	n/a
40	Supplies and Services	(286)	-	200	(86)	(70)
-	Third Party Payments	11	-	_	11	-
-	Transfer Payments	-	-	_	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
322	Recharges from other services	-	-	-	-	n/a
1,064	TOTAL EXPENDITURE	690	20	254	964	40
-	Government Grants					n/a
_	Other Grants, reimbursements and contributions	_	-	(159)	(159)	n/a
_	Customer and Client Receipts	_	_	(100)	(133)	n/a
_	Interest Receivable	_	_	_	_	n/a
(3.004)	Recharges to other services	(1,336)	_	(655)	(1,991)	49
	TOTAL INCOME	(1,336)		, ,	(2,150)	61
(3,004)	TOTAL INCOME	(1,330)	-	(814)	(2,150)	01
(1,940)	NET CONTROLLABLE COST	(646)	20	(560)	(1,186)	84
_	Capital Charges		-		_	n/a
-	Intangible Charges	_	-	-	_	n/a
-	REFCUS	-	-	-	-	n/a
150	Corporate support services bought in	150	-	(9)	141	(6)
	TOTAL UNCONTROLLABLE COST	150	-	(9)	141	(6)
	1.5	1 1 1		(-)		(-)
(1,790)	NET COST OF SERVICE	(496)	20	(569)	(1,045)	111
_	Contributions to / (from) Earmarked Reserves	_	_	_	_	n/a
_	Contributions to / (from) Capital Reserves:	_	-	_	-	n/a
-	Financing of Capital Expenditure	_	-	_	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(1,790)	TOTAL NET EXPENDITURE	(496)	20	(569)	(1,045)	111
,		, ,		, ,	, , ,	
	RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands					£000's
Strategic bud	lget - agreed additional income / savings					-
	ork to inhouse model					(100)
ا ما						(100
Other resource changes						
	within Legal division to reflect new structure (RED 7	7.3, KED 7.4, R	⊏∪ 7.5)			(418
	echarge income revious years' savings from supplies and services to	n rechargo inco	mρ			(<mark>42</mark> 300
	revious years, savings from supplies and services to echarge income to offset previous year's savings	recharge inco	1110			(300
	expenditure on Corporate support services bought i	n				(300
	,					(0

						(469)
TOTAL OTH	ER VARIATIONS IN RESOURCE					(569)
. S.AL OIII	EL TARRATIONS IN REGOUNDE					(303)

CHIEF EXECUTIVES DEPARTMENT

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CHIEF EXECUTIVES DEPARTMENT

KEY SERVICE TARGETS / PRIORITIES FOR 2018/19

The Chief Executive's Office is about positioning Croydon so that it can be a successful place for all its residents and businesses. The key priorities for the year ahead include:

- Creating a clear 3 year corporate plan for the organisation and supporting business plans
- Working closely with communities and individuals so that they can contribute positively to the borough and live independently
- Promoting a clean, safe and healthy borough
- Managing and improving the reputation and influence of Croydon
- Developing a leadership programme as part of a broader culture programme

FINANCIAL PERFORMANCE

COST CENTRE: C1900N

DESCRIPTION	ACTUAL	ORIGINAL	FORECAST	BUDGET	%
	2016/17	2017/18	2017/18	2018/19	CHANGE
	£000	£000	£000	£000	%
Employees	2,402	2,431	2,935	2,829	(4)
Premises related expenditure	5	1	5	5	-
Supplies and Services	887	344	301	301	-
Third Party Payments	375	588	849	890	5
Transfer Payments	-	122	122	122	-
Transport related expenditure	9	-	17	17	-
Capital Charges	-	-	-	-	n/a
Intangible Charges	-	-	-	-	n/a
REFCUS	8	-	-	-	n/a
Corporate support services bought in	167	(276)	(276)	(1,600)	480
Recharges from other services	444	75	21	-	(100)
TOTAL EXPENDITURE	4,297	3,285	3,974	2,564	(35)
Government Grants	(6)	-	-	-	n/a
Other Grants, reimbursements and contributions	-	-	-	-	n/a
Customer and Client Receipts	(103)	(908)	(76)	(826)	987
Interest Receivable	-	-	-	-	n/a
Recharges from other services	(2,443)	(1,196)	(1,180)	(1,180)	-
TOTAL INCOME	(2,552)	(2,104)	(1,256)	(2,006)	60
NET EXPENDITURE	1,745	1,181	2,718	558	(79)
Contributions to / (from) Reserves	(266)	_	_	_	n/a
	(200)				.,, α
CURRENT BUDGET	1,481		1,968		
TOTAL VARIANCE FROM BUDGET- Over/(Under)	(2)		750		

TOP FINANCIAL RISKS 2018/19

Implementation of department restructure in 2018-19

Delivery of income targets

Demand for development support within the organisation, and for support across the wider community

DEPARTMENT SUMMARY

CABINET MEMBER

Councillor Simon Hall	Cabinet Member for Finance and Treasury
Councillor Manju Shahul-Hameed	Cabinet Member for Economy and Jobs
Councillor Hamida Ali	Cabinet Member for Communities Safety and Justice

DEPARTMENT MANAGEMENT TEAM

NAME	TITLE	TEL. EX.
Julian Ellerby	Director of Strategy and Partnerships	65488

COST	
CENTRE	DIVISION
C1900P	Chief Executives Department - Strategy and Partnership

MOVEMENT IN SERVICE NET EXPENDITURE

FORECAST 2017/18 £000's 2,718	DIVISION	ORIGINAL BUDGET 2017/18 (A) £000's 1,181	Variations Expenditu Inflation (B) £000's	in Level of are on (A) Other (C) £000's (683)	ORIGINAL BUDGET 2018/19 (D) £000's	% CHANGE (E) % (53)
2,718	TOTAL NET SPEND	1,181	60	(683)	558	(53)

	ORIGINAL	ORIGINAL	CHANGE
DIVISION	BUDGET	BUDGET	IN
	2017/18	2018/19	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Chief Executives Department - Strategy and Partnership	43.9	53.4	9.5
TOTAL FTE STAFF	43.9	53.4	9.5

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		re on (A)	BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
2,935	Employees	2,431	60	338	2,829	16
5	Premises related expenditure	1	-	4	5	400
301	Supplies and Services	344	-	(43)	301	(13)
	Third Party Payments	588	-	302	890	51
	Transfer Payments	122	-	-	122	-
17	Transport related expenditure	-	-	17	17	n/a
21	Recharges from other services	75	-	(75)	-	(100)
4,250	TOTAL EXPENDITURE	3,561	60	543	4,164	17
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	_]	-	-	-	n/a
(76)	Customer and Client Receipts	(908)	-	82	(826)	(9)
	Interest Receivable	- '	-	-	` - '	n/a
(1,180)	Recharges to other services	(1,196)	-	16	(1,180)	(1)
(1,256)	TOTAL INCOME	(2,104)	-	98	(2,006)	(5)
2,994	NET CONTROLLABLE COST	1,457	60	641	2,158	48
<u> </u>		1			I	. 1
-	Capital Charges	-	-	-	-	n/a
	Intangible Charges	-	-	-	-	n/a
	REFCUS		-		-	n/a
(276)	Corporate support services bought in	(276)	-	(1,324)	(1,600)	480
(276)	TOTAL UNCONTROLLABLE COST	(276)	-	(1,324)	(1,600)	480
				()		(=0)
2,718	NET COST OF SERVICE	1,181	60	(683)	558	(53)
_	Contributions to / (from) Earmarked Reserves	T	_		_	n/a
_	Contributions to / (from) Capital Reserves:	_	_	_	_	n/a
_	Financing of Capital Expenditure	_	_	_	_	n/a
_	Provision for Repayment of External Loans	_	_	_	_	n/a
_	Contribution to / (from) General Balances	_	_	_	_	n/a
_	TOTAL APPROPRIATIONS	_		_	_	n/a
	TOTAL ALTROPRIATIONS					11/4
2,718	TOTAL NET EXPENDITURE	1,181	60	(683)	558	(53)
* OTUED 1/4	DIATIONS IN LEVEL OF EVEN DITUE	· '				20001-
OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	lget - agreed pressures / service demands					129
Strategic bud	lget - agreed additional income / savings				-	(275)
						(===)
Other resource	ce changes					(537)
TOTAL OTH	ER VARIATIONS IN RESOURCE					(683)

CHIEF EXECUTIVES DEPARTMENT STRATEGY AND PARTNERSHIP

SERVICE DESCRIPTION

The Communications and Engagement service work to secure Croydon's reputation both locally and nationally as a fantastic place to live, work, learn and visit – where no one is left behind.

The Leaders, Mayors and Cabinet Office provides a full range of private office services to enable the most senior elected members to carry out and achieve their core duties and vision. This service includes time and diary management, providing information and coordinating briefings, correspondence handling, managing casework and community visits and supporting key meetings.

The Communities and Policy team support the council in achieving its vision - including its relationships with strategic partners and community groups – with strategic planning and policy development.

Learning and Organisational Development build the organisational and workforce capability so that the council is a collaborative, inclusive and creative environment which allows talent to flourish.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	Expenditure on (A)		%
CENTRE	SERVICE	2017/18	Inflation	Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1616Q	Communications and Engagement	(3)	28	(23)	2	(167)
C1646Q	Leaders Office, Mayor and Cabinet Office	446	5	(125)	326	(27)
C1900Q	Communities and Policy	448	10	(41)	417	(7)
C1902Q	Learning and Organisational Development	291	11	(214)	88	(70)
C1904Q	Chief Executive	(1)	6	(280)	(275)	27,400
	TOTAL NET SPEND	1,181	60	(683)	558	(53)

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2017/18	2018/19	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Communications and Engagement	25.6	25.6	-
Leaders Office, Mayor and Cabinet Office	7.3	6.8	(0.5)
Communities and Policy	-	10	10.0
Learning and Organisational Development	10.0	10.0	-
Chief Executive	1.0	1.0	-
TOTAL FTE STAFF	43.9	53.4	9.5

COST CENTRE: C1900P

		ORIGINAL	Variations		ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	2,431	60	338	2,829	16
	Premises related expenditure	1	=	4	5	400
	Supplies and Services	344	-	(43)	301	(13
	Third Party Payments	588	-	302	890	51
	Transfer Payments	122	-	-	122	-
	Transport related expenditure	-	-	17	17	n/s
21	Recharges from other services	75	-	(75)	-	(100
4,250	TOTAL EXPENDITURE	3,561	60	543	4,164	17
-	Government Grants	-	-	-	-	n/
-	Other Grants, reimbursements and contributions	-	-	-	-	n/s
(76)	Customer and Client Receipts	(908)	-	82	(826)	(9
- '	Interest Receivable	` -	-	-	- 1	n/s
(1,180)	Recharges to other services	(1,196)	-	16	(1,180)	(1
(1,256)	TOTAL INCOME	(2,104)	-	98	(2,006)	(5
2,994	NET CONTROLLABLE COST	1,457	60	641	2,158	48
2,004	NET CONTROLLABLE COOT	1,407		0+1	2,130	70
_	Capital Charges	_		_	- 1	n/a
_	Intangible Charges	_	_	_	_	n/
_	REFCUS	_	_	_	_	n/
(276)	Corporate support services bought in	(276)	_	(1,324)	(1,600)	480
` '	TOTAL UNCONTROLLABLE COST	(276)	-	(1,324)	(1,600)	480
					I .	
2,718	NET COST OF SERVICE	1,181	60	(683)	558	(53
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/
-	Financing of Capital Expenditure	-	-	-	-	n/
-	Provision for Repayment of External Loans	-	-	-	-	n/
-	Contribution to / (from) General Balances	-	-	-	-	n/
-	TOTAL APPROPRIATIONS	-	-	-	-	n/
0.740	TOTAL NET EVDENDITURE	4 404		(000)	550	/=/
2,718	TOTAL NET EXPENDITURE	1,181	60	(683)	558	(53

CHIEF EXECUTIVES DEPARTMENT STRATEGY AND PARTNERSHIP COMMUNICATIONS AND ENGAGEMENT

COST CENTRE: C1616Q

FORECAST		ORIGINAL BUDGET	Variations Expenditu	re on (A)	ORIGINAL BUDGET	%
2017/18	DESCRIPTION	2017/18 (A)	Inflation (B)	* Other (C)	2018/19 (D)	CHANGE (E)
£000's		£000's	£000's	£000's	£000's	(∠) %
	Employees	1,277	28	28	1,333	4
- 15/	Premises related expenditure Supplies and Services	196	-	(42)	- 154	n/a (21
	Third Party Payments	334	-	(30)	304	(9
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure Recharges from other services	- 54	-	(54)	-	n/a (100
1,763	TOTAL EXPENDITURE	1,861	28	(98)	1,791	(100
- 1,703	Government Grants	1,001	-	(90)	1,791	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/s
(76)	Customer and Client Receipts	(908)	-	832	(76)	(92
(407)	Interest Receivable Recharges to other services	(423)	-	- 16	(407)	n/a (4
	TOTAL INCOME	(1,331)	-	848	(483)	(4 (64
(403)	TOTAL INCOME	(1,331)	-	040	(403)	(04
1,280	NET CONTROLLABLE COST	530	28	750	1,308	147
, 					,	
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges REFCUS	-		-		n/a n/a
(533)	Corporate support services bought in	(533)	-	(773)	(1,306)	145
(533)	TOTAL UNCONTROLLABLE COST	(533)	-	(773)	(1,306)	145
		I I				
747	NET COST OF SERVICE	(3)	28	(23)	2	(167
_	Contributions to / (from) Earmarked Reserves		_	_	_	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-	-	-	n/a
	TOTAL APPROPRIATIONS	-	-		_	
		<u> </u>				
747		(3)	28	(23)	2	(167
141	TOTAL NET EXPENDITURE	(3)		(/		
	l	(3)	20	(==)		,
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	(3)	20	(==)		£000's
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	(3)	20	(-3)		,
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	(3)	20	(==)		,
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	(3)		(-3)		•
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands	(3)		(=3)		•
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE	(3)		(-3)		•
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands			(=3)		,
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands			(=3)		,
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands	(3)				,
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands					•
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands					£000's
* OTHER VA Strategic bud Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings					£000's
* OTHER VA Strategic bud Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings					•
* OTHER VA Strategic bud Strategic bud Other resourd Increase in in	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings	ught in				£000's
* OTHER VA Strategic bud Strategic bud Other resourd	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings Ce changes Income received from Corporate support services bo	ught in				£000's
* OTHER VA Strategic bud Strategic bud Other resourd	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings Ce changes Income received from Corporate support services bo	ught in				£000's
* OTHER VA Strategic bud Strategic bud Other resourd	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings Ce changes Income received from Corporate support services bo	ught in				£000's
* OTHER VA Strategic bud Strategic bud Other resourd	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings Ce changes Income received from Corporate support services bo	ught in				£000's
Strategic bud Strategic bud Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings Ce changes Income received from Corporate support services bo	ught in				£000's

CHIEF EXECUTIVES DEPARTMENT STRATEGY AND PARTNERSHIP LEADER'S OFFICE

COST CENTRE: C1646Q

FORECAST		ORIGINAL BUDGET	Variations Expenditu	re on (A)	ORIGINAL BUDGET	%
	DESCRIPTION	2017/18 (A)	Inflation (B)	* Other (C)	2018/19 (D)	CHANGE (E)
£000's 244	Employees	£000's	£000's	£000's (54)	£000's 270	<u>%</u> (1:
-	Premises related expenditure	1	-	(1)	-	(10)
39	Supplies and Services	22	-	17	39	7
-	Third Party Payments	-	-	-	-	n,
-	Transfer Payments	-	-	-	-	n
	Transport related expenditure	-	-	17	17	n
21	Recharges from other services	21	-	(21)	-	(10
321	TOTAL EXPENDITURE	363	5	(42)	326	(1
-	Government Grants	-	-	-	-	n
-	Other Grants, reimbursements and contributions	-	-	-	-	n
-	Customer and Client Receipts	-	-	-	-	n
-	Interest Receivable	-	-	-	-	n
<u> </u>	Recharges to other services	-	-	-	-	n
-	TOTAL INCOME	-	-	-	-	n
			'			
321	NET CONTROLLABLE COST	363	5	(42)	326	(1
-	Capital Charges	- 1	-	_	-	n
	Intangible Charges	-	-	-	-	n
-	REFCUS	-	-	-	-	n
83	Corporate support services bought in	83	-	(83)	-	(10
83	TOTAL UNCONTROLLABLE COST	83	-	(83)	-	(10
		1				
404	NET COST OF SERVICE	446	5	(125)	326	(2
	Contributions to / (from) Earmarked Reserves	-	-		-	n
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n
-	Financing of Capital Expenditure	-	-	-	-	n
-	Provision for Repayment of External Loans	-	-	-	-	n
_	Contribution to / (from) General Balances	-	-	-	-	n
<u>-</u>				_	-	n
-	TOTAL APPROPRIATIONS	-	-		ļ.	
-	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	446	5	(125)	326	
404	TOTAL NET EXPENDITURE	446	5	(125)	326	(2
404 OTHER VA		446	5	(125)	326	
404 * OTHER VA	TOTAL NET EXPENDITURE	446	5	(125)	326	(2
404 * OTHER VA	TOTAL NET EXPENDITURE	446	5	(125)	326	(2
404 OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands	446	5	(125)	326	(2
404 OTHER VA	TOTAL NET EXPENDITURE	446	5	(125)	326	(2
404 OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands	446	5	(125)	326	(2
404 OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands	446	5	(125)	326	(2
404 OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands	446	5	(125)	326	(2
404 OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands	446	5	(125)	326	(2
404 OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands	446	5	(125)	326	(2
404 OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands	446	5	(125)	326	(2
404 TOTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings	446	5	(125)	326	(2
404 COTHER VA Strategic bud Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings		5	(125)	326	£000's
404 OTHER VA Strategic bud Strategic bud Other resource	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings ce changes ncome received from Corporate support services bo	ught in				£000's
A04 OTHER VA Strategic bud Other resource ncrease in infransfer of 0	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings ce changes ncome received from Corporate support services bo .25 FTE management post from the Resource depart	ught in rtment (RED 6.				£000's
A04 OTHER VA Strategic bud Other resource ncrease in in Fransfer of 0	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings ce changes ncome received from Corporate support services bo	ught in rtment (RED 6.				£000's
A04 OTHER VA Strategic bud Other resource ncrease in in Fransfer of 0	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings ce changes ncome received from Corporate support services bo .25 FTE management post from the Resource depart	ught in rtment (RED 6.				£000's
A04 OTHER VA Strategic bud Other resource ncrease in infransfer of 0	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings ce changes ncome received from Corporate support services bo .25 FTE management post from the Resource depart	ught in rtment (RED 6.				£000's
A04 OTHER VA Strategic bud Other resource ncrease in infransfer of 0	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings ce changes ncome received from Corporate support services bo .25 FTE management post from the Resource depart	ught in rtment (RED 6.				£000's
A04 OTHER VA Strategic bud Other resource increase in infransfer of 0	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings ce changes ncome received from Corporate support services bo .25 FTE management post from the Resource depart	ught in rtment (RED 6.				£000's

COST CENTRE: C1900Q

FORFOAGE		ORIGINAL	Variations		ORIGINAL	0/
FORECAST 2017/18	DESCRIPTION	BUDGET 2017/18	Expenditu Inflation	re on (A) * Other	BUDGET 2018/19	% CHANGE
2017/10	DESCRIPTION TO THE PROPERTY OF	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	-	10	537	547	n/a
	Premises related expenditure	-	-	-	-	n/a
	Supplies and Services Third Party Payments	254	-	1 332	1 586	n/a 131
	Transfer Payments	122	-	-	122	-
-	Transport related expenditure	-	-	-	-	n/a
	Recharges from other services	-	-	-	-	n/a
1,205	TOTAL EXPENDITURE	376	10	870	1,256	234
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
_	Customer and Client Receipts Interest Receivable		-	_		n/a n/a
_	Recharges to other services	-	- -	-	_	n/a
_	TOTAL INCOME	_	-	-	-	n/a
						,0
1,205	NET CONTROLLABLE COST	376	10	870	1,256	234
	L					
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
	REFCUS Corporate support services bought in	72	<u>.</u>	(911)	(839)	n/a (1,265)
	TOTAL UNCONTROLLABLE COST	72		(911)	(839)	(1,265)
	TOTAL GROOM NOLLABLE GOOT	12	-	(311)	(609)	(1,200)
1,277	NET COST OF SERVICE	448	10	(41)	417	(7)
1,277	NET GOOT OF GERVIOL	440	10	(+1)	7.17	(1)
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-	-	-	n/a n/a
	TOTAL APPROPRIATIONS	-	-	-	-	n/a n/a
_	TOTAL AFFRORMATIONS		-	-		n/a
1,277	TOTAL NET EXPENDITURE	448	10	(41)	417	(7)
1,211	. O . AL REI EA LIBITORE	770	10	(+1)	717	(1)
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	lget - agreed pressures / service demands		. <u></u>	·		
Additional fur	nding to support policy development					41
						41
Strategic bud	<u>lget - agreed additional income / savings</u>					
						_
Other resource	ce changes					
Increase in in	ncome received from Corporate support services bo					(911)
	ost from Transformation to Chief Executive Department			of the	of the	100
	er Communities & Policy budget from Resources D	epartment (RE	ט.ט) as part	or the set up	oi the	729
Department						
						(82)
TOTAL OTH	ER VARIATIONS IN RESOURCE					(44)
TOTAL OTHER VARIATIONS IN RESOURCE						(41)

CHIEF EXECUTIVES DEPARTMENT STRATEGY AND PARTNERSHIP LEARNING AND ORGANISATIONAL DEVELOPMENT

COST CENTRE: C1902Q

FORECAST		ORIGINAL BUDGET	Variations Expenditu	ire on (A)	ORIGINAL BUDGET	%	
2017/18	DESCRIPTION	2017/18 (A)	Inflation (B)	* Other (C)	2018/19 (D)	CHANGE (E)	
£000's 609	Employees	£000's 595	£000's	£000's 102	£000's 708	<u>%</u> 19	
5	Premises related expenditure	-	-	5	5	n/a	
72	Supplies and Services	91	-	(19)	72	(21)	
-	Third Party Payments	-	-	-	-	n/a	
-	Transfer Payments Transport related expenditure		-	-	-	n/a n/a	
-	Recharges from other services	-	-	-	-	n/a	
686	TOTAL EXPENDITURE	686	11	88	785	14	
-	Government Grants	-	-	=	-	n/a	
-	Other Grants, reimbursements and contributions	-	-	=	-	n/a	
-	Customer and Client Receipts Interest Receivable	-	-	-	-	n/a	
(36)	Recharges to other services	(36)	-	-	(36)	n/a -	
	TOTAL INCOME	(36)	_	_	(36)	_	
(00)	TO THE HISTORY	(00)			(00)		
650	NET CONTROLLABLE COST	650	11	88	749	15	
-	Capital Charges	T	- 1	_	_	n/a	
-	Intangible Charges	-	-	-	-	n/a	
-	REFCUS	-	-	-	-	n/a	
	Corporate support services bought in	(359)	-	(302)	(661)	84	
(359)	TOTAL UNCONTROLLABLE COST	(359)	-	(302)	(661)	84	
291	NET COST OF SERVICE	291	11	(214)	88	(70	
-	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:	-	-	-	-	n/a n/a	
-	Financing of Capital Expenditure	_	-	-	-	n/a	
-	Provision for Repayment of External Loans	-	-	-	-	n/a	
-	Contribution to / (from) General Balances	-	-	-	-	n/a	
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a	
291	TOTAL NET EXPENDITURE	291	11	(214)	88	(70	
	RIATIONS IN LEVEL OF EXPENDITURE					£000's	
	dget - agreed pressures / service demands nding to support organisational learning and develop	oment				88	
						88	
Strategic bud	dget - agreed additional income / savings						
						-	
Other resource changes Increase in income received from Corporate support services bought in (i.e. recharges)						(200	
increase in if	icome received from Corporate support services bo	ugni in (i.e. rec	narges)			(302	
IOTAL OTH	IER VARIATIONS IN RESOURCE					(214)	

COST CENTRE: C1904Q

FORECAST 2017/18	DESCRIPTION	ORIGINAL BUDGET 2017/18	Variations Expenditu Inflation	re on (A) * Other	ORIGINAL BUDGET 2018/19	% CHANGE	
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %	
	Employees	240	6	(275)	(29)	(112)	
-	Premises related expenditure	-	-	-	- 1	n/a	
35	Supplies and Services	35	-	-	35	-	
-	Third Party Payments Transfer Payments	-	-	-	-	n/a n/a	
-	Transport related expenditure	-	-	-	-	n/a	
-	Recharges from other services	-	-	-	-	n/a	
275	TOTAL EXPENDITURE	275	6	(275)	6	(98)	
-	Government Grants	-	-	-	-	n/a	
-	Other Grants, reimbursements and contributions Customer and Client Receipts		-	(750)	(750)	n/a n/a	
-	Interest Receivable	-	-	-	-	n/a	
	Recharges to other services	(737)	-		(737)	-	
(737)	TOTAL INCOME	(737)	-	(750)	(1,487)	102	
(462)	NET CONTROLLABLE COST	(462)	6	(1,025)	(1,481)	221	
	Carital Charges					/-	
-	Capital Charges Intangible Charges		-	-	-	n/a n/a	
-	REFCUS	-	-	-	-	n/a	
461	Corporate support services bought in	461	-	745	1,206	162	
461	TOTAL UNCONTROLLABLE COST	461	-	745	1,206	162	
(1)	NET COST OF SERVICE	(1)	6	(280)	(275)	27,400	
-	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:	-	-	-		n/a n/a	
_	Financing of Capital Expenditure	-	-	-	-	n/a	
-	Provision for Repayment of External Loans	-	-	-	-	n/a	
-	Contribution to / (from) General Balances	-	-	-	-	n/a	
	TOTAL APPROPRIATIONS	-	-	-	-	n/a	
(1)	TOTAL NET EXPENDITURE	(1)	6	(280)	(275)	27,400	
	RIATIONS IN LEVEL OF EXPENDITURE					£000's	
Strategic bud	dget - agreed pressures / service demands						
	Iget - agreed additional income / savings a review of the department, to ensure it is aligned to rtunities.	priorities and t	o identify effic	ciencies and f	urther	(275	
Other resource changes						(275	
Increase in recharge from Corporate support services bought in Transfer of Digital advertising income budget from Communications and Engagement (CED 1.3)						745 (750	
TOTAL OTH	ER VARIATIONS IN RESOURCE					(280)	

HOUSING REVENUE ACCOUNT

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KEY SERVICE TARGETS / PRIORITIES FOR 2018/19

Croydon's Housing Strategy sets out the following key priorities (funded both from the General Fund and the Housing Revenue Account):

- 1) Maximise the supply of affordable housing, meet housing need and reduce the number of households in temporary accommodation
- 2) Promote independent living for vulnerable people
- 3) Improve housing conditions to ensure a decent home for all and maintain the Decent Homes Standard for council Housing
- 4) Promote better and fair access to housing services
- 5) Develop sustainable communities

FINANCIAL PERFORMANCE

COST CENTRE: C2000M

DESCRIPTION	ACTUAL	ORIGINAL		FORECAST	BUDGET	%
	2016/17	2017/18		2017/18	2018/19	CHANGE
	£000	£000		£000	£000	%
Employees	9,522	14,628		13,695	14,095	3
Premises related expenditure	29,840	26,524		23,188	26,148	13
Supplies and Services	3,739	7,717		7,699	2,834	(63)
Third Party Payments	424	698		558	437	(22)
Transfer Payments	634	175		601	175	(71)
Transport related expenditure	14	149		59	117	98
Capital Charges	32,249	32,249		32,249	36,811	14
Intangible Charges	46	49		49	47	(4)
REFCUS	-	992		992	522	(47)
Corporate support services bought in	6,705	6,705		6,704	6,705	0
Recharges from other services	7,905	5,409		6,183	6,223	1
TOTAL EXPENDITURE	91,078	95,295		91,977	94,114	2
Government Grants	-	-		-	-	n/a
Other Grants, reimbursements and contributions	(151)	(209)		(179)	(209)	17
Customer and Client Receipts	(91,807)	(93,259)		(90,820)	(92,078)	1
Interest Receivable	-	(20)		-	(20)	n/a
Recharges to other services	(1,866)	(1,807)		(1,716)	(1,807)	5
TOTAL INCOME	(93,824)	(95,295)		(92,715)	(94,114)	2
NET EXPENDITURE	(2,746)	_		(738)	_	(100)
NET EXICITORE	(2,740)	_	L	(130)	-	(100)
Contributions to / (from) Reserves	-	-		-	-	n/a
CURRENT BUDGET	-			-		
TOTAL VARIANCE FROM BUDGET- Over/(Under)	(2,746)		[(738)		
(endor)	(=,: 10)		Į	(. 50)		

TOP FINANCIAL RISKS 2018/19

- 1) 1% rent reduction Year 3 of the government's 4-year policy to reduce social rents
- 2) Risk of increased bad debt (owing partly to the implementation of universal credit)
- 3) Anticipated impact of the High Value Voids (HVV) government manifesto commitment

Councillor Butler Cabinet Member for Homes and Regeneration

DEPARTMENT MANAGEMENT TEAM

NAME	TITLE	TEL. EX.
Richard Simpson	Executive Director Of Resources and S151 Officer	61848
Shifa Mustafa	Executive Director of Place	47575
Stephen Tate	Director - District Centres and Regeneration	47446
Andy Opie	Director - Safety	65686
Mark Meehan	Director - Housing Needs & Gateway	65474
Julia Pitt	Interim Director - Gateway and Welfare	62173

COST	
CENTRE	DIVISION
C2200N	People - HRA
C2100N	Place - HRA
C2400N	Directorate & Centralised Costs - HRA

MOVEMENT IN SERVICE NET EXPENDITURE

		ORIGINAL	Variations in Level of		ORIGINAL	
FORECAST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
2017/18	DIVISION	2017/18	Inflation	Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
(68,395)	People - HRA	(68,031)	127	732	(67,172)	1
17,486	Place - HRA	17,860	114	(446)	17,528	(2)
50,171	Directorate & Centralised Costs - HRA	50,171	4	(531)	49,644	(1)
(738)	TOTAL NET SPEND	-	245	(245)	-	-

STALL ESTABLISHMENT NOMBERS			
	ORIGINAL	ORIGINAL	CHANGE
DIVISION	BUDGET	BUDGET	IN
	2017/18	2018/19	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
People - HRA	197.2	179.8	(17.4)
Place - HRA	128.4	116.3	(12.1)
Directorate & Centralised Costs - HRA	2.6	2.6	-
TOTAL FTE STAFF	328.2	298.7	(29.5)

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ure on (A)	BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	14,628	245	(778)	14,095	(4)
	Premises related expenditure	26,524	-	(376)	26,148	(1)
	Supplies and Services	7,717	-	(4,883)	2,834	(63)
	Third Party Payments	698	-	(261)	437	(37)
	Transfer Payments	175	=	(00)	175	-
	Transport related expenditure	149	-	(32)	117	(21)
	Recharges from other services	5,409	-	814	6,223	15
51,983	TOTAL EXPENDITURE	55,300	245	(5,516)	50,029	(10)
	Government Grants	-	-	-	-	n/a
	Other Grants, reimbursements and contributions	(209)	-	-	(209)	-
	Customer and Client Receipts	(93,259)	-	1,181	(92,078)	(1)
	Interest Receivable	(20)	-	-	(20)	-
	Recharges to other services	(1,807)	-	-	(1,807)	-
(92,715)	TOTAL INCOME	(95,295)	-	1,181	(94,114)	(1)
(40,732)	NET CONTROLLABLE COST	(39,995)	245	(4,335)	(44,085)	10
	Capital Charges	32,249	-	4,562	36,811	14
	Intangible Charges	49	-	(2)	47	(4)
	REFCUS	992	=	(470)	522	(47)
	Corporate support services bought in	6,705	-	-	6,705	-
39,994	TOTAL UNCONTROLLABLE COST	39,995	=	4,090	44,085	10
(700)	NET COOT OF OFFINANCE		0.45	(0.45)		- 1-
(738)	NET COST OF SERVICE	-	245	(245)	-	n/a
_	Contributions to / (from) Earmarked Reserves	_	_	_	_ 1	n/a
	Contributions to / (from) Capital Reserves:	_	_	_	_	n/a
_	Financing of Capital Expenditure	_	_	_	_	n/a
-	Provision for Repayment of External Loans	_	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(738)	TOTAL NET EXPENDITURE	-	245	(245)	-	n/a
					· · · · · · · · · · · · · · · · · · ·	0065
^ OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					224
3.2	5					
Strategic bud	get - agreed additional income / savings					(1,702)
Other resource	ca changes				}	1,233
Other resource	ce changes					1,233
TOTAL OTH	ER VARIATIONS IN RESOURCE					(245)
						\= ·•/

SERVICE DESCRIPTION

The HRA Housing Needs Service is made up of the following sections: Service Development, Income and Lettings, Tenancy and Neighbourhood Services, Housing Solutions and Housing Renewals.

Income to the Housing Revenue Account

Income to the Housing Revenue Account derives from four main sources:

- 1) Rental income due from the letting of dwelling and garages met by tenants and direct credits for rent rebates.
- 2) Service charges due to tenants for caretaking and grounds maintenance
- 3) Recharges of energy costs from communal heating schemes
- 4) Service charges to Leaseholders

For 2018-19 there is a reduction of 1% on dwellings rents which is estimated to have an impact of £1.437m.

Service Development

A leaseholder service is responsible for collecting service charges and payments for major works from leaseholders. Collates performance management information on all housing management services and reports regularly to resident scrutiny panel.

The Legal team take legal proceedings for tenancy breaches including: rent arrears, anti-social behaviour, disrepair and unauthorised occupants. Housing standards undertake occupancy checks and tenancy audits. Sustainable communities promote youth involvement, access to work, digital inclusion, money management, outreach work and community development. It collates performance management information on all housing management services and reports regular to resident scrutiny panel

Income and Lettings

Responsible for rent collection (collection of £78m annually). It provides welfare and debt advice for Council tenants and signs up new tenants and lets Council garages. This part of the Housing Revenue Account budget includes those costs that relate to the general management of the landlord service together with the administration of tenancy applications, rent collection and accounting. This part of the Housing Revenue Account budget includes those costs that relate to the general management of the landlord service together with the administration of tenancy applications, rent collection and accounting.

Tenancy and Neighbourhood Services

Responsible for tenancy services including enforcement of conditions of tenancy and changes to tenancies. It tackles anti-social behaviour and carries out regular estate inspections. It promotes resident participation and runs a caretaking service. This part of the Housing Revenue Account includes any expenditure which relates only to specific estates rather than the general housing stock. This includes services such as Caretaking and grounds maintenance. The income from the charges made for central heating is credited directly to income and the full cost of the standard space water heating provided will be recovered from tenants.

Housing Solutions

Responsible for the housing and transfer registers, and allocation of social housing (including registered social landlords). It promotes home ownership (right to buy, social home buy and Assisted Purchase Scheme). It provides and manages temporary accommodation and facilitates access to the private sector to prevent and discharge the council's homelessness duty, providing subsequent support to landlords and tenants to sustain tenancies.

Housing Renewal

Responsible for the Major Adaptations Unit and for providing adaptations to council homes to enable older and disabled people to stay in their own homes. A Home Safety service is provided for council tenants with young children to prevent accidents in the home. Also includes

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	UDGET Expenditure on (A)		BUDGET	%
CENTRE	SERVICE	2017/18	Inflation	Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C2420P	Housing Need - HRA	(68,031)	127	732	(67,172)	(1)
	TOTAL NET SPEND	(68,031)	127	732	(67,172)	(1)
	TOTAL REPORTED	` ' '			` ' '	()

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2017/18	2018/19	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Housing Need - HRA	197.2	179.8	(17.4)
TOTAL FTE STAFF	197.2	179.8	(17.4)

COST CENTRE: C2420P

	DESCRIPTION Employees Premises related expenditure	ORIGINAL BUDGET 2017/18 (A) £000's 7,361 13,142	Variations Expenditu Inflation (B) £000's 127		ORIGINAL BUDGET 2018/19 (D) £000's 7,075 13,028	% CHANGE (E) % (4) (1)
	Supplies and Services	1,350	-	175	1,525	13
	Third Party Payments	570	-	(261)	309	(46)
	Transfer Payments	175	-	-	175	-
	Transport related expenditure	96	-	(1)	95	(1)
	Recharges from other services	2,807	-	165	2,972	6
22,654	TOTAL EXPENDITURE	25,501	127	(449)	25,179	(1)
(90,805)	Government Grants Other Grants, reimbursements and contributions Customer and Client Receipts Interest Receivable Recharges to other services	(209) (93,259)	-	- - 1,181 - -	(209) (92,078)	n/a - (1) n/a -
		· · · · ·		4 404	` '	
(91,048)	TOTAL INCOME	(93,532)	-	1,181	(92,351)	(1)
(68,394)	NET CONTROLLABLE COST	(68,031)	127	732	(67,172)	(1)
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
` '	Corporate support services bought in	- +	-	-	-	<u>n/a</u>
(1)	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
(68,395)	NET COST OF SERVICE	(68,031)	127	732	(67,172)	(1)
-	Contributions to / (from) Earmarked Reserves	-	-	-	- 1	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(68,395)	TOTAL NET EXPENDITURE	(68,031)	127	732	(67,172)	(1)
	IRIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands					£000's
Ctroto =: - I-:	last careed additional income /					-
Standardise s	Iget - agreed additional income / savings staffing across Housing Needs to drive implementat get in areas with historic underspends, reduce runnir			nal funding		(399) (306)
Other resource	ce changes					(705)
1% Rent Red	-					1,437
						1,437

SERVICE DESCRIPTION

The HRA elements of the Place department include the following services:

Responsive Repairs and cyclical maintenance of the Council's Housing stock. The service responds to around 60,000 repair requests each year. The repairs service is delivered through a long term partnering contract.

Asset Management and Engagement to ensure that tenants are informed and consulted on the priorities for the HRA and to develop the HRA strategy for stock and Investment.

The Home and School Improvement service focuses on major capital improvements to HRA properties such as energy efficiency, kitchen and bathroom and security programmes. The above services are contained within the Service category District Centres and Regeneration - HRA

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations in Level of		ORIGINAL	
COST		BUDGET	Expenditu	Expenditure on (A)		%
CENTRE	SERVICE	2017/18	Inflation	Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C2125P	District Centres & Regeneration - HRA	16,478	91	(480)	16,089	(2)
C2130P	Safety - HRA	1,382	23	34	1,439	4
	TOTAL NET SPEND	17,860	114	(446)	17,528	2

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2017/18	2018/19	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
District Centres & Regeneration - HRA	99.9	96.2	(3.7)
Safety - HRA	28.5	20.1	(8.4)
TOTAL FTE STAFF	128.4	116.3	(12.1)

COST CENTRE: C2100N

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	5,858	114	(321)		(4)
	Premises related expenditure	12,317	-	(258)		(2)
831	Supplies and Services	916	-	(3)	913	(0)
-	Third Party Payments	24	-	-	24	-
-	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure	53	-	(31)	22	(58)
475	Recharges from other services	412	-	167	579	41
19,110	TOTAL EXPENDITURE	19,580	114	(446)	19,248	(2)
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	(20)	-	-	(20)	-
(1,609)	Recharges to other services	(1,700)	-	-	(1,700)	-
(1,624)	TOTAL INCOME	(1,720)	-	-	(1,720)	-
		, ,			,	
17,486	NET CONTROLLABLE COST	17,860	114	(446)	17,528	(2)
	0 :: 10	1			1	
-	Capital Charges	-	-	-	-	n/a
	Intangible Charges REFCUS	-	-	-	-	n/a
		-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
17,486	NET COST OF SERVICE	17,860	114	(446)	17,528	(2)
-		· I		, ,		()
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	_	n/a
_	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
		· · · · · · · · · · · · · · · · · · ·			· · · · · · · · · · · · · · · · · · ·	
17,486	TOTAL NET EXPENDITURE	17,860	114	(446)	17,528	(2)

(480)

COST CENTRE: C2125P

•		T - T			Т	
		ORIGINAL	Variations		ORIGINAL	
FORECAST		BUDGET		ure on (A)	BUDGET	% OUANOE
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
	Employees	4,702	91	(93)	4,700	
	Premises related expenditure	12,315	-	(256)	12,059	(0) (2)
	Supplies and Services	862	_	32	894	4
'''	Third Party Payments	24	_	-	24	
_	Transfer Payments		-	-	-	n/a
23	Transport related expenditure	36	-	(23)	13	(64)
	Recharges from other services	259	-	(140)	119	(54)
17,727	TOTAL EXPENDITURE	18,198	91	(480)	17,809	(2)
	Government Grants			(100)		n/a
]	Other Grants, reimbursements and contributions	_	-	_	_	n/a
(15)	Customer and Client Receipts	_	_	_	_	n/a
(10)	Interest Receivable	(20)	_	_	(20)	-
(1.609)	Recharges to other services	(1,700)	-	-	(1,700)	_
	TOTAL INCOME	(1,720)		_	(1,720)	_
(1,024)	TOTAL INCOME	(1,720)	-	-	(1,720)	-
	I			(122)		(=)
16,103	NET CONTROLLABLE COST	16,478	91	(480)	16,089	(2)
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
_	REFCUS	-	=	-	-	n/a
	Corporate support services bought in	-	-		-	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
16,103	NET COST OF SERVICE	16,478	91	(480)	16,089	(2)
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-	-	-	n/a
-	`	-	-	-		n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
16,103	TOTAL NET EXPENDITURE	16,478	91	(480)	16,089	(2)
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	dget - agreed pressures / service demands					00.4
A new team of	of four employees to address contract compliance in	safety process	s and systems	3		224
						-
						_
						224
Strategic bud	dget - agreed additional income / savings					22-7
Otratogio bac	agot agreed additional meeme / eavinge					_
Reduction in	responsive repairs budget relating to void periods.					(200)
	lome and School Improvement Services in gas serv	icing and efficie	ency savings	on running co	sts	(80)
	ending in Asset Management & Involvement allowing			J		(68
The work of t	the Strategic Projects Team has been reduced and a	absorbed into A	Asset Manage	ement & Involv	rement	(268)
						-
						-
						(616)
Other resource changes						(0.0)
Other budget realignment with centralised budget and minor variations including scale point salary increases						(88)
						-
						=
						-
						-
						-
						(88)
						(30)

TOTAL OTHER VARIATIONS IN RESOURCE

34

TOTAL OTHER VARIATIONS IN RESOURCE

COST CENTRE: C2130P

		1				
F05=5:-		ORIGINAL		in Level of	ORIGINAL	i
FORECAST		BUDGET		ure on (A)	BUDGET	%
2017/18	DESCRIPTION	2017/18	Inflation	* Other	2018/19	CHANGE
5000/6		(A)	(B) £000's	(C) £000's	(D)	(E)
£000's 1,157	Employees	£000's 1,156	23	(228)	£000's 951	% /19
	Premises related expenditure	1,156	23	(228)	901	(18 <u>)</u> (100)
	Supplies and Services	54	-	(35)	19	(100)
34	Third Party Payments	54	_	(33)	-	(03) n/a
_	Transfer Payments	_	-	_	_	n/a
17	Transport related expenditure	17	_	(8)	9	
		153	_	307	460	(47) 201
1,383	TOTAL EXPENDITURE	1,382	23	34	1,439	4
-	Government Grants	-	-	-	1	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
_	TOTAL INCOME	-	_	_		n/a
	101/12 11/001112					
	I					
1,383	NET CONTROLLABLE COST	1,382	23	34	1,439	4
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
_	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
4 202	NET COST OF SERVICE	4 202	23	24	4 420	1
1,383	NET COST OF SERVICE	1,382	23	34	1,439	4
		1				
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
<u></u>		1				
1,383	TOTAL NET EXPENDITURE	1.382	23	34	1,439	4
1,303	TOTAL NET EXI ENDITORE	1,502	23	34	1,433	
* OTHER VA	DIATIONS IN LEVEL OF EXPENDITURE				ĺ	C000'a
	ARIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands					£000's
Strategic bud	aget - agreeu pressures / service demands					Ì
						- 1
						-
						-
						-
Stratogia h	dant - parond additional income / sevings					-
Sualegic bud	dget - agreed additional income / savings					1
						-
						-
						-
						-
						-
						-
						-
Other re-	an ahangan					-
Other resour		_4i t		-1:	_	
Other budge	t realignment with centralised budget and minor vari	ations including	g scale point s	salary increase	es	34
						1
						1
						1
						-
Ī						<u>-</u>
						,
						34

HOUSING REVENUE ACCOUNT DIRECTORATE & CENTRALISED BUDGETS

SERVICE DESCRIPTION

The Directorate and Centralised budgets are used to fund the following items within the HRA:

- Capital charges relating to the HRA asset base (i.e. depreciation, impairment, etc)
- Servicing of HRA debt transferred to the council (including interest, debt repayments, etc)
- Revenue contributions to the funding of the capital programme
- HRA contingency budgets set aside to manage emerging risks and in-year budget pressures

MOVEMENT IN NET EXPENDITURE

• . =	IN NET EXICIDENT ONE					
		ORIGINAL	Variations in Level of		ORIGINAL	
COST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CENTRE	SERVICE	2017/18	Inflation	Other	2018/19	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C2400N	Directorate & Centralised Costs	50,171	4	(531)	49,644	(1)
	TOTAL NET SPEND	50.171	4	(531)	49,644	(1)
	I O I AL I IL OI LIND	,	-	()	-,	(1)

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2017/18	2018/19	FTE
	BUDGET 2017/18 2018/19 FTE STAFF FTE	FTE STAFF	
Directorate & Centralised Costs	2.6	2.6	-
TOTAL FTE STAFF	2.6	2.6	-

COST CENTRE: C2400N

FORFOACT		ORIGINAL				0/
FORECAST 2017/18	DESCRIPTION	BUDGET 2017/18	Expenditu Inflation	* Other	BUDGET 2018/19	% CHANGE
2017/10	DEGORIT HON	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	1,409	4	(44)	1,369	(3
	Premises related expenditure	1,065	-	(4)	1,061	(0)
	Supplies and Services Third Party Payments	5,451 104		(5,055)	396 104	(93
-	Transfer Payments	-	_	_	-	n/s
-	Transport related expenditure	-	-	-	-	n/a
2,190	Recharges from other services	2,190	-	482	2,672	22
10,219	TOTAL EXPENDITURE	10,219	4	(4,621)	5,602	(45
-	Government Grants	-		-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts Interest Receivable			-	_ [n/a n/a
(43)	Recharges to other services	(43)	-	-	(43)	-
	TOTAL INCOME	(43)	-	-	(43)	-
(- /		(- 7			(-7	
10,176	NET CONTROLLABLE COST	10,176	4	(4,621)	5,559	(45
32,249	Capital Charges	32,249	_	4,562	36,811	14
	Intangible Charges	32,249	-	4,362	30,011	(4
	REFCUS	992	-	(470)	522	(47
6,705	Corporate support services bought in	6,705	-	-	6,705	-
39,995	TOTAL UNCONTROLLABLE COST	39,995	-	4,090	44,085	10
50.474	NET COOT OF SERVICE	50.474		(504)	40.044	
50,171	NET COST OF SERVICE	50,171	4	(531)	49,644	(1
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
50,171	TOTAL NET EXPENDITURE	50,171	4	(531)	49,644	(1)
						00001
	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands					£000's
Otratogio bad	agreed pressures / service demands					
Strategic bud	lget - agreed additional income / savings					
Rationalisation	on of budget lines related to historic working practice	s				(381
Other resource changes					(381	
-					(450	
Use of contingency to fund minor realignments of budget and scale points.					(150	
						(150
						(130
TOTAL OTHER VARIATIONS IN RESOURCE					(531	

CAPITAL PROGRAMME

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FUNDING	CP1
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Capital Programme Resourcing 2018/19 to 2020/21

Funding	Budget 2018/19 £000's	Budget 2019/20 £000's	Budget 2020/21 £000's	Total 2018/19 to 2020/21 £000's
Capital receipts		2,500		2,500
School Condition Funding (Education)	3,770			3,770
Basic Needs (Education)		6,833		6,833
EFA Invest to Save (Education)	969	969	969	2,907
TFL LIP and other funding*	2,663	2,462	2,000	7,125
NHS		5,000		5,000
CIL*	6,800	6,800	6,800	20,400
CIL local meaningful proportion	1,200	1,200	1,200	3,600
Disabled Facilities Grants	2,400	2,400		4,800
Borrowing - (RIF)	194,929	37,273	20,000	252,202
Growth Zone*	4,000	27,000	90,000	121,000
s106	260			260
Borrowing	96,475	22,992	24,932	144,399
GENERAL FUND	313,466	115,429	145,901	574,796
Major Repairs Allowance	21,209	21,209	21,209	63,627
HRA - Revenue Contribution	3,718	3,718	3,718	11,154
HRA - Use Of Reserves	7,458	7,024	2,024	16,506
HRA FUNDING	32,385	31,951	26,951	91,287
TOTAL FUNDING	345,851	147,380	172,852	666,083
UNDER/OVER FUNDING OF PROGRAMME	-	-	-	

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CAPITAL PROGRAMME 2018/19 to 2020/21
These pages show details of the proposed capital programme for 2018/21

Description	Budget	Budget	Budget	Total 2018/19
	2018/19	2019/20	2020/21	to 2020/21
	£000's	£000's	£000's	£000's
Disabled Facilities Grant	2,400	2,400	2,400	7,200
Education - Major Maintenance	3,020	2,000	2,000	7,020
Education - Fire Safety Works	2,000	1,000		3,000
Education - Other education schemes	2,118	6,833		8,951
Education - Primary Perm Expansion	11,639	896		12,535
Education - SEN	16,750	8,612	969	26,331
Bereavement services	1,250			1,250
Bereavement services	110			110
People sub total	39,287	21,741	5,369	66,397
Fiveways junction		3,000	2,000	5,000
Highways - bridges and highways structures	793	223	8,110	9,126
Highways - flood water management	410	414	175	999
Highways - Tree works	179	179	179	537
Leisure centres equipment upgrade	1,315	1,004		2,319
South Norwood regeneration	500			500
Libraries investment - South Norwood library	555			555
Libraries investment - general	130			130
New Addington wellbeing centre - borrowing element	200	6,500	6,500	13,200
Walking and cycling strategy	1,381	750	750	2,881
Parking investment	400	153		553
Parking investment	200			200
Safety - digital upgrade of CCTV	500	500		1,000
Fieldway Cluster	4,000			4,000
Signage	25			25
Highways - general maintenance programme	5,000	5,000	5,000	15,000
Affordable Housing LLP	30,090	7,273		37,363
Brick by Brick programme	164,839	30,000	20,000	214,839
Feasibility - district centres and regeneration	330	330	330	990
New waste contract - vehicles	7,106			7,106
Waste and recycling	2,660			2,660
Blackhorse Rd Bridge	1,755			1,755
New Addington Leisure Centre	24,386		-	24,386
Growth Zone Programme	4,000	27,000	90,000	121,000
TFL - LIP	2,462	2,462	2,000	6,924
Community ward budgets	576	576	576	1,728
Devolution initiatives	782	912	912	2,606
Empty Homes Grants	500	500	500	1,500
Place sub total	255,074	86,776	137,032	478,882
Asset strategy - Cavendish House	100			100
Asset strategy - Stubbs Mead	1,650			1,650
Asset strategy - BWH	50			50
Asset strategy - Family Justice Centre	200			200
Asset strategy - Capita Davis House relocation	50			50
Asset strategy - Heathfield House	100			100
Corporate Property Maintenance Programme	2,000	2,000	2,000	6,000
ICT - People	3,400			3,400
ICT - Infrastructure and transformation	7,500	4,500	1,500	13,500
ICT - Finance and HR system	4,055	412	.,	4,467
Resources sub - total	19,105	6,912	3,500	29,517
General Fund Total	313,466	115,429	145,901	574,796

Description	Budget 2018/19	Budget 2019/20	Budget 2020/21	Total 2018/19 to 2020/21
	£000's	£000's	£000's	£000's
Special Transfer Payments	180	180	180	540
Asset management ICT database	434			434
Fire safety programme	5,000	5,000		10,000
Repair and Improvements	26,771	26,771	26,771	80,313
HRA Total	32,385	31,951	26,951	91,287
TOTAL CAPITAL EXPENDITURE	345,851	147,380	172,852	666,083